City of Vallejo Police Department Proposition 47 Evaluation Plan



Prepared by: Broken by Violence City of Vallejo Police Department



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Table of Contents

4
4
4
5
6
7
7
10
12
13
13
14
14
14
14
16



Introduction

Proposition 47, a California voter-approved initiative on the November 2014 ballot, aims to reduce felonies to misdemeanors for specified low-level drug and property crimes. This program allows for savings to be deposited into the Safe Neighborhoods and Schools Fund each year, 65 percent of which are set aside annually for the California Board of State and Community Corrections (BSCC) to administer a competitive grant program. This grant program requires public agencies to use funds for mental health services, substance use disorder treatment and/or diversion programs for those in the criminal justice system. Additional legislation (AB 1056, Chap. 438, Stats. of 2015) requires grants to be awarded competitively, and may serve both adults and juveniles and be used for housing-related assistance and other community-based supportive services, (i.e., job skills training, case management or civil legal services).

Project Background

The City of Vallejo Police Department (VPD), the lead service agency for the Prop 47 program implementation in the City of Vallejo, was awarded \$1.4M over three years from the BSCC to provide comprehensive, evidence-based, trauma-informed diversion services and temporary housing through intensive case management/care coordination for qualified homeless justice-impacted Transition Aged Youth (TAY, aged 16-24) experiencing mental illness and/or substance use disorders. VPD applied for this program to address the following identified needs within the community: 1) Epidemic of Gangs, Gun Violence and Juvenile Crime; 2) TAY Homelessness with Co-Occuring Needs; 3) Gaps in Services to Address Mental Health and Substance Use Disorders; 4) Lack of Trust in Law Enforcement. Specifically, VPD is using Prop 47 funds to:

- 1. Divert system-involved transitional-aged youth (TAY) 16-24 with mental health/substance use disorders away from correctional institutions and to trauma-informed treatment and services;
- 2. Reduce recidivism of homeless youth (aged 16-24) residing in the City of Vallejo; and
- 3. Increase services and shelter for homeless youth (aged 16-24) in Vallejo and work towards a culture of support and treatment among service agencies.

Program Model

VPD is implementing the Prop 47 program model, Project HOME (Homeless Outreach, Mentorship, and Empowerment) through a collaborative partnership with community-based organizations, and the county and city agency offices. VPD has also established the Local Advisory Committee (LAC) which includes the City, Probation, District Attorney, Public Defender, Sheriff, and community-based organizations VOICES, DOVE, Fighting Back Partnerships and Broken by Violence. The LAC was established prior to the Prop 47 grant submission to the BSCC to identify the target populations and target area; strategies, programs, and services to meet those needs; and criteria for the grant application and evaluation. The LAC



provides ongoing support for grant implementation as well as advises the evaluation. Post-award, the LAC began holding quarterly advisory meetings to facilitate Project HOME implementation. The LAC will develop an outreach plan to recruit additional members to include members of the public, TAY with lived experience, a parent, school representatives, and additional community-based organizations. VPD established the above mentioned goals for Prop 47 grant funded activities in Vallejo, with objectives and grant activities as detailed in Table 1.

Table 1. Project HOME Goals, Objectives, and Activities

	···· · · · · · · · · · · · · · · · · ·	THE Cours, Objectives, at		
(1) Goal:	Divert system-involved transitional-aged youth (TAY) 16-24 with mental health/substance use disorders away from correctional institutions and to trauma-informed treatment and services.			
Objectives:	 Train 100% of officers assigned to encampment areas and specialty homeless teams in crisis response, diversion policies, and program referral protocols. Train 50% of all VPD officers in crisis response, diversion policies and protocols. Train representatives from at least 15 community organizations on public health approaches to homelessness. Divert 70% of justice-involved TAY who are referred into the program will accept program placement and start to receive services within 14 days of program enrollment. 			
	ies that support the identified goal	Responsible staff/ partners		Timeline
and objectives	and objectives Start Date End Date			
 Finalize contract(s) with community partners Train officers in crisis response and program referral procedures. Train community organizations on public health approaches to homelessness. Identify justice-involved TAY eligible for services and refer to partner NGO services (On the Move (VOICES) or DOVE Services). 		 VPD DOVE, VPD and 4. VPD officers, On the Move outreach coordinators, DOVE CAs 	10/1/2022 3/2/2023 04/1/2023	12/31/2022 07/1/2023 Continuous, with cohorts approx. every 6 months through 3/1/2026

(2) Goal:	Reduce recidivism of homeless youth (aged 16-24) residing in the City of Vallejo.			
Objectives:				
Project activit	ies that support the identified goal and	Responsible staff/ partners		meline
objectives			Start Date	End Date
1. Hire all per	sonnel for Project including case	1. VPD	9/1/2022	3/1/2023
 managers. Launch program. Identify other CBOs and finalize contract(s) Provide 40 clients/year with wrap-around services. Develop an action plan for each client, informed by SAMHSA eight dimensions of wellness, that includes benefit access, intensive substance use treatment, mental health services, and/or job training based on client needs. 		2. VPD, Program Coordinator 3.On the Move outreach coordinators, DOVE CAs	9/1/2022 3/2/2023	3/1/2023 Continuous, with cohorts approx. every 6 months through 3/1/2026

(3) Goal:	Increase services and shelter for homeless youth (aged 16-24) in Vallejo and work towards a culture of support and treatment among service agencies.
Objectives:	 Exit 75% of clients from housing navigation to known destinations (including foster homes). Exit 75% of clients from temporary shelter beds to permanent housing destinations (including foster homes). 20% reduction in youth and young adults homelessness by end of project.



Project activities that support the identified goal and	Responsible staff/ partners	Timeline	
objectives		Start Date	End Date
1. Operate Project, job skills training, case management, mental health and substance abuse referrals, and housing support (housing support includes 22 non-foster beds, and	1. Community partners, VPD	3/2/2023	3/1/2026
58 foster beds);	2. Broken By Violence		
2. Conduct Needs Assessment to examine root causes of		03/2/2023	3/1/2026
justice-involvement.	3. City of Vallejo		
3.Conduct annual PIT survey of homeless individuals in		Annually	6/1/2026
Vallejo; report to LAC.			

Project HOME funds case manager positions through local nonprofit organization VOICES, who will provide case planning and assessment services to enrolled clients and will refer clients to substance use disorder treatment, mental health services, and housing assistance based on identified needs. Case managers will help clients adhere to their case plans and to navigate the court and community services systems by accompanying them to court hearings, substance use or mental health treatment appointments, and/or meetings with diversionary services. Project HOME also funds Community Ambassador positions through local nonprofit DOVE to engage in street outreach, provide prevention and intervention programs for individuals impacted for target population using lived experiences to identify barriers to sustainability to assist at-risk and in-risk individuals transitioning from the criminal justice system back into their communities successfully. Project HOME will also fund a Family Navigator and Mentors through local nonprofit Fighting Back Partnerships to connect TAY and their families to critical housing services and wraparound support.

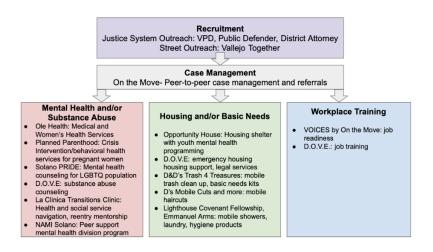
Project HOME Target Population and Eligibility Criteria

Project HOME targets misdemeanor drug, nuisance, and/or property offenders who have a history of repeat arrests, are known to police, and/or misdemeanor referrals to the District Attorney's Office, commitments to jail, and/or failures to appear in court. Project HOME participants must have one or more arrests for misdemeanor property or drug offenses within six months of project start-up, must have one or more FTA in court, and must have a history of law enforcement contact, citations, or arrests for public nuisance violations. Clients may be identified for the program immediately following arrest, prior to the filing of a criminal complaint, or after arraignment, with the goal of engaging TAY early and providing assistance in navigating the court process and accessing critical community services. The priority population includes individuals age 16-24 years old, who have a criminal history, who have stable contact information, and who show a willingness to comply. Other priority populations include clients who are experiencing homelessness (or are at risk of experiencing homelessness) and clients with substance use disorder and/or mental health disorders.

Figure 1 demonstrates the referral pathways for participants through coordination between City and County agencies, community-based organizations, and mental health providers.



Figure 1. Prop 47 Referral Pathways



Project Performance

Broken By Violence will partner with VPD to develop both a process evaluation and outcome evaluation compliant to BSCC guidelines. The evaluators will focus on examining if activities have been implemented. The outcome evaluation will identify challenges and success with connecting the target population to services and examine the impact Project HOME programs and services had on participant outcomes and recidivism. This may also include challenges with reaching the target population. Broken By Violence will coordinate with partners and LAC to reassure that data tracking, data sharing, and emerging evidenced-based best practices are implemented in this program successfully. Detailed data collection on the outcomes of services in reducing criminal justice involvement, recidivism, substance use, and homelessness. Results will be presented in quarterly and final reports. Project performance will be tracked over time using data on program implementation, participant service receipt, and participant outcomes.

Research Design

Overview

To effectively conduct an outcome evaluation and process evaluation a mixed method research approach will be conducted. This data collection and analysis process will be qualitative and quantitative based. Also, secondary data will be included upon agreement by coordinating with Vallejo Police Department (VPD) existing evaluators for BCJI grant Touro University (public health components of violence) and NYU's BetaGov (crime). Additional data sharing will be implemented with the following agencies:



- Vallejo Police Department
- Solano County Sheriff's Office
- Solano County District Attorney's Office

Process Evaluation Method and Design

The process evaluation will document strengths, challenges and needs for improvement. The programs intended activities and outputs, will determine programs success in implementation. A process evaluation will be conducted periodically throughout the life of the Prop 47 HOME program. Data will be gathered by multiple sources to describe referrals and outreach process, population served, system changes, satisfaction with services and barriers in implementation. This process will successfully be conducted to answer questions such as "Has the program been implemented as intended?" The process evaluation will address the following questions and will support exploring additional findings:

- Has Evidence Based Practice been aligned to the BSCC grant's guidelines and principles?
- What contracts were executed during the 3 year project?
- How is the Prop 47 funding activities being implemented?
- Was the intended targeted population located?
- What were the types of services received? (include # of completions)
- How many individuals from the targeted population were offered services and accepted services?
- To what extent has community outreach and engagement been successful in planning and implementation?
- Have meetings and coordination with LAC, VPD, and partners been successful?
- What are the experiences of individuals receiving services through Pro 47 activities?
- What are partnership challenges in Navigating resources?
- What areas have been identified as a need of improvement?
- What success did the project experience?

Activity	Quantitative Data	Qualitative Data
Mental Health	 # Individuals who received an intake assessment # Individuals assessed for mental health services # Individuals referred to mental health services by an agency providing case management 	 Collaboration with Prop 47 partners Quarterly LAC meetings A shared vision for Prop 47 partners and participants (surveys) Partners using best practices including trauma-informed care, cultural competence, and

Table 2. Process Evaluation Measures



		restorative justice
Substance Abuse Treatment	 # Individuals who received an intake assessment # Individuals who received peer-to-peer counseling # Individuals referred to probation for drug screening # Individuals referred to treatment #Individuals who received employment navigation # Individuals who attend workshops and training 	 Collaboration with Prop 47 Partners Quarterly LAC Meeting Training for Staff
Housing Support Services	 # Individuals who received an intake assessment # Individuals who accessed housing navigation # Individuals who accessed employment navigation # Individuals received hygiene and food bags # Individuals who accessed the clothing closet 	 Access to services Collaboration with Prop 47 Partners Quarterly LAC Meeting Training for Staff A shared vision for Prop 47 partners and participants All partners using best practices including trauma-informed care, cultural competence, and restorative justice
Evaluation	 Apricot and Workflow Data Elements at entry and exit and coordinated entry assessments Conduct quarterly 	 Reports Participant satisfaction surveys Interviews

Outcome Evaluation Method and Design

Outcomes will be analyzed and cross reference to activities implemented, with short term and medium outcomes being the main focus of this 3 year data collection process. This will explore the impacts from participants successfully utilizing this program. This will measure the programs progress in fulfilling the overall goal to effectively navigate TAY youth to wraparound services. The desired outcome is to measure reduction in justice involvement, recidivism, drug use and homelessness in the city of Vallejo, California. The outcome will answer the question "Did Prop 47 funding for project HOME improve and reduce criminal justice involvement for individuals receiving services?"



Quantitative Data and Data Management

VPD and Broken by Violence will collect and analyze the quantitative and qualitative data identified for the process and outcomes evaluations from a variety of sources to provide a comprehensive assessment of Prop 47 activities in Vallejo. VPD and Broken by Violence will collect all quantitative and qualitative data twice prior to interim report, and again to prepare the final report according to the Logic Model presented in Appendix A. During each data collection, VPD and Broken by Violence will obtain quantitative data from VOICES, DOVE, and Fighting Back Partnerships ("partners") and conduct qualitative interviews, focus groups, and compare changes in processes and outcomes over time. VOICES will serve as the primary data source for this evaluation given that they collect data on participant enrollment and performance from referral agencies and service providers. Intake and assessment forms are recorded. VOICES uses Airtable, a database that their staff can input participants data. VOICES also use an outside evaluation consultant to create tools to measure changes.

Quantitative data will be collected from numerical structured surveys, and closed ended interviews. VOICES case managers, Project HOME Project Coordinator and service providers will maintain records of participants, including start dates, attendance, progress milestones, and completion status. To ensure all participants are given a risk/needs assessment, we will look at those internal participant records to verify all enrolled individuals received an assessment during enrollment. We will also conduct a needs assessment to examine root causes of justice-involvement. If not, an investigation will be made to determine the reason a participant was not given an assessment and, if needed, corrections will be made to get that participant an assessment and to ensure no other participants are excluded. Risk assessments will be reviewed at the end of each quarter. Broken By Violence will also coordinate with VPD and training partners to gather data on the number of officers who successfully completed training. Quantitative Data will also be gathered by VPD and Broken by Violence coordinating with Solano Probation Department and program partners tracking to obtain measurements and statistics. This will be conducted by gathering targeted populations enrollment, assessments, number of services received, program completion/graduates. VPD and Broken By Violence will also review previously gathered statistics and data to compare the planned outcomes. Surveys will be conducted with open ended questions and by 4 Point Likert Scale to collect the targeted populations satisfactory and opinions of the program.

Agency	Data to be Collected	Quantitative Data Source
Probation	• Shared data agreement, identify targeted population released from custody and	• Case Management System

Table 3. Quantitative Data Sources



	referred to services provided by project HOME.	
Public Defender's Office	• Shared data agreement, coordinate with evaluators to identify TAY youth with system involvement and case information. Track recidivism of the targeted population that receive services from project HOME.	• Case Management System
District Attorney's Office	• Shared data agreement, coordinate with evaluators to identify TAY youth with system involvement and case information. Track recidivism of the targeted population that receive services from project HOME.	• Case Management System
Sheriff's Office	 Shared data agreement and jail records. 	Jail Management System
VOICES	• Enrollments, assessments, referral population, exiting or completion outcomes from targeted population receiving the following services: mental health, housing, training and employment services.	 Airtable Data Tracking Evaluation Consultants
DOVE	• Enrollments, assessments, referral population, exiting or completion outcomes from targeted population receiving the following services: mental health, housing, training and employment services.	 Internal Excel Sheets, Salesforce Unite Us Data Tracking Case Management BIRP Note System.
Fighting Back Partnerships	• Enrollments, assessments, referral population, exiting or completion outcomes from targeted population receiving the following services: mental health, housing, training and employment services.	 APRICOT Systems Elevate Youth California Data Reports Applied Survey Research Team.



Qualitative Data and Data Management

Qualitative data will be collected by Broken By Violence from multiple resources. It is agreed that partners will attend all meetings guarterly. This will allow Broken By Violence to stay updated on programs strengths and barriers. This process will be a more personal experience and make as needed changes to the program. Broken By Violence will also have quarterly meetings with VPD and the LAC to successfully present detailed data in hopes to support changes as needed over the three-year span. VPD and Broken by Violence will engage in primary data collection with Project HOME stakeholders within 6 months of award to obtain qualitative data about their experiences with Prop 47 activities. Focus Groups: To gather in-depth qualitative data about perceived outcomes related to programs implementation, VPD and Broken by Violence focus groups, to be held at minimum quarterly, at both stages of data collection. Program staff (VPD Coordinator, Partner Leadership) will be asked to identify participants. Gift card incentives will be offered for participation. Focus Groups will allow Broken By Violence to gather qualitative data by: Observations, Structured/Semi Structured Interviews, Testimonials. Observations will allow evaluators to use a perspective-based method of research. Focus group meetings will be locations most accessible to participants in coordination with the City. To gather qualitative data which will be compared to desired outcomes, BBV will conduct focus groups monthly with participants, quarterly with partners and LAC. Participants meetings will be no more than 10 participants and referrals will come from partners that have assessed and deemed participants as qualified to enroll in the project HOME program. There will be additional resources as identified for each participant's needs the following are not limited to: transportation services, emergency housing vouchers. Partner Interviews: VPD and Broken by Violence will conduct interviews at both phases of data collection with a sample of Project HOME partners to discuss interagency collaboration, experiences with program implementation, challenges/limitations, and perceptions of outcomes. Data Collection and Management: VPD Project Coordinator will develop original instruments to guide the data collection efforts identified above. All measures will be designed to be appropriate for diverse participants that come from a range of cultural, linguistic, socio-economic, and educational backgrounds. Instruments and protocols will be shared with Broken by Violence and partners for review prior to use.

Qualitative Data Source	Participants
Project Coordinator Interviews	 LAC (which includes all partner leadership) Public Defender Leadership Sheriff's Office Leadership District Attorney Leadership
Broken by Violence Focus Groups	 LAC (which includes all partner leadership) Community Members and participants VPD, Project Coordinator

Table 4. Qualitative Data Sources



• Service Provider Staff

Data Use Agreement and Data Transfer

VPD will enter into/update existing data sharing agreements with the Solano County Probation Department and all partners to facilitate the transfer of data between the evaluation team and partner agencies. During the planning phase, VPD and Broken by Violence will conduct a formal data review and crosswalk between existing data sources and BSCC reporting requirements to ensure that data systems are configured to support reporting mandates. Data will be transferred to the evaluation team using WinSCP Secure File Transfer Protocol (STFP). This protocol encrypts the data transferred to the FTP server and prevents unauthorized access during the operation. All data will be password protected using a unique single-use password prior to transfer and data will be removed from the SFTP site once the transfer of records is complete. Data will be stored on a secure server in compliance with the Health Insurance Portability and Accountability Act (HIPAA) and other relevant statutes and regulations. All participants will be asked to sign Consent to the Release of Information to authorize the sharing of information and data will only be kept for the duration of the project period, at which point it will be destroyed. Hard copies containing any personal identifying information will be stored in a locked filing cabinet at VPD offices. VPD and Broken by Violence will merge participant data across multiple data sources using unique client IDs. This process will allow tracking of participant outreach, assessment, service utilization, program completion, and resulting outcomes. No individual level, identifiable data will be reported.

Data Analysis

Data analysis will be a mixed method approach which will include Qualitative and Qualitative data. This method will support developing a better understanding of findings while also complementing findings rather by structure or unstructured data collections. This allows flexibility and additional changes for increased data collection. The evaluator will ongoingly assess if evidence based practice has been successfully implemented through. In addition, Broken By Violence will work with VPD to incorporate ESRI for GIS mapping, RIMS Integrated Public Safety for data management and Tableau for analysis. The Project Coordinator will work with the quantitative data and Python to produce data visualizations and find correlations between significant features of participants and the outcomes.

Individual-level quantitative data will be analyzed to calculate service referrals and enrollments to understand how participants flow through Project HOME and identify participant backgrounds (e.g., demographics, risk level, needs). VPD and Broken by Violence will examine specific determinants, such as race/ethnicity, gender, housing, and clinical characteristics (i.e. diagnoses, co-occurring disorders, family history). Completion and/or dropout rates will be recorded.



Qualitative data collected from Broken by Violence, program staff, the LAC, partners, and participants, will provide key insights and perspectives into the achievements, challenges/barriers, and outcomes of Project HOME. Coordination across partners will also be analyzed. Qualitative thematic responses will be compared to quantitative data to identify areas of convergence and divergence, allowing qualitative and quantitative analyses to complement one another to produce a well-rounded picture of Project HOME implementation and outcomes.

Quality Assurance

VPD and Broken by Violence endorse the underlying principles of all parties' Quality Management Systems and protocols, to ensure services are provided in a manner which best conforms to the requirements of the contract with BSCC. VPD and Broken by Violence will establish and maintain, implement, train and continuously improve its procedures and processes, and ensure partners follow the procedures, document their compliance and participate in the improvement process through LAC participation.

Human Subject Protections

Project HOME follows all federal, state, and local policies, procedures, and ethical considerations that protect the rights and welfare of human beings who participate in research as the subjects of that research.

Evaluation Timeline and Report

The evaluation reports as compliant to BSCC guidelines and requirements are as follows: Broken By Violence (BBV) will develop a local evaluation plan after Q1, a Two-Year Preliminary Evaluation Report after Y2, and a Final Local Evaluation Report at grants conclusion. Through the three-year program we will provide updates on activities and documentations of output measures, as there will be changes based upon data gathered. This will be provided from Broken By Violence (BBV) data sources from quarterly LAC, VPD, partnership meetings, and facilitation of focus groups with the targeted population. The Two Year Preliminary Evaluation will focus on short term and medium term outcomes, and provide potential findings towards long term outcomes. This will support progress on goals and Broken By Violence will update additional required data collection, research methods and revisions on the logic model. The final report will include an analysis on prediction of recidivism and it will cross reference previous data collection on history of criminal involvement, homelessness and substance use from the targeted population.

Potential Limitations

VPD and Broken by Violence anticipate potential limitations, as to be expected with any evaluation or research project. Project HOME is a "real-world" project, and not a randomized-controlled trial (RCT). VPD and/or Broken by Violence cannot predict the final number to be served over the project period. VPD and partners are confident there will be an



adequate number of individuals who participate in Project HOME to conduct valid over-time analyses. Staffing challenges among partners and agencies have potential to delay implementation, data collection, and service provision.



Appendix A - Logic Model

	Process				
Inputs How do we accomplish Project HOME activities	Activities Project HOME offerings	Outputs Evidence of service Project HOME delivery			
Funding: BSCC Prop 47 Grant Funding Partners: Broken By Violence D.O.V.E Fighting Back VOICES City of Vallejo Vallejo Police Department Local Advisory Committee (LAC): City Manager's Office Solano County Public Defender Solano County District Attorney Solano County Probation	 Coordinating, Planning and Launching: VPD & Partner's Quarterly Meetings LAC Quarterly Meetings Community Meeting Twice Yearly Referral Outreach Ongoing Ongoing Data Sharing Amongst Partners Mental Health Services: Implement trauma informed care Community resources and referral guidance Application review and intake assessments to determine individual needs 	 120 individuals will be provided access to the following services based upon individual needs: case management (mental health services, substance use treatment, employment training, housing service) diversion services Diversion Services # of eligible offenders referred for pre-trial misdemeanor diversion by county location, risk, and demographic characteristics. # of diversion program contacts by type. # of VPD referrals from frequent contact, resulting in diversion over formal punishment 			
Location: • Venues or Office Meeting Spaces Technology: • ipad tablets Software: • Survey Monkey • Microsoft Excel • Grant Approved Evaluation Tools • Apricot System • Unite US • Salesforce Trainings: • BSCC Guidelines • Confidentiality Guidelines • HIPPA Compliance • Intake/Risk Assessments • Trauma Informed Care • Evidence Based Approach • VPD Officers Trainings	 Substance Use Disorder Referral Process: Implement trauma informed care Community resources and referral guidance Application review and intake assessments to determine individual needs Training and Employment Services: Develop curriculum Life skill planning workshops Job placement Court advocacy Housing Navigation: Network with housing providers Support with transitioning from homelessness with service connections Provide Emergency Hotel Vouchers (find more 	Case Management: Mental Health Services Substance Use Treatment, Employment Training Housing Services • #/% screened for untreated substance use and/or mental health disorders • % with a substance use or mental health diagnosis • Referrals to community-based alcohol and drug and/or mental health treatment providers • Referrals to housing assistance programs (e.g., budgeting workshops, rental assistance) • #/% of eligible participants enrolled in public benefit programs. • Referrals to employment programs (e.g., more formal workforce training programs, formal employment) • Retention and attrition case coordination • #/% of participants successfully			



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Project HOME Outcomes		
Short Term	Medium Term	Long Term
 Motivation towards success Building towards self sufficiency Knowledge of crisis planning Increase in accountability Develop emotional self regulation skills Increased access to and utilization of support systems Increase awareness of available community resources Develop skills to build towards a positive attitudes and mindset 	 Obtain employment Complete substance use goals/program Complete mental health interventions Participation retention Mental health awareness Reduction in recidivism Reduction in criminal justice involvement Provide safe physical, social, emotional supportive environments Reacclimating youth into the community after transitioning out of the justice system Increase in wrap around services by assembling and enhancing partnerships 	 Strengthen Crisis Response Systems and leverage/sustain other VPD programs (IHART) 20% reduction in TAY homelessness 100% VPD officers trained in trauma informed care and crisis intervention/response 5% Reduction in nuisance incidents among homeless population by end of project 5% Reduction in recidivism in overall TAY populations, 70% of Project participants will not reoffend within 24 months
Impact		

TAY Youth:

- Reduction in recidivism
- Reduction substance use
- Increase employment
- Increase in safe permanent housing
- Increase in mental health and well-being

Community:

• Decrease fear of violence



- Increase Public Safety
- Improvement In adult and youth relationships.
- Law enforcement partnerships