

Title **Stanislaus County District Attorney's Office** 07/07/2023  
id. 41335717  
by **Karen Servas** in **Organized Retail Theft Vertical Prosecution Grant Program**  
stancountygrants@gmail.com

**Original Submission** 07/07/2023

The Organized Retail Theft Vertical Prosecution Grant Program Application is divided into five sections as identified below: Background Information Contact Information Program Information Proposal Narrative and Budget Mandatory Attachments Each section has a series of questions that require a response. Applicants will be prompted to provide written text, select options from a drop down menu, select options from a multiple choice menu, or upload attachments. Questions with a red asterisk require responses. Applicants will not be able to submit the application until all questions with a red asterisk have been completed. Applicants may reference the Organized Retail Theft Vertical Prosecution Grant Program Proposal Instruction Packet for background information, key dates, rating factors, and other important information to aid in the completion of the Grant Program Application. The Proposal Instruction Packet is available on the BSCC website. NOTE: Applicants may start and stop their application but must select "Save Draft" at the bottom of the application before existing.

SECTION I - BACKGROUND INFORMATION This section requests information about the applicant's name, location, mailing address, and tax identification number.

**Name of Applicant** Stanislaus County District Attorney's Office

Applicant's Physical Address **832 12th Street, Suite 300  
Modesto  
CA  
95354  
US**

Applicant's Mailing Address (If different than physical address) n/a

Mailing Address for Payment **832 12th Street, Suite 300  
Modesto  
CA  
95354  
US**

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Tax Identification Number **94000540**

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SECTION II - CONTACT INFORMATION **This section requests contact information for the individuals identified as the Project Director, Financial Officer, Day-to-Day Project Contact, Day-to-Day Fiscal Contact, and the Authorized Signature.**

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Project Director **Wendell  
Emerson**

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Project Director's Title with Agency/Department/Organization **Chief Deputy District Attorney**

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Project Director's Physical Address **832 12th Street, Suite 300  
Modesto  
CA  
95354  
US**

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Project Director's Email Address **Wendell.Emerson@standa.org**

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Project Director's Phone Number **+12095255509**

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Financial Officer **Lori  
Denego**

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Financial Officer's Title with Agency/Department/Organization **Fiscal Manager**

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Financial Officer's Physical Address **832 12th Street, Suite 300  
Modesto  
CA  
95354  
US**

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Financial Officer's Email Address **Lori.Denego@standa.org**

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Financial Officer's Phone Number **+12095255505**

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Day-To-Day Program Contact **Timothy  
Keaton**

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Day-To-Day Program **Deputy District Attorney**  
Contact's Title

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Day-To-Day Program **832 12th Street, Suite 300**  
Contact's Physical **Modesto**  
Address **CA**  
**95354**  
**US**

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Day-To-Day Program **Timothy.Keaton@standa.org**  
Contact's Email  
Address

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Day-To-Day Program **+12095254589**  
Contact's Phone  
Number

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Day-To-Day Fiscal **Lori**  
Contact **Denego**

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Day-To-Day Fiscal **Fiscal Manager**  
Contact's Title

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Day-To-Day Fiscal **832 12th Street, Suite 300**  
Contact's Physical **Modesto**  
Address **CA**  
**95354**  
**US**

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Day-To-Day Fiscal **Lori.Denego@standa.org**  
Contact's Email  
Address

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Day-To-Day Fiscal **+12095255505**  
Contact's Phone  
Number

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Name of Authorized **Jeff**  
Officer **Laugero**

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Authorized Officer's **District Attorney**  
Title with  
Agency/Department/Organization

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Authorized Officer's **832 12th Street, Suite 300**  
Physical Address **Modesto**  
**CA**  
**95354**  
**US**

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Authorized Officer's **Jeff.Laugero@standa.org**  
Email Address

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Authorized Officer's Phone Number	<b>+12095255550</b>
Authorized Officer Assurances	<b>checked</b>
SECTION III - PROGRAM INFORMATION	<b>This section requests a Proposal Summary description and identification of the Funding Category.</b>
<b>Project Title</b>	<b>Stanislaus County Organized Retail Theft Vertical Prosecution Program</b>
Proposal Summary	<b>The Stanislaus County District Attorney's Office will partner with Modesto Police Department, Stanislaus County Sheriff's Office, other law enforcement partners, retailers, and community stakeholders in Stanislaus County to implement the Stanislaus County Organized Retail Theft Vertical Prosecution Program. BSCC grant funds will be used for one full-time Deputy District Attorney to vertically prosecute organized retail theft cases, one full-time Criminal Investigator to work with local law enforcement, retailers, witnesses, and victims to investigate cases for the prosecution, and one half-time Crime Analyst to assist with data collection and reporting.</b>
Funding Category Information	<b>Applicants may apply for funding in a Small Scope OR Large Scope Category. The maximum an applicant may apply for is up to \$800,000 in the Small Scope category OR up to \$2,050,000 in the Large Scope category. Applicants may apply for any dollar amount up to and including the maximum grant amount identified in each category. Please reference pages 8-9 in the Proposal Instruction Packet for additional information.</b>
<b>Funding Category</b>	<b>Large Scope (Up to \$2,050,000)</b>
SECTION IV - PROPOSAL NARRATIVE AND BUDGET	<b>This section requests responses to the Rating Factors identified in the the Organized Retail Theft Vertical Prosecution Grant Program Instruction Packet.</b>

The Proposal Narrative must address the Project Need, Project Description, Project Organizational Capacity and Coordination, and Project Evaluation and Monitoring Rating Factors as described in the Instruction Packet (Pages 17-21). A separate narrative response is required for each Rating Factor as described below: The Project Need narrative may not exceed 4,474 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 2 (two) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. The Project Description narrative may not exceed 8,948 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 4 (four) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. The Project Organizational Capacity and Coordination narrative may not exceed 4,474 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 2 (two) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. The Project Evaluation and Monitoring narrative may not exceed 4,474 total characters (includes punctuation, numbers, spacing and any text). In Microsoft Word, this is approximately 2 (two) pages in Arial 12-point font with one-inch margins on all four sides and at 1.5-line spacing. A character counter is automatically enabled that shows the number of characters used and the remaining number of characters before the limit for each response met. If the limit is exceeded, a red prompt will appear with the message "You have exceeded the character limit". Applicants will be prohibited from submitting the Organized Retail Theft Vertical Prosecution Grant Program Application until they comply with the character limit requirements. NOTE: It is up to the applicant to determine how to use the total word limit in addressing each section, however as a guide, the percent of total point value for each section is provided in the Proposal Instruction Packet (Page 17).

Project Need

1.1: Retailers in Stanislaus County experienced over \$5.6 million dollars in shortage in 2022 from Organized Retail Crime (ORC). For the larger retailers, this requires a huge diversion of time, money, and personnel that directly impacts their profitability and the County's tax receipts from stolen items. Smaller retailers are in a worse position as they don't have the resources to fight against ORC and may have no option but to close their doors due to ORC. Even larger retailers may choose to leave our County if they don't have sufficient resources to remain profitable. The People of Stanislaus County suffer with a diminished tax base to fund critical operations and fewer places to buy the things they need for their families. Finally, there is the safety aspect associated with ORC. Retailers often instruct their employees not to engage with individuals involved in ORC for fear of violence toward employees.

The District Attorney's Office has engaged a myriad of partners to determine the scope of the damage being done. We pulled reports from internal databases, partnered with law enforcement agencies

from the Sheriff to local agencies for their statistics on how many cases they have sent to this Office that meet the standard for ORC. We have hosted or been a part of meetings with retailers large and small to quantify what the impact of ORC has been to them and to their businesses. We reached out to various chambers of commerce to understand the problem from their perspective.

1.2: To lay a foundation and utilizing local quantitative and qualitative data to demonstrate the nature and scale of the specific theft problem, the District Attorney worked with Modesto Police Department (MPD) to analyze data from larger retail locations which contain multiple national retail stores. This provides a snapshot of crime and a broad sense of organized retail crime trends. For instance, 3900 Sisk Road in Modesto houses a Target, DSW, Ulta, Ross, TJ MAXX, Best Buy, BevMo, AT&T, Big Lots, and Bed Bath and Beyond. MPD databases show an increase by nearly 10% in ORC activity. Similarly, 3401 Dale Road is the location for Vintage Faire Mall which houses 16 national retailers including an Apple Store. In 2021, they reported 193 instances of ORC related theft. In 2022, they reported 273 instances of ORC, an increase of 80 from the previous year.

In search of further qualitative and quantitative data, retail representatives were asked to provide shrinkage reports for their Modesto stores. As of June 24, 2023, 8 national retailers provided shrinkage reports for their Modesto locations for 2023. Their losses together amounted to \$8.3 million. That equals over \$650,000 in lost sales tax revenue back to the community. One Target location alone reports \$3.5 million in shrinkage so far to 2023, compared to \$1.4 million for all of 2022. The Modesto Marshalls is on track for a 50% increase in 2023, with it experiencing the highest ORC losses of all Marshalls stores from Modesto to Bakersfield. Lowes losses have doubled over last year, with 6 months left to go. ORC is accelerating in 2023.

1.3: The average DDA in this office prosecutes about 2000 cases annually. With the ORC DDA position, this Office would have to take a DDA handling 2000 cases annually and divide those cases throughout the office. The same applies to an investigator who support the DDAs. Investigator assignments would again need to be divided amongst existing staff. Without a dedicated budget, these two critical positions could not be solely dedicated to ORC as the need overall is too great. The ORC grant would allow us to backfill both positions and dedicate them to reducing ORC in our County.

The biggest obstacle to implementing this position is the ORC analyst. There is no analogous position to the analyst in this office. That position would have to be created, funded, trained, and implemented. The analyst position would refine incoming data from law enforcement, retailers, and interested third parties to determine trends that can be acted upon. This information would come from hundreds of businesses spread across a county of half a million residents. Without the grant, this position would likely go unfilled,

limiting the effectiveness of any ORC program to “catch them if you can,” foregoing an intelligence driven effort that is well known for its effectiveness.

## Project Description

**2.1: The Stanislaus County District Attorney’s Office will dedicate the following staff to the Organized Retail Theft Vertical Prosecution Program:**

- **One full-time dedicated Deputy District Attorney (1.0 FTE) to prosecute individuals charged with organized retail theft. The Deputy District Attorney (DDA) will be assigned to prosecute cases using True Vertical Prosecution, where the principal prosecutor files the charges or makes the first appearance and attends all subsequent court appearances through the sentencing stage. The DDA will serve as the single point of contact for victims, witnesses, and impacted law enforcement officials.**
- **One full-time dedicated District Attorney Criminal Investigator (1.0 FTE) who will be responsible for investigating all organized retail theft cases.**
- **One Crime Analyst (0.5 FTE) who will be embedded with the criminal investigator and DDA and will coordinate with retailers, extract and analyze crime data in conjunction with law enforcement, coordinate with outside agencies to share data if required, and provide data to the outside evaluator to include in reports to BSCC.**

The focus of the project will be Stanislaus County in its entirety. This was chosen because this encompasses the entire jurisdiction that falls under the District Attorney.

The project will address the Project Need and the intent of the grant program through the use of Vertical Prosecution in organized retail theft cases and those charge with organized retail crimes (ORC) accepted by the District Attorney’s office. From inception, cases will be received and issued with ORC specific charges based on the facts of the case. Ideally, these cases will come in from law enforcement agencies dedicated to ORC or ad hoc ORC reduction teams. This will be an immediate indicator. These cases will also from time to time come from good investigative work from retailers or by patrol officers. They will be vetted and if consistent with the ORC mandate under the grant, they will receive an ORC designation. This will send the case directly to the assigned ORC DDA to prepare the case for arraignment through final resolution. Negotiations will depend on the severity of the theft, prior record(s) of the perpetrator(s), and sophistication of the crime. If the defendant is shown to be intractable by multiple crimes of an ORC nature or a violent past or present crime for which a prior can be plead and proven, this Office will take a harder line on resolution that will include incarceration.

The methodology will include identifying the current scope of the problem. By creating a baseline from all available relevant data i.e., total loss to retailers from ORC, total incidents of ORC across the County, retailer reported shortage, arrests, deferred prosecutions, prosecutions, repeat offenders, we will be able to evaluate efforts tracked on a weekly, monthly, quarterly, and annual basis. Over time,

a decreasing trendline in the baseline numbers should be observable. Incidents of ORC should decrease, repeat offenders should become infrequent, retailers reported shortage should decrease, and profitability should increase, smaller retailers should report fewer incidents of ORC, prosecutions over time will decrease, and deferred prosecutions should increase as some offenders get needed treatment for substance abuse, chronic homelessness, or mental health. This will not be an overnight accomplishment, but over time, it will show impacts in the needed categories and in the right direction.

The DA's Office will collaborate with online marketplaces and retailers to address the Project Need and organized retail theft property crimes in partnership with our law enforcement partners. This includes reaching out and coordinating with retailers, communicating with them regularly, sharing data and intelligence with retailers, and connecting to the California Organized Retail Crime Association for guidance.

The DA's Office plans to use alternatives to incarceration, including diversion or restorative justice programs, to address the Project Need and reduce recidivism. Should the defendant prove to be someone dependent upon illegal drugs, this Office will likely push for either an alternative to custody time or a combination of minimal time with a program to address the drug use. Again, this is fact specific. Should the offender have a minimal criminal history, and the crime is of a minor nature, this Office is likely to attempt to enter the offender into a deferred sentencing agreement to attempt to educate the offender about their behavior and its impacts on society at large in an effort to curb the behavior going forward.

**2.2: Goal 1: To prosecute all Organized Retail Theft cases in Stanislaus County using a Vertical Prosecution model. Goal 2: To reduce Organized Retail Crime (ORC) in Stanislaus County. The completed Project Work Plan outlining the Goals, Objectives, Process and Outcomes Measures, Project Activities, Responsible Staff and Timeline is attached as Appendix B to this application for funding in Submittable.**

**2.3: The District Attorney's Office coordinates and collaborates with the Stanislaus County Sheriff's Department and Modesto Police Department (MPD). Our proposal is intended to leverage MPD's ORC proposal to BSCC and we will work closely with them to ensure success of their project. Multiple meetings regarding ORC have occurred between the organizations in preparation for this proposed project, and letters of commitment and impact were secured. Deputy District Attorney Timothy Keaton, who will be assigned to ORC full time with these BSCC grant funds, currently works directly with MPD. MPD was happy to learn he will be the point for all ORC cases, filing them vertically. BSCC-funded District Attorney's Office staff will attend all bi-weekly meetings hosted by MPD which will include allied agencies, community members, and retailers.**



During the planning meetings with our partners for this grant, and discussions with retailers and law enforcement, we discovered the greatest proportion of loss from theft has come from organized individuals and crews who prey upon retailers (ORC). These crews tend to work from a playbook. National chain stores tend to set their stores up in the same manner using floorplans and planograms. The crews tend to prey upon one retailer at a time as it simplifies their tactics as they move from one store to the next because the layout in each store is identical, making finding the desired merchandise easy. Because they do, these crews have become well known to the loss prevention personnel that work in these stores. The crews are identifiable as individuals, by their tactics, and the vehicles that they use to move from location to location. We are certain that we can stem ORC theft by using the intelligence gathered by the retailers and shared with law enforcement to target these crews, and compiled with an ORC analyst. As an example, the CHP ORC task force in the Modesto area was able to recently identify, track and stop a 5–6-person crew that traveled throughout the Central Valley, East Bay, and north into Sacramento that was responsible in over 3 months for nearly \$30,000 in proven loss. The loss is likely much higher than this when considering other retailers that were hit that weren't able to be tracked. These types of crews are prevalent throughout the State, and they do not limit themselves to one jurisdiction. Our Office is now aggressively prosecuting these individuals.

The Modesto Police Department has partnered with local businesses in the area and set up shoplifting abatement operations where they will work with the retailers and make arrests on shoplifters all day. In one recent operation, the limiting factor to how many arrests were made was the number of officers available to transport apprehended shoplifters. This Office prosecuted two of those arrest as felonies as they were career criminals who were already on parole and probation for similar activity. The vast majority of the cases were resolved as misdemeanors or deferred programs. The resolution was consistent with the harm done to the business and the repeat nature of the offender.

These two examples show that law enforcement and this Office are dedicated to addressing this problem aggressively. Our law enforcement partners have found that many times, one individual was responsible for multiple crimes. By arresting that person, law enforcement prevented many more future crimes. This suggests the objective of a 10% a year reduction in ORC in partnership with law enforcement is achievable. We have proven in this County that ORC crews can be identified and stopped, and, given time and resources afforded by this grant, we are confident that we can dramatically reduce the harm that ORC is causing in this community.

Project  
Organizational  
Capacity and  
Coordination

3.1: This Office will require a dedicated full time ORC deputy district attorney (1.0 FTE), a full-time criminal investigator (1.0 FTE), and 0.50 FTE of a crime analyst. The DDA will have a minimum of 3-5 years experience as a prosecutor. The Investigator will be a seasoned POST certified law enforcement professional with over 10 years as a

**detective or investigator. The ORC analyst position will be staffed by someone with a baccalaureate in Data Science. The entire ORC unit will be overseen by a Chief Deputy District Attorney to ensure proper coordination and measurable results.**

**The Chief Deputy District Attorney (CDDA) will ensure successful implementation and monitoring of the ORC Unit and that all grant-funded positions are filled (DDA, investigator, and ORC analyst). The CDDA will ensure that all agencies are providing access to the analyst to create baseline data that will be used to measure the problem. The CDDA will review progress being made at least monthly measuring total numbers of arrests, dispositions (deferred sentences, pleas, and trials). The CDDA will look at individual components such as DDA performance in the role, the investigator's contribution to successful operations and prosecutions, and the analyst providing data driven intelligence for the entire Unit. This will initially require a great deal of focus from the CDDA but as time goes on and assuming success in all areas, the CDDA will be able to take a less hands-on approach on day-to-day operations, focusing more on partnership building with stakeholders throughout the community.**

**3.2: We will work with the Stanislaus County Auto Theft Task Force (StanCATT) and Modesto Police Department Property Crimes Unit (MPD). Both agencies currently work in close cooperation with this office. We are alerted to their ongoing operations so that we may prepare for prosecution when individuals are taken into custody. This is quite necessary especially with larger operations as there can be multiple defendants cross jurisdictional lines which requires specific charging language to ensure effective prosecution. StanCATT is a multi-agency task force primarily lead by the CHP. There is a sergeant who handles day to day operations, reporting to a CHP lieutenant. MPD is similarly lead by a sergeant reporting to an MPD lieutenant. Both have detectives assigned with years of experience as investigators. These agencies working in conjunction with their retail partners conduct the bulk of the investigations and enforcement in the ORC sphere in our County. The current partnership has proven invaluable to this point, and is expected to deepen as ORC efforts are ramped up.**

**3.3: The District Attorney's Office will execute contracts with the local evaluator who will develop the Local Evaluation Plan and Local Evaluation Report, and a grant management contractor who will assist the DA's Office in preparing all data reporting and narrative reporting required by the BSCC. These contracts will be presented with the Board of Supervisor's agenda item to accept BSCC funding and to approve the subcontracts for these services. This will occur within 3 months of the date of the award letter to the DA's Office.**

**3.4: The management structure for Stanislaus County ORC Unit will consist of the Deputy District Attorney (DDA), investigator, and ORC analyst. These staff will report directly to a Chief Deputy District Attorney. Monthly meetings with partner agencies to discuss trends will be held that will be inclusive of the DDA, investigator, and analyst.**

The core District Attorney team inclusive of the chief deputy will hold weekly meetings to discuss data trends, current prosecutions, and investigations. Day-to-day decisions will be made by the CDDA. More complex operational decisions to include case priority will be made by the chief deputy.

3.5: We want to ensure that retailers large and small can conduct business without the drain on inventory, profit, and operating capital that ORC creates. The County will undoubtedly realize increased tax receipts due to stores being in stock, and a reduction in the numbers of crews perpetrating the bulk of the crimes. From this, the ORC Unit will have proven itself, and before the grant ends, this Office will seek sustained funding from the Board of Supervisors as the DA's ORC Unit will more than have proven that its operations are a return on the investment and a net benefit to the County.

#### Project Evaluation and Monitoring

4.1: Externally, we have identified Gary Bess Associates (GBA), located in Lincoln, CA, as our local researcher. GBA is very familiar with BSCC's reporting requirements, including the requirements for local evaluation plans and local evaluation reports. Specific research design and data collection processes will be identified and implemented during the startup phase to ensure BSCC guidelines, objectives and deliverables are met, and a clear, logical project process evaluation report of implementation and service delivery activities are available at least quarterly to document and disseminate best practices and lessons learned.

Internally, the ORC analyst will gather data from partner agencies and retailers including numbers of theft focusing on ORC (criteria will be set for what qualifies as ORC), monetary loss from ORC, serious and/or violent incidents associated with ORC. This data will form the baseline that the Office and GBA will use to measure success. These statistics will be covered internally weekly at the ORC Unit, monthly with law enforcement partner agencies, quarterly with all stakeholders to include retailers, chambers of commerce, and local political leaders. At the monthly meetings, we will discuss ongoing operations, arrests, prosecutions, and diversion programs, and the overall impact these operations are having. The focus will be evaluation of current efforts and recalibration as necessary. Annually, this Office will hold a state of the ORC meeting that will give a clearer picture of the program. The focus of that meeting will be an honest review of efforts and not a cheerleading session. This program will be executed for the duration of the 3-year grant, and beyond.

4.2: Process and Outcome measures will include the number organized retail theft cases filed that meet ORC criteria, focusing on reported, charged, dismissed, diverted, convictions obtained, and the sentences imposed for those convictions; Reports will include the number of instances where vertical prosecution was used to obtain those convictions and the sentences imposed against any cases not prosecuted vertically; number of theft-related property crimes that were charged that did not use the vertical prosecution

model and the resulting number of convictions. Staffing, Hours worked, number of meetings/trainings with retailers, cases accepted for prosecution. We will collect year over year retailer data regarding shortage to show program impact.

**4.3: GBA will be responsible for management of the evaluation process. The evaluation plan will focus on outcomes associated with the key objectives. GBA will develop monthly dashboard reports for the evaluation review process. The easy-to-read summaries of activities help to convey to partners the progress toward attainment of goals. They will document best practices and lessons learned through local analysis, which will then be disseminated throughout the agency, community, and to the BSCC.**

**4.4: GBA will establish a schedule for data to be collected and regularly review entered data, which can be transferred to GBA's statistical database. Data will be collected from partner law enforcement agencies to track reports not submitted for prosecution, prosecutions, and operations. We will partner with retailers willing to share reports of ORC incidents and trends. The analyst will set up a portal to capture this information. GBA will analyze data and provide periodic dashboards/reports showing progress to goals and outcomes. We will use our internal reports on prosecutions to show deferred prosecutions and prosecutions to evaluate success or areas for improvement. if necessary, we will enter into agreements with retailers to protect their proprietary information so we can freely use that data to help drive ORC intelligence.**

**4.5: Specific research design will be discussed with GBA to ensure BSCC guidelines, objectives and deliverables are met, and that a clear, logical project process evaluation report is available to partners and stakeholders to document and disseminate best practices and lessons learned. Any identified modifications that need to be made based off best practices and lessons learned will be revised and implemented to ensure the intended outcomes are met. All data and survey information in the measured outcomes will be provided to the District Attorney's Office grant administrators to complete BSCC required reporting.**

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Budget Instructions

**Applicants are required to submit a Proposal Budget and Budget Narrative (Budget Attachment). Upon submission the Budget Attachment will become Section 5: Budget (Budget Tables & Narrative) making up part of the official proposal. The Budget Attachment must be filled out completely and accurately. Applicants are solely responsible for the accuracy and completeness of the information entered in the Proposal Budget and Budget Narrative. The Proposal Budget must cover the entire grant period. For additional guidance related to grant budgets, refer to the BSCC Grant Administration Guide. The Budget Attachment is provided as a stand-alone document on the BSCC website.**

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Budget Attachment

[DA\\_Organized-Retail-Theft-Vertical-Prosecution-Grant-Program-Budget-Attachment.-Final.xlsx](#)

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SECTION V -  
MANDATORY  
ATTACHMENTS

**This section list the attachments that are required at the time of submission. Project Work Plan (Appendix B) Grantee Assurance for Non-Governmental Organizations (Appendix D) Letter(s) of Commitment If Applicable (Appendix E) Certification of Compliance with BSCC Policies on Debarment, Fraud, Theft, and Embezzlement (Appendix F) Governing Board Resolution Optional (Appendix G)**

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Project Work Plan (Appendix B)

[Appendix\\_B\\_DAs\\_Office\\_Project-Work-Plan-ORT-VP.pdf](#)

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Grantee Assurance for Non-Governmental Organizations (Appendix D)

[Appendix\\_D.pdf](#)

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Letter(s) of Commitment, (Appendix E)

[Appendix\\_E\\_Thirteen\\_Total\\_Letters\\_of\\_Commitment.pdf](#)

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Certification of Compliance with BSCC Policies on Debarment, Fraud, Theft, and Embezzlement (Appendix F)

[Appendix\\_F.pdf](#)

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OPTIONAL: n/a  
Governing Board  
Resolution (Appendix  
G)

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OPTIONAL: n/a  
Bibliography

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CONFIDENTIALITY NOTICE: **All documents submitted as a part of the Organized Retail Theft Vertical Prosecution Grant Program proposal are public documents and may be subject to a request pursuant to the California Public Records Act. The BSCC cannot ensure the confidentiality of any information submitted in or with this proposal. (Gov. Code, § 6250 et seq.)**

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## Appendix B: Project Work Plan

Applicants must complete a Project Work Plan. This Project Work Plan identifies measurable goals and objectives, process and outcome measures, activities and services, responsible parties for those activities and services, data sources and estimated timelines. Completed plans should (1) identify the project’s top goals and objectives; (2) identify how the goal(s) will be achieved in terms of the activities, responsible staff/partners, and start and end dates, process and outcome measures; and (3) provide goals and objectives with a clear relationship to the need and intent of the grant. As this grant term is for three (3) years, the Project Work Plan must attempt to identify activities/services and estimate timelines for the entire grant term. A minimum of one goal and corresponding objectives, process measures, etc. must be identified.

**Applicants must use the Project Work Plan provided below. You will be prompted to upload this document to the BSCC-Submittable Application.**

<b>(1) Goal:</b>	<b>&gt; To prosecute all Organized Retail Theft cases using a Vertical Prosecution model</b>		
Objectives (A., B., etc.)	> A. Vertical Prosecution of cases that meet Organized Retail Crime (ORC) criteria B. Targeted investigation of organized retail theft crimes to support prosecution C. Data analysis of Vertical Prosecution activities and outcomes		
Process Measures and Outcome Measures:	> Number of organized retail theft cases filed by the county, and the number that meet Organized Retail Crime criteria Number of organized retail theft convictions obtained, and the sentences imposed for those convictions Number of instances where vertical prosecution was used to obtain those convictions and the sentences imposed Number of theft-related property crimes that were charged overall in the county that did not use the vertical prosecution model and the resulting number of convictions		
Project activities that support the identified goal and objectives:	Responsible staff/partners	Timeline	
		Start Date	End Date
> One full-time Deputy District Attorney to vertically prosecute ORC cases	> Timothy Keaton, DDA	> 10/1/2023	> 12/31/2026
One full-time Criminal Investigator to investigate organized retail theft crimes	Criminal Investigator	10/1/2023	12/31/2026
One half-time Criminal Analyst to enter and analyze ORC data	Crime Analyst	10/1/2023	12/31/2026
List data and sources to be used to measure outcomes:	> Cases filed, reported, charged, dismissed, diverted, convictions obtained, sentences imposed (DA internal database/ICJIS)		

<b>(2) Goal:</b>	<b>&gt; To reduce Organized Retail Crime (ORC) in Stanislaus County</b>		
Objectives (A., B., etc.)	> A. Coordinate with retailers, law enforcement partners, and stakeholders to reduce instances of ORC in the county		
Process Measures and Outcome Measures:	> Number of meetings with retailers, stakeholders and law enforcement Number and types of outreach conducted within the county Number of cases resolved Year over year retail shortage reduction from ORC		
Project activities that support the identified goal and objectives:	Responsible staff/partners	Timeline	
		Start Date	End Date
> Monthly meetings in partnership with Modesto Police Department, Stanislaus Sheriff's Office to discuss ORC operations, arrest, prosecutions, diversion programs, and impact of programs	> Timothy Keaton	> 11/1/2023	> 12/31/2026
Quarterly meetings with law enforcement, chambers of commerce, local political leaders, retailers, and other stakeholders to analyze ORC related crimes, shortage reports, trends, and outreach efforts	Timothy Keaton	11/1/2023	12/31/2026
List data and sources to be used to measure outcomes: > meetings minutes, shortage reports from retailers, crime data, case resolution data (ICJIS, law enforcement crime reports, retailer shortage reports, ORC trends)			

<b>(3) Goal:</b>	>		
Objectives (A., B., etc.)	>		
Process Measures and Outcome Measures:	>		
Project activities that support the identified goal and objectives:	Responsible staff/partners	Timeline	

		Start Date	End Date
> [REDACTED]	> [REDACTED]	> [REDACTED]	> [REDACTED]
List data and sources to be used to measure outcomes: >			



**Organized Retail Theft Vertical Prosecution Grant Program - Project Budget and Budget Narrative**

**Name of Applicant:** Stanislaus County District Attorney's Office

**44-Month Budget: October 1, 2023 to June 1, 2027**

*Note: Rows 7-16 will auto-populate based on the information entered in the budget line items (Salaries and Benefits, Services and Supplies, etc.)*

Budget Line Item	Total
1. Salaries & Benefits	\$1,315,477.18
2. Services and Supplies	\$0.00
3. Professional Services or Public Agencies	\$0.00
4. Non-Governmental Organization (NGO) Subcontracts	\$0.00
5. Data Collection and Evaluation	\$93,860.00
6. Equipment/Fixed Assets	\$0.00
7. Financial Audit (Up to \$25,000)	\$4,000.00
8. Other (Travel, Training, etc.)	\$5,574.00
9. Indirect Costs	\$141,891.12
<b>TOTAL</b>	<b>\$1,560,802.29</b>

**1a. Salaries & Benefits**

Description of Salaries & Benefits	(% FTE or Hourly Rate) & Benefits	Total
Deputy District Attorney III/IV (Step 5)	100% FTE x \$10,567/mo x 39 months plus 37.4% Benefits	\$566,243.26
Criminal Investigator II (Step 5)	100% FTE x \$9,922/mo x 39 months plus 41.3% Benefits	\$546,771.65
Crime Analyst (Step 5)	50% FTE x \$6,742/mo x 39 months plus 54% Benefits	\$202,462.26
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$1,315,477.18</b>

**1b. Salaries & Benefits Narrative:**

*Deputy District Attorney (100% FTE): Prosecute individuals charged with organized retail theft. The Deputy District Attorney (DDA) will be assigned to prosecute cases using True Vertical Prosecution, where the principal prosecutor files the charges or makes the first appearance and attends all subsequent court appearances through the sentencing stage. The DDA will serve as the single point of contact for victims, witnesses, and impacted law enforcement officials.*

*Criminal Investigator (100% FTE): Investigate all organized retail theft cases for the prosecution in collaboration with local law enforcement, retailers, victims, and witnesses*

*Crime Analyst (50% FTE): Coordinate with retailers, extract and analyze crime data in conjunction with law enforcement, coordinate with outside agencies to share data if required, and provide data to the outside evaluator to include in reports to BSCC.*

**2a. Services and Supplies**

Description of Services or Supplies	Calculation for Expenditure	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$0.00</b>

**2b. Services and Supplies Narrative:**

Enter narrative here. You may expand cell height if needed.

**3a. Professional Services**

Description of Professional Service(s)	Calculation for Expenditure	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$0.00</b>

**3b. Professional Services Narrative**

**4a. Non-Governmental Organization (NGO) Subcontracts**

Description of Non-Governmental Organization (NGO) Subcontracts	Calculation for Expense	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTALS</b>		<b>\$0.00</b>

**4b. Non-Governmental Organization (NGO) Subcontracts Narrative**

Enter narrative here. You may expand cell height if needed.

**5a. Data Collection and Evaluation**

Description of Data Collection and Evaluation	Calculation for Expense	Total
Independent Outside Evaluator	Cost for LEP and LER as a flat rate	\$80,000.00
Grant Management Independent Contractor	\$105/hour x 3 hours/month x 44 months	\$13,860.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTALS</b>		<b>\$93,860.00</b>

**5b. Data Collection and Evaluation Narrative**

Independent Outside Evaluator to conduct the Local Evaluation Plan and Local Evaluation Report. Gary Bess Associates (GBA) will serve as the outside Program Evaluator. Based in Lincoln, CA, they served as the local evaluator for the Edward Byrne JAG grant program. GBA will collect data and conduct a project process evaluation to meet the stated goals and objectives. They will identify clear metrics and indicators to use at the local level. They will document best practices and lessons learned through local analysis, which will then be disseminated throughout the agency and to BSCC.

Grant Manager to support data collection efforts for the Quarterly Progress Report and statewide evaluation in conjunction with the outside evaluator and the criminal analyst in the district attorney's office.

This section is 6% of the total grant award.

**6a. Equipment/Fixed Assets**

Description of Equipment/Fixed Assets	Calculation for Expense	Total
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTALS</b>		<b>\$0.00</b>

**6b. Equipment/Fixed Assets Narrative**

Enter narrative here. You may expand cell height if needed.

**7a. Financial Audit**

Description	Calculation for Expense	Total
Financial Audit	BSCC-required financial audit for ORT program conducted outside of the county's single audit	\$4,000.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$4,000.00</b>

**7b. Financial Audit) Narrative:**

Required financial audit charged as a flat rate fee by the auditor to the District Attorney's office

**8a. Other (Travel, Training, etc.)**

Description	Calculation for Expense	Total
Outside training (ORT-specific training)	See breakdown below for lodging, registration, travel, and meals for one training/year for 3 years	\$4,908.00
BSCC Required Training	Meals at the per diem rate only for three one day trips over the grant period for 3 project staff	\$666.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
<b>TOTAL</b>		<b>\$5,574.00</b>

**8b. Other (Travel, Training, etc.) Narrative:**

Outside training: ORT specific training offered by the California District Attorney's Association for project staff within the state of California (one per year for one grant-funded staff for a total of 3 years); Includes 2 days lodging, travel, and meals at the state per diem rate, plus registration costs. Using Los Angeles County as the location of the training, annual cost includes 2 nights lodging x \$182/night, roundtrip airfare \$250, 3 days meals at \$74/day, and \$800 registration.

BSCC-required training: Budget for 3 one day trips over the grant period for 3 project staff; Budget above is for meals at the per diem only to/from Sacramento. \$74/day x 3 staff x 3 BSCC-required one day trainings. Travel will be by county vehicle and not charged to the grant.

**9a. Indirect Costs**

For this grant program, indirect costs may be charged using only <b>one</b> of the two options below:			Grant Funds	Total
1) Indirect costs not to exceed 10 percent (10%) of the total grant award. Applicable if the organization <b>does not have</b> a federally approved indirect cost rate.			\$141,891	\$141,891
<i>If using Option 1) grant funds allocated to Indirect Costs may not exceed:</i>			\$0	
2) Indirect costs not to exceed 20 percent (20%) of the total grant award. Applicable if the organization <b>has</b> a federally approved indirect cost rate. Amount claimed may not exceed the organization's federally approved indirect cost rate.			\$0	\$0
<i>If using Option 2) grant funds allocated to Indirect Costs may not exceed:</i>			\$0	
<i>Please see instructions tab for additional information regarding Indirect Costs. If the amount exceeds the maximum allowed and/or turns red, please adjust it to not exceed the line-item noted.</i>				
TOTAL			<b>\$141,891</b>	<b>\$141,891</b>

**9b. Indirect Costs Narrative:**

Indirect costs charged at 10% of total direct costs. Stanislaus County District Attorney's Office does not have a federally approved indirect cost rate. Indirect costs will applied as program share of cost of all DA operations. This includes rental and lease costs, administrative overhead, utilities, communications, internet, information technology, office supplies, office equipment, and security.



**BOARD OF SUPERVISORS**

**Buck Condit**, District 1  
**Vito Chiesa**, District 2  
**Terry Withrow**, District 3  
**Mani Grewal**, District 4  
**Chance A. Condit**, District 5

July 7, 2023

Board of State and Community Corrections  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

**Re: The Organized Retail Theft Vertical Prosecution Grant Program**

Dear Board of State and Community Corrections,

The Stanislaus County Board of Supervisors fully supports the Stanislaus County District Attorney's Office application for the Organized Retail Theft Vertical Prosecution Grant Program. There is a strong need in our county for resources to assist small and large retailers from organized retail theft crime impacting their ability to operate in our community.

This grant application seeks to build upon the existing foundation in our county by providing the necessary funding to provide additional support for the District Attorney's Office to prosecute more organized retail theft cases and to reduce the amount of organized retail theft cases in Stanislaus County. This grant application will also allow the District Attorney's Office to implement a full-time analyst position to manage, analyze and trend the incoming data from law enforcement, retailers, and interested third parties to help reduce organized retail theft. The analyst position will also provide the information needed to provide meaningful community outreach, education and collaboration to assist with the prevention of organized retail theft. The Stanislaus District Attorney's Office has pledged to use this grant opportunity to effectively combat organized retail theft in our county and is committed to ensuring the protection and well-being of our residents.

Sincerely,

A handwritten signature in black ink, appearing to be "C.A. Condit".

Chance A. Condit, Chairman  
Stanislaus County Board of Supervisors  
District 5

CAPITOL OFFICE  
1021 O STREET  
SUITE 7240  
SACRAMENTO, CA 95814  
(916) 651-4004

DISTRICT OFFICE  
1020 15TH STREET  
SUITE 21  
MODESTO, CA 95354  
TEL (209) 848-4001

# California State Senate

SENATOR  
**MARIE ALVARADO-GIL, M.P.A.**  
CHAIR, HUMAN SERVICES  
FOURTH SENATE DISTRICT



COMMITTEES  
AGRICULTURE  
BUSINESS, PROFESSIONS &  
ECONOMIC DEVELOPMENT  
GOVERNMENTAL ORGANIZATION  
HUMAN SERVICES  
INSURANCE  
MILITARY & VETERANS AFFAIRS

July 7, 2023

Board of State and Community Corrections  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA. 95833

**Re: Support for the Stanislaus County District Attorney's request for \$2,050,000.00 Organized Retail Theft Prevention grant funds**

Dear Board of State and Community Corrections,

As the State Senator representing Stanislaus County, I am writing in support of the Stanislaus County District Attorney Office's Organized Retail Theft Prevention Grant Program funding request of \$2,050,000.

Stanislaus County District Attorney's Office is committed to investigate and prosecute crimes related to organized retail theft in Stanislaus County. They have agreed to share data related to organized retail theft crimes with a designated crime analyst to assist in the identification and prosecution of suspects. Additionally, Stanislaus County District Attorney's Office has agreed to participate in strategic meetings with partner law enforcement agencies, the public and community stakeholders. I believe that strategic engagement in conjunction with data analysis is critical and can help us better understand how organized retail theft crimes are affecting community businesses and help foster effective strategies to prevent these crimes.

I am confident the District Attorney will effectively use the requested funds to reduce organized retail theft crimes and protect businesses in our community. If I can be of further assistance throughout the grant application process, please contact my office at (209) 576-6001 or [senator.alvarado-gil@senate.ca.gov](mailto:senator.alvarado-gil@senate.ca.gov).

Sincerely,

A handwritten signature in cursive script, appearing to read "Marie Alvarado-Gil".

MARIE ALVARADO-GIL  
Senate District 4





## SHERIFF'S OFFICE

Jeff Dirkse, Sheriff-Coroner

June 28, 2023

Board of State and Community Corrections  
2590 Venture Oaks Way, Ste 200  
Sacramento, CA 95833

**Administration**  
250 E. Hackett Rd  
Modesto, CA 95358  
(209) 525-7216

**Operations**  
250 E. Hackett Rd  
Modesto, CA 95358  
(209) 525-7188

**Sheriff's Detention Center**  
200 E. Hackett Rd  
Modesto, CA 95358  
(209) 525-5630

**Coroner's Office**  
921 Oakdale Rd  
Modesto, CA 95355  
(209) 567-4480

**Civil Division**  
801 11th St, Ste 2200  
Modesto, CA 95354  
PO Box 3288  
Modesto, CA 95353  
(209) 491-8762

**Investigations**  
250 E. Hackett Rd  
Modesto, CA 95358  
(209) 525-7074

**Records**  
250 E. Hackett Rd  
Modesto, CA 95358  
(209) 525-7117

**Alternative Work Program/REACT**  
194 E. Hackett Rd  
Modesto, CA 95358  
(209) 491-8771

**Patterson Police Services**  
33 S. Del Puerto Ave  
Patterson, CA 95363  
(209) 892-5071

**Riverbank Police Services**  
6727 Third St  
Riverbank, CA 95367  
(209) 869-7162

**Hughson Police Services**  
7018 Pine St/PO Box 9  
Hughson, CA 95326  
(209) 883-4052

**Waterford Police Services**  
115 E St  
Waterford, CA 95386  
(209) 874-2349

**Training Center**  
3805 Cornucopia Way  
Modesto, CA 95358  
(209) 567-4408

**Re: The Organized Retail Theft Vertical Prosecution Grant Program**

To Whom It May Concern:

This Letter of Commitment is being submitted to document that the Stanislaus County Sheriff's Office agrees to meaningfully partner on the Board of State and Community Corrections (BSCC) Organized Retail Theft (ORT) Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

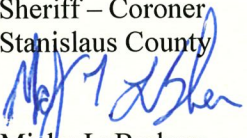
Stanislaus County is 1,515 square miles and the Stanislaus County Sheriff's Office's area of jurisdiction is approximately 1,419 square miles, including unincorporated communities and reservoirs. The population of Stanislaus County is 555,968. The Sheriff's Office provides law enforcement services to 113,014 residents of the unincorporated area as well as four incorporated cities (Hughson, Patterson, Riverbank, and Waterford) with a combined population of 64,456. The Stanislaus County Sheriff's Office protects our communities by building trust, reducing crime, and promoting safety through enforcement, prevention, and education.

As a part of the ORT Vertical Prosecution Grant Program, the Stanislaus County Sheriff's Office agrees to partner with the Stanislaus County District Attorney's Office to investigate and assist in the prosecution of ORT cases. Additionally, the Stanislaus County Sheriff's Office agrees to participate in county-wide ORT taskforce meetings to promote cooperation amongst all regional law enforcement partners and assist in the development and implementation of effective ORT enforcement strategies. Further, the Stanislaus County Sheriff's Office will partner with the Stanislaus County District Attorney's Office to conduct community and business engagement in the County to better understand their needs and address concerns related to ORT crimes.

We look forward to working closely with the Stanislaus County District Attorney's Office and its partners to address increased levels of retail theft property crimes in Stanislaus County by using a vertical prosecution model.

Sincerely,

JEFF DIRKSE  
Sheriff – Coroner  
Stanislaus County

  
Micky LaBarbera  
Undersheriff  
Administration Division



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To: Board of State and Community Corrections

Re: The Organized Retail Theft Vertical Prosecution Grant Program

Date: June 27, 2023

This letter is being submitted to document that the Modesto Police Department agrees to partner on the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

As a part of this grant, the Modesto Police Department agrees to partner with the Stanislaus County District Attorney's Office to investigate and assist in the prosecution of ORT cases. Additionally, the Modesto Police Department agrees to participate in county-wide ORT taskforce meetings to promote cooperation amongst all regional law enforcement partners and assist in the development and implementation of effective ORT enforcement strategies. Further, the Modesto Police Department will partner with the Stanislaus County District Attorney's Office to conduct community and business engagement in the County to better understand their needs and address concerns related to ORT crimes.

Signed by,

Brandon Gillespie, Chief of Police  
Modesto Police Department





*City of Oakdale*  
**POLICE DEPARTMENT**

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250 North Third Avenue · Oakdale, California 95361  
(209) 847-2231 · (209) 847-3790 Fax

June 27, 2021

To: Board of State and Community Corrections  
Re: The Organized Retail Theft Vertical Prosecution Grant Program

This letter is being submitted to document that the Oakdale Police Department agrees to partner on the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

As a part of this grant, the Oakdale Police Department agrees to partner with the Stanislaus County District Attorney's Office to investigate and assist in the prosecution of ORT cases. Additionally, the Oakdale Police Department agrees to participate in county-wide ORT taskforce meetings to promote cooperation amongst all regional law enforcement partners and assist in developing and implementing effective ORT enforcement strategies. Further, the Oakdale Police Department will partner with the Stanislaus County District Attorney's Office to conduct community and business engagement in the County to better understand their needs and address concerns related to ORT crimes.

If you have any questions, please contact me at (209) 845-3519.

Sincerely,

*J. RAMAR*

---

Jerry Ramar, Chief of Police  
Oakdale Police Department



# CITY OF NEWMAN POLICE DEPARTMENT

RANDY RICHARDSON, CHIEF OF POLICE

To: Board of State and Community Corrections  
Re: The Organized Retail Theft Vertical Prosecution Grant Program  
Date: June 28, 2023

This letter is being submitted to document that the Newman Police Department agrees to partner on the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

As a part of this grant, the Newman Police Department agrees to partner with the Stanislaus County District Attorney's Office to investigate and assist in the prosecution of ORT cases. Additionally, the Newman Police Department agrees to participate in county-wide ORT taskforce meetings to promote cooperation amongst all regional law enforcement partners and assist in the development and implementation of effective ORT enforcement strategies. Further, the Newman Police Department will partner with the Stanislaus County District Attorney's Office to conduct community and business engagement in the County to better understand their needs and address concerns related to ORT crimes.

Signed by,

A handwritten signature in blue ink, appearing to be "Randy Richardson".

Randy Richardson, Chief of Police

"PROFESSIONALISM, INTEGRITY, SERVICE"

STATE CAPITOL  
P.O. BOX 942849  
SACRAMENTO, CA 94249-0022  
(916) 319-2022  
FAX (916) 319-2122  
DISTRICT OFFICE  
1010 TENTH STREET, SUITE 5800  
MODESTO, CA 95354  
(209) 521-2111  
FAX (209) 521-2102



COMMITTEES  
AGRICULTURE  
BUDGET  
BUSINESS AND PROFESSIONS  
HUMAN SERVICES  
WATER, PARKS, AND WILDLIFE  
BUDGET SUBCOMMITTEE NO. 1 ON  
HEALTH AND HUMAN SERVICES

July 3, 2023

Linda Penner, Chair  
Board of State and Community Corrections  
2590 Venture Oaks Way, Suite 200  
Sacramento, CA 95833

**RE: Stanislaus County District Attorney's Office – Application for Organized Retail Theft Vertical Prosecution Grant Program**

Dear Board of State and Community Corrections,

I am submitting this letter in support of the Stanislaus County District Attorney's Office in their submission for the Organized Retail Theft Vertical Prosecution Grant Program proposal.

As the elected representative for State Assembly District 22, I hear how organized retail theft, motor vehicle theft, and motor vehicle accessory theft, such as the theft of catalytic converters, and other vehicle parts, plagues the community and citizens in my district. I can understand the fear and demoralization that business owners feel when they are repeatedly victimized by organized retail thieves, as they struggle with the decision to close, or continue losing money to theft.

Of course, this has a significantly negative impact on the community, not only with potentially higher prices to offset the cost of product loss, but also increasing the fear that local pharmacies and markets will close down and move away. Disadvantaged neighborhoods are most affected when their residents must travel greater distances to purchase the goods and services they depend on.

I believe that it is important to have a direct approach towards combating organized retail theft to prevent business owners from being continuously victimized by career criminals. Many business owners within my district have agreed to support investigations and prosecutions related to organized theft taking place within their establishments. Furthermore, they agree to share data related to organized retail theft crimes with a designated crime analyst who will assist in identifying, and prosecuting members of organized shoplifting gangs. Local business owners have also agreed to participate in strategic meetings to assist law enforcement agencies in identifying proactive strategies to prevent this type of criminal activity.

The Stanislaus County District Attorney's Office has pledged to use this grant funding to work towards combating organized retail theft within our community. They have committed to protecting critical businesses in disadvantaged areas, which is why I am confident that awarding this grant to the Stanislaus County District

Attorney's Office will make a tangible difference in this community. I am grateful about the prospect of what this grant can do for the County of Stanislaus, and communities across the 22<sup>nd</sup> District as a whole.

Should you have any questions, please do not hesitate to reach out to my office at (916) 319-2022.

Sincerely,

A handwritten signature in black ink, appearing to read "Juan Alanis". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

JUAN ALANIS

Assemblymember, 22<sup>nd</sup> District



---

To: Board of State and Community Corrections  
Re: The Organized Retail Theft Vertical Prosecution Grant Program  
Date: 07/05/2023

This letter is being submitted to document that Stanislaus Latino Chamber of Commerce, agrees to support the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

Our members agree to assist and support investigations and prosecutions related to organized retail theft that takes place in our represented businesses. Further, we agree to share data related to ORT crimes with a designated crime analyst to assist in the identification and prosecution of ORT suspects.

Additionally, we agree to participate in strategic ORT meetings to help law enforcement agencies gain better understanding of how ORT crimes are affecting our represented businesses and help develop effective strategies to prevent these crimes.

The Stanislaus District Attorney's Office has pledged to use ORT grant monies to effectively combat organized retail theft in our community. Further, they have committed to protecting critical businesses in disadvantaged areas. I am confident the District Attorney will effectively use ORT grant monies to reduce ORT crimes and protect businesses in our community.

Signed by,

A handwritten signature in black ink, appearing to be "JG", written over a light blue horizontal line.

Johnny Garcia, CEO





**Jason Hedden**  
CHIEF OF POLICE  
[jhedden@turlock.ca.us](mailto:jhedden@turlock.ca.us)



---

## Turlock Police Department

244 N. BROADWAY | TURLOCK, CALIFORNIA 95380 | PHONE 209-664-7302 | FAX 209-667-5226

July 3, 2023

Chief Deputy District Attorney Wendell Emerson  
Stanislaus County District Attorney  
Board of State and Community Corrections  
832 12th Street, Suite 300  
Modesto, CA 95354

Dear Chief Deputy District Attorney Wendell Emerson:

Re: The Organized Retail Theft Vertical Prosecution Grant Program

This letter is being submitted to document that the Turlock Police Department agrees to partner on the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

As a part of this grant, the Turlock Police Department agrees to partner with the Stanislaus County District Attorney's Office to investigate and assist in the prosecution of ORT cases. Additionally, the Turlock Police Department agrees to participate in county-wide ORT taskforce meetings to promote cooperation amongst all regional law enforcement partners and assist in the development and implementation of effective ORT enforcement strategies. Further, the Turlock Police Department will partner with the Stanislaus County District Attorney's Office to conduct community and business engagement in the County to better understand their needs and address concerns related to ORT crimes.

Sincerely,

A handwritten signature in blue ink, appearing to read "J Hedden".

JASON HEDDEN  
Chief of Police

JH:cf



**Modesto Means Business**

**Chairperson**

*Kirstie Boyett Zacharias*

**Chairperson Elect**

*Open*

**Immediate Past Chairman**

*Michael Gaffney*

**Vice Chairman, Internal Operations, Treasurer**

*Patricia Gillum*

**Vice Chairman, External Operations**

*John Villines*

**Board of Directors**

*Garrett Ardis*

*Brad Blakeley*

*Aphriekah DuHaney-West*

*David Halvorson Jr.*

*Debra Hendricks*

*Amy Jeffries*

*Rachell Leviege*

*Eric Mangal*

*Brian McDermott*

*KyMBER Miller*

*Peggy O'Donnell*

*Edgar Perez*

*Jason Pineda*

*Stephen Qualls*

*Bill Robinson*

*Kari Santos*

*Christine Schweininger*

*Dejeune Shelton*

*Madhu Singh*

*John Villines*

**Auxiliary Board**

*Kelly Tallant-Martin*

**President & CEO**

*Trish Christensen*

1114 J Street  
Modesto, CA 95354  
(209) 577-5757  
FAX (209) 577-2673

To: Board of State and Community Corrections  
Re: The Organized Retail Theft Vertical Prosecution Grant Program  
Date: 07/03/2023

This letter is being submitted to document that The Modesto Chamber of Commerce agrees to support the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

Our members agree to assist and support investigations and prosecutions related to organized retail theft that takes place in our represented businesses. Further, we agree to share data related to ORT crimes with a designated crime analyst to assist in the identification and prosecution of ORT suspects.

Additionally, we agree to participate in strategic ORT meetings to help law enforcement agencies gain better understanding of how ORT crimes are affecting our represented businesses and help develop effective strategies to prevent these crimes.

The Stanislaus District Attorney's Office has pledged to use ORT grant monies to effectively combat organized retail theft in our community. Further, they have committed to protecting critical businesses in disadvantaged areas. I am confident the District Attorney will effectively use ORT grant monies to reduce ORT crimes and protect businesses in our community.

Signed by,

A handwritten signature in blue ink that reads "Trish Christensen".

Trish Christensen,  
President & Chief Executive Officer  
Modesto Chamber of Commerce



# BAVARO GINGERICH

EMPLOYEE BENEFITS AND INSURANCE SERVICES

**NICHOLAS BAVARO**

Nick@BGEmployeebenefits.com

CA LIC 0127722

**DAVID GINGERICH**

David@BGEmployeebenefits.com

CA LIC 0F58373

To: Board of State and Community Corrections

Re: The Organized Retail Theft Vertical Prosecution Grant Program

To: Board of State and Community Corrections

Re: The Organized Retail Theft Vertical Prosecution Grant Program

Date: July 7, 2023

This letter is being submitted to document that [business/organizations name] agrees to support the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

We agree to assist and support investigations and prosecutions related to organized retail theft that takes place in our stores. Further, we agree to share data related to ORT crimes with a designated crime analyst to assist in the identification and prosecution of ORT suspects.

Additionally, we agree to participate in strategic ORT meetings to help law enforcement agencies gain better understanding of how ORT crimes are affecting community business and help develop effective strategies to prevent these crimes.

The Stanislaus District Attorney's Office has pledged to use ORT grant monies to effectively combat organized retail theft in our community. Further, they have committed to protecting critical businesses in disadvantaged areas. I am confident the District Attorney will effectively use ORT grant monies to reduce ORT crimes and protect businesses in our community.

Sincerely,  
  
Nicholas S. Bavaro

President





**Rick Collins**  
**Chief of Police**  
[chiefofpolice@ci.ceres.ca.us](mailto:chiefofpolice@ci.ceres.ca.us)  
209-538-5726

---



To: Board of State and Community Corrections  
Re: The Organized Retail Theft Vertical Prosecution Grant Program  
Date: July 3, 2023

This letter is being submitted to document that the Ceres Police Department agrees to partner on the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

As a part of this grant, the Ceres Police Department agrees to partner with the Stanislaus County District Attorney's Office to investigate and assist in the prosecution of ORT cases. Additionally, the Ceres Police Department agrees to participate in county-wide ORT taskforce meetings to promote cooperation amongst all regional law enforcement partners and assist in the development and implementation of effective ORT enforcement strategies. Further, the Ceres Police Department will partner with the Stanislaus County District Attorney's Office to conduct community and business engagement in the County to better understand their needs and address concerns related to ORT crimes.

Respectfully,

A handwritten signature in blue ink, appearing to read "R. Collins".

Rick Collins, Chief of Police  
Ceres Police Department



**Jeremiah Williams**  
*City Councilmember, District 5*

To: Board of State and Community Corrections  
Re: The Organized Retail Theft Vertical Prosecution  
Grant Program  
Date:

This letter is being submitted to document that I, Councilman Jeremiah Williams, agrees to support the Organized Retail Theft Vertical Prosecution Grant Program proposal being submitted by the Stanislaus County District Attorney's Office.

I agree to collaborate with the District Attorney's office to develop and implement strategies to mitigate organized retail theft amongst businesses within district. Further, I will work with the District Attorney's Office to ensure that critical businesses in underserved and disadvantaged areas of our community are not closed or relocated as a result of organized retail theft.

I will participate in organized retail theft community outreach sponsored by the Stanislaus County District Attorney's Office. The purpose of this community outreach will be to engage members of the community to better understand their needs related to organized retail theft and facilitate solutions with their input.

The Stanislaus District Attorney's Office has pledged to use ORT grant monies to effectively combat organized retail theft in our community. Further, they have committed to protecting critical businesses in disadvantaged areas. I am confident the District Attorney will effectively use ORT grant monies to reduce ORT crimes and protect businesses in our community.

Signed by, 