



Juvenile Justice Crime Prevention Act - Youthful Offender Block Grant
2018 Expenditure and Data Report
Due Date: October 1, 2018

On or before October 1, 2018, each county is required to submit to the Board of State & Community Corrections (BSCC) a report on its Juvenile Justice Crime Prevention Act (JJCPA) and Youthful Offender Block Grant (YOBG) programs during the preceding year. For JJCPA this requirement can be found at Government Code (GC) Section 30061(b)(4)(C) and for YOBG it can be found at Welfare & Institutions Code Section (WIC) 1961(c). These code sections both call for a consolidated report format that includes a description of the programs and other activities supported by JJCPA and/or YOBG funds, an accounting of all JJCPA and YOBG expenditures during the prior fiscal year, and countywide juvenile justice trend data.

Prior to submitting this report save the file using the following naming convention: "**(County Name) 2018 JJCPA-YOBG Report.**" For example, Yuba County would name its file "Yuba 2018 JJCPA-YOBG Report".

Once the report is complete, attach the file to an email and send it to: JJCPA-YOBG@bscc.ca.gov. All reports will be posted to the BSCC website following a brief technical review. We encourage you to review your report for accuracy before sending it to the BSCC. Please do **NOT** change the report form to a PDF document.

A. CONTACT INFORMATION

COUNTY NAME	DATE OF REPORT
Placer	9/25/2018

B. PRIMARY CONTACT

NAME	TITLE
Brian Passenheim	Probation Manager
TELEPHONE NUMBER	EMAIL ADDRESS
916-780-3236	bpassenh@placer.ca.gov

C. SECONDARY CONTACT (OPTIONAL)

NAME	TITLE
Brandy Dunkel	Staff Services Analyst
TELEPHONE NUMBER	EMAIL ADDRESS
530-889-7907	bdunkel@placer.ca.gov

COMPLETING THE REMAINDER OF THE REPORT:

The report consists of several worksheets. Each worksheet is accessed by clicking on the labeled tabs below. (You are currently in the worksheet titled "**CONTACT INFORMATION**".) Complete the report by providing the information requested in each worksheet.

On the worksheet "**REPORT 1**," you will pull data directly from your Juvenile Court & Probation Statistical System (JCPSS) Report 1 that you received from the California Department of Justice (DOJ) for 2017. Similarly, for the worksheet labeled "**REPORT 3**," you will pull information directly from your 2017 JCPSS Report 3. On the worksheet "**ARREST DATA**," you will obtain data from the DOJ's Open Justice public website.

On the worksheet "**TREND ANALYSIS**," you will describe how the programs and activities funded by JJCPA-YOBG have, or may have, contributed to the trends seen in the data included in REPORT 1, REPORT 3, and ARREST DATA.

On the "**EXPENTITURE DETAILS**" worksheet, you are required to provide a detailed accounting of actual expenditures for each program, placement, service, strategy, or system enhancement that was funded by JJCPA and/or YOBG during the preceding fiscal year. This worksheet is also where you are asked to provide a description of each item funded.

In the blank boxes below, enter the data from your Report 1 received from DOJ as titled below:

**Referrals of Juveniles to Probation Departments for Delinquent Acts, January 1 - December 31, 2017
Age by Referral Type, Gender, Race/Ethnic Group, Referral Source, Detention, Prosecutor Action, and
Probation Department Disposition
Report 1**

Probation Department Disposition

Informal Probation	4
Diversions	110
Petitions Filed	115

Gender (OPTIONAL)

Male	408
Female	201
TOTAL	609

Race/Ethnic Group (OPTIONAL)

Hispanic	113
White	385
Black	50
Asian	11
Pacific Islander	2
Indian	7
Unknown	41
TOTAL	609

Please use this space to explain any exceptions and/or anomalies in the data reported above:

In the blank boxes below, enter the data from your Report 3 received from DOJ as titled below:
 Juvenile Court Dispositions Resulting From Petitions for Delinquent Acts, January 1 - December 31, 2017
 Age by Petition Type, Sex, Race/Ethnic Group, Defense Representation, Court Disposition and Wardship Placement
 Report 3

Petition Type

New	63
Subsequent	52
TOTAL	115

Court Disposition

Informal Probation	3
Non-Ward Probation	14
Wardship Probation	67
Diversion	-
Deferred Entry of Judgement	2

Wardship Placements

Own/Relative's Home	65
Non-Secure County Facility	-
Secure County Facility	-
Other Public Facility	-
Other Private Facility	1
Other	1
California Youth Authority*	-
TOTAL	67

Subsequent Actions

Technical Violations	-
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Sex (OPTIONAL)

Male	92
Female	23
TOTAL	115

Race/Ethnic Group (OPTIONAL)

Hispanic	17
White	66
Black	18
Asian	2
Pacific Islander	2
Indian	2
Unknown	8
TOTAL	115

Please use this space to explain any exceptions and/or anomalies in the data reported above:

* The JCPSS reports show "California Youth Authority," however it is now called the "Division of Juvenile Justice."

In the blank boxes below, enter your juvenile arrest data from last year (2017).

Arrest data by county can be found at:

<https://openjustice.doj.ca.gov/crime-statistics/arrests>

Arrests

Felony Arrests	129
Misdemeanor Arrests	220
Status Arrests	7
TOTAL	356

Gender (OPTIONAL)

Male	261
Female	95
TOTAL	356

Race/Ethnic Group (OPTIONAL)

Black	46
White	225
Hispanic	61
Other	24
TOTAL	356

Please use this space to explain any exceptions and/or anomalies in the data reported above:

Government Code Section 30061(b)(4)(C)(iv) & WIC Section 1961(c)(3)

Provide a summary description or analysis, based on available information, of how the programs, placements, services, strategies or system enhancements funded by JJCPA-YOBS have, or may have, contributed to, or influenced, the juvenile justice data trends identified in this report.

As in previous years, the number of youth arrested on felony and misdemeanor charges in 2017 declined from 414 to 356. This can be attributed to an increase in community-based youth programming including police activity leagues, faith-based programs, and intervention/prevention programs such as Girls' Circle, Boy's Council, and the Family and Youth Resource Fair. During the last year, 230 youth attended the Youth Resource Fair, which enabled youth and their families to easily access community-based treatment providers and obtain needed services quickly and efficiently. An additional 56 youth participated in various community-based treatment programs out-of-custody, and 293 youth participated in Counseling/Education programs while housed in the Juvenile Detention Facility.

The availability and utilization of the Crisis Resolution Center (CRC) remains successful in diverting youth from the Criminal Justice and Child Welfare systems. During the last year the CRC provided residential services to 75 youth. 10 of these youth (13%) were later adjudicated Wards of the Court. The remaining 87% were able to successfully reunite with their families and have not entered the Criminal Justice or Child Welfare Systems. Additionally, the CRC provided 404 hours of conflict/crises assessment, family counseling, parent education, and family follow-up. The ability of the Crisis Resolution Center to divert youth from the criminal justice system continues to serve as a crucial Prevention/Intervention service for youth and families in Placer County.

Although the number of youth placed on formal wardship has remained steady, the number of detentions (356) and out-of-home placements (Average of 23 at any given time) remains low with a slight decline from last year. This decline can be attributed to the use of the JAIS risk/needs assessment (212 completed); individualized case/treatment plans and appropriate supervision caseloads; intensive services; graduated incentives and sanctions; and officers' use of evidence-based supervision and treatment practices, including safety and behavioral plans. During the last year, 12% of supervised youth risk high, and were supervised on high-risk/intensive caseloads. Through the use of the risk/need assessments, case plans, and appropriate supervision, only youth with high risks and needs that truly need detention or out-of-home placement receive it; in most cases intervention and prevention efforts have succeeded in keeping youth in-home with their families, schools, and communities.

ACCOUNTING OF JJCPA-YOBG EXPENDITURES for:**Placer**

Use the template(s) below to report the programs, placements, services, strategies, and/or system enhancements you funded in the preceding fiscal year. Use a separate template for each program, placement, service, strategy, or system enhancement that was supported with JJCPA and/or YOBG funds. If you need more templates than provided, click on the "Add'l EXPENDITURE DETAIL Forms" tab.

Start by indicating the name of the first program, placement, service, strategy, or system enhancement that was funded with JJCPA and/or YOBG funds last year. Next indicate the expenditure category using the drop down list provided in the Expenditure Category portion on each of the templates.

List of Expenditure Categories and Associated Numerical Codes

	Code	Expenditure Category	Code	Expenditure Category	
Placements	1	Juvenile Hall	5	Private Residential Care	
	2	Ranch	6	Home on Probation	
	3	Camp	7	Other Placement	
	4	Other Secure/Semi-Secure Rehab Facility			
	Code	Expenditure Category	Code	Expenditure Category	
Direct	8	Alcohol and Drug Treatment	26	Life/Independent Living Skills Training/Education	
Services	9	After School Services	27	Individual Mental Health Counseling	
	10	Aggression Replacement Therapy	28	Mental Health Screening	
	11	Anger Management Counseling/Treatment	29	Mentoring	
	12	Development of Case Plan	30	Monetary Incentives	
	13	Community Service	31	Parenting Education	
	14	Day or Evening Treatment Program	32	Pro-Social Skills Training	
	15	Detention Assessment(s)	33	Recreational Activities	
	16	Electronic Monitoring	34	Re-Entry or Aftercare Services	
	17	Family Counseling	35	Restitution	
	18	Functional Family Therapy	36	Restorative Justice	
	19	Gang Intervention	37	Risk and/or Needs Assessment	
	20	Gender Specific Programming for Girls	38	Special Education Services	
	21	Gender Specific Programming for Boys	39	Substance Abuse Screening	
	22	Group Counseling	40	Transitional Living Services/Placement	
	23	Intensive Probation Supervision	41	Tutoring	
	24	Job Placement	42	Vocational Training	
	25	Job Readiness Training	43	Other Direct Service	
		Code	Expenditure Category	Code	Expenditure Category
	Capacity	44	Staff Training/Professional Development	48	Contract Services
	Building/	45	Staff Salaries/Benefits	49	Other Procurements
Maintenance	46	Capital Improvements	50	Other	
Activities	47	Equipment			

For each program, placement, service, strategy, or system enhancement, record actual expenditure details for the preceding fiscal year. Expenditures will be categorized as coming from one or more of three funding sources - JJCPA funds, YOBG funds, and other funding sources (local, federal, other state, private, etc.). Be sure to report all JJCPA and YOBG expenditures for the preceding fiscal year irrespective of the fiscal year during which the funds were allocated. Definitions of the budget line items are provided on the next page.

Salaries and Benefits includes all expenditures related to paying the salaries and benefits of county probation (or other county department) employees who were directly involved in grant-related activities.

Services and Supplies includes expenditures for services and supplies necessary for the operation of the project (e.g., lease payments for vehicles and/or office space, office supplies) and/or services provided to participants and/or family members as part of the project's design (e.g., basic necessities such as food, clothing, transportation, and shelter/housing: and related costs).

Professional Services includes all services provided by individuals and agencies with whom the County contracts. The county is responsible for reimbursing every contracted individual/agency.

Community-Based Organizations (CBO) includes all expenditures for services received from CBOs. **NOTE:** *If you use JJCPA and/or YOBG funds to contract with a CBO, report that expenditure on this line item rather than on the Professional Services line item.*

Fixed Assets/Equipment includes items such as vehicles and equipment needed to implement and/or operate the program, placement, service, etc. (e.g., computer and other office equipment including furniture).

Administrative Overhead includes all costs associated with administration of the program, placement, service, strategy, and/or system enhancement being supported by JJCPA and/or YOBG funds.

Use the space below the budget detail to provide a narrative description for each program, placement, service, strategy, and/or system enhancement that was funded last year. *To do so, double click on the response box provided for this purpose.*

Repeat this process as many times as needed to fully account for all programs, placements, services, strategies, and systems enhancements that were funded with JJCPA and/or YOBG during the last fiscal year. Keep in mind that this full report will be posted on the BSCC website in accordance with state law.

And, as previously stated, we **strongly suggest you use Spell Check** before returning to the BSCC.

ACCOUNTING OF JJCPA-YOYG EXPENDITURES for:

Placer

1. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:	Crisis Resolution Center		
Expenditure Category:	Life/Independent Living Skills Training/Education		
	JJCPA Funds	YOYG Funds	All Other Funds (Optional)
Salaries & Benefits:			
Services & Supplies:			
Professional Services:			
Community Based Organizations:	\$ 631,400		
Fixed Assets/Equipment:			
Administrative Overhead:			
Other Expenditures (List Below):			
TOTAL:	\$ 631,400	\$ -	\$ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOYG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOYG funds paid for.

The Koinonia Family Services Crisis Resolution Center (CRC) is a six-bed, co-ed, group home facility that provides services to at-risk youth (ages 12-17) and their families using solution-focused family intervention. The CRC provides an opportunity for youth and families to have a brief respite for the family so both youth and caregivers can learn new skills in conflict resolution, parent-child training, and linkage to other needed services. A multi-disciplinary staff, through a collaborative and integrated multi-disciplinary approach, helps de-escalate crisis situations, provide support and counseling, and begin developing the skills needed to re-unify the youth and family. Linkage to additional counseling and support in the community after the family reunifies helps the family continue to develop skills to resolve conflicts and create a supportive environment for all members of the family.

The CRC serves youth who are at risk for higher levels of services. Youth may exhibit any of the following behaviors: current or former runaway, truancy, acting out beyond parental control, and at risk for committing law violations. The CRC has a successful history of reunifying over 90% of enrolled youth with their families and preventing further interactions with law enforcement. The CRC also offers additional crisis support, when needed, to help manage future family crisis conflicts.

Youth can be referred to the CRC through schools, law enforcement, health care providers, cultural resources, and CSOC. Youth can also be referred through other organizations and self-referrals to Koinonia. The youth stay for up to 30 days, with a few additional days occasionally approved, to support youth to achieve their goals.

The CRC is located in a house and is staffed by two adults, each pair of adults alternates one week shifts (24/7). This schedule creates a home-like environment with two (2) house parents providing continuity throughout the week. Staff are able to provide bilingual and bicultural services. The supervising clinical social worker is also bilingual and bicultural, and works closely with all of the parents to develop new patterns of communication to help stabilize the home environment.

The CRC focuses on the parent and family, with a focus on life skills and prevention. Staff hold parents accountable. As the parent and youth participate in the CRC program, the parent starts to see the result of more positive communication patterns with their youth. This progress in supporting positive communication patterns begins to give them hope. "Hope upholds accountability." The CRC counseling services offered to parents requires parents to show accountability and follow-through to strengthen parent-youth communication and relationships.

ACCOUNTING OF JJCPA-YOYG EXPENDITURES for:

Placer

2. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:	Juvenile Detention Facility		
Expenditure Category:	Juvenile Hall		
	JJCPA Funds	YOYG Funds	All Other Funds (Optional)
Salaries & Benefits:	\$ 651	\$ 400,000	\$ 4,185,986
Services & Supplies:	\$ 17,022		\$ 661,336
Professional Services:			
Community Based Organizations:	\$ 35,926		\$ -
Fixed Assets/Equipment:			
Administrative Overhead:			
Other Expenditures (List Below):			
TOTAL:	\$ 53,599	\$ 400,000	\$ 4,847,322

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOYG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOYG funds paid for.

The Probation Department runs a secure facility which provides at-risk-youth with supervision, individual mental health and behavioral modification services, substance abuse treatment and education, Evidence-based programing such as Forward Thinking and Teaching Pro-Social Skills, and prosocial activities in their Gardening, Library, and Journaling Programs. The County intends to continue to enhance the quality of services being provided to youth housed in the Juvenile Detention Facility and prevent any service reductions. The minors will begin to be assessed using the initial JAIS Assessment in order to determine appropriate treatment and service response. Forward Thinking is a cognitive-behavioral series and interactive journaling system using evidenced-based strategies to assist youth involved in the criminal justice system. Positive Behavioral Interventions and Supports (PBIS) is a proactive approach to establishing the behavioral supports and social culture for youth to achieve social, emotional, and academic success. Community Recovery Resources (CoRR) offers a weekly, 1-hour group consisting of evidence-based modules. The purpose of the program is to meet the needs of at-risk- teens in the Placer Juvenile Detention Facility (JDF) who are experiencing the harmful effects of adolescent substance use/misuse. The approach accommodates students who are present for varying lengths of stay. The approach is grounded in evidence-based practices of motivational interviewing and cognitive behavioral therapy. The Hip Hop Congress program provides young participants in the JDF an opportunity to explore a variety of written and performance art forms in workshop settings. They are also given platforms to express themselves and share their voices with the community. The program consists of a series of 9 workshops led by local artists, musicians and community organizers. Workshops are fashioned after the existing program, Writing & Reciting~ Healing Through Written and Spoken Word, and focus on using self-reflective and expressive art forms such as: writing, storytelling, drama and music to learn positive coping skills and how to connect to one another in positive and meaningful ways.

ACCOUNTING OF JJCPA-YOYG EXPENDITURES for:

Placer

3. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:	Juvenile Intensive Supervision		
Expenditure Category:	Intensive Probation Supervision		
	JJCPA Funds	YOYG Funds	All Other Funds (Optional)
Salaries & Benefits:	\$ 141,968	\$ -	\$ 458,032
Services & Supplies:			\$ 50,000
Professional Services:			
Community Based Organizations:			
Fixed Assets/Equipment:			
Administrative Overhead:			
Other Expenditures (List Below):			
TOTAL:	\$ 141,968	\$ -	\$ 508,032

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOYG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOYG funds paid for.

Youth identified by risk and needs assessments and case plans to determine levels of supervision may receive Intensive Probation Supervision. Youth receive multiple services through collaborative efforts and additional supervision and support to help stabilize volatile situations and assist youth and families to maintain a cohesive family structure. Youth receive weekly contact. Services may include direct interventions coinciding with wraparound services, family driven facilitation of meetings, counseling, substance abuse treatment, non-traditional educational settings, mentoring, transitional living, job placement and/or placement services and supervision when youth return home from placement. The Placer County Juvenile Justice Development plan provides early intervention and intensive supervision to minimize out of home placements and potential commitments to the Department of Juvenile Justice.

ACCOUNTING OF JJCPA-YOYG EXPENDITURES for:

Placer

4. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:	Juvenile Risk and Needs Assessment (JAIS)		
Expenditure Category:	Risk and/or Needs Assessment		
	JJCPA Funds	YOYG Funds	All Other Funds (Optional)
Salaries & Benefits:			
Services & Supplies:			
Professional Services:		\$ 26,376	
Community Based Organizations:			
Fixed Assets/Equipment:			
Administrative Overhead:			
Other Expenditures (List Below):			
TOTAL:	\$ -	\$ 26,376	\$ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOYG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOYG funds paid for.

Annual maintenance of the Juvenile Assessment and Intervention Systems (JAIS) interface with Placer County Probation case management system software vendor, Automon. The validated JAIS instrument is a juvenile risk/needs assessment and intervention planning system that provides a risk assessment, a needs assessment and a supervision strategy assessment. Criminogenic needs and youth strengths are identified and inform case plan recommendations. Examples of needs include school inadequacies, family problems, drug abuse, and emotional problems that may contribute to a youth's delinquency behaviors.

ACCOUNTING OF JJCPA-YOYG EXPENDITURES for:

Placer

5. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:	Camps		
Expenditure Category:	Camp		
	JJCPA Funds	YOYG Funds	All Other Funds (Optional)
Salaries & Benefits:			
Services & Supplies:			
Professional Services:		\$ 386,276	
Community Based Organizations:			
Fixed Assets/Equipment:			
Administrative Overhead:			
Other Expenditures (List Below):			
TOTAL:	\$ -	\$ 386,276	\$ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOYG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOYG funds paid for.

The Probation Department contracts with secure and semi-secure camp placements which provide at-risk youth with assessments, individual mental health and behavioral modification services, conduct requirements, substance abuse treatment and education, life skills and family reunification services. Evidenced-based programming such as Therapeutic Behavioral Services (TBS) and Aggression Replacement Training (ART)/Teaching Pro-Social Skills (TPS) are utilized. In addition, the programs offer youth, who might otherwise have been considered for DJJ, education and vocational services and certification in welding, culinary arts, firefighting, small engine repair, and construction technology.

Placement and staff time necessary to secure and manage placements, conducts visits and work with families, employers and community based organizations to support the successful transition from placement back in to the community.

By providing rehabilitation services to at-risk youth, some who might otherwise have been considered for a DJJ commitment; reducing involvement in the criminal justice system and successfully transitioning youth in to the community.

ACCOUNTING OF JJCPA-YOYG EXPENDITURES for:

Placer

6. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:	Camps medical and dental		
Expenditure Category:	Other Direct Service		
	JJCPA Funds	YOYG Funds	All Other Funds (Optional)
Salaries & Benefits:			
Services & Supplies:			
Professional Services:		\$ 9,760	
Community Based Organizations:			
Fixed Assets/Equipment:			
Administrative Overhead:			
Other Expenditures (List Below):			
TOTAL:	\$ -	\$ 9,760	\$ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOYG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOYG funds paid for.

At risk youth placed in secure or semi-secure camp placement were provided necessary medical and dental care.

ACCOUNTING OF JJCPA-YOYG EXPENDITURES for:

Placer

7. Program, Placement, Service, Strategy, or System Enhancement

Name of program, placement, service, strategy or system enhancement:	Youth Resource Center		
Expenditure Category:	After School Services		
	JJCPA Funds	YOYG Funds	All Other Funds (Optional)
Salaries & Benefits:	\$ 170,627		
Services & Supplies:	\$ 35,821		
Professional Services:			
Community Based Organizations:	\$ 106,618		
Fixed Assets/Equipment:			
Administrative Overhead:			
Other Expenditures (List Below):			
TOTAL:	\$ 313,066	\$ -	\$ -

Provide a description of the program, placement, service, strategy or system enhancement that was funded with JJCPA and/or YOYG funds in the preceding fiscal year. For example, you might want to include information on the types of youth served, prevention services you provided, your accomplishments, any barriers encountered, and what specifically JJCPA and/or YOYG funds paid for.

The Youth Resource Center - After School Program provides year-round program services and activities including Community Service and activities including craft projects, boot camp, Hip - Hop Congress for at risk and probation youth in need of increased supervision and pro-social activities. Delinquency/Crime Prevention Services include diversion services that target youth who are beyond parental control or are otherwise at risk of delinquency. Diversion Programs include: a monthly Family and Youth Resource Fair, Forward Thinking, Girl's Circle, and Council for Young Men. Additionally, the Juvenile Division provides access to structured community resources that assist youth and family members to build and utilize their own family resources and better equip them to become independent of the Juvenile Justice or Child Welfare Systems. Diversion and Crime Prevention Services best serve our communities by diverting youth from the criminal justice system before they develop habits that cause them to formally enter that system. Many diversion programs are offered between 3 and 6 p.m. on weekdays, a timeframe which has been identified as being the time when minors are most at risk to commit a criminal offense. By helping insure minors are not only occupied, but occupied in a structured environment that fosters their pro-social growth, the more at-risk youth we can serve, the greater the avoidance of further criminal justice system involvement by the minor.