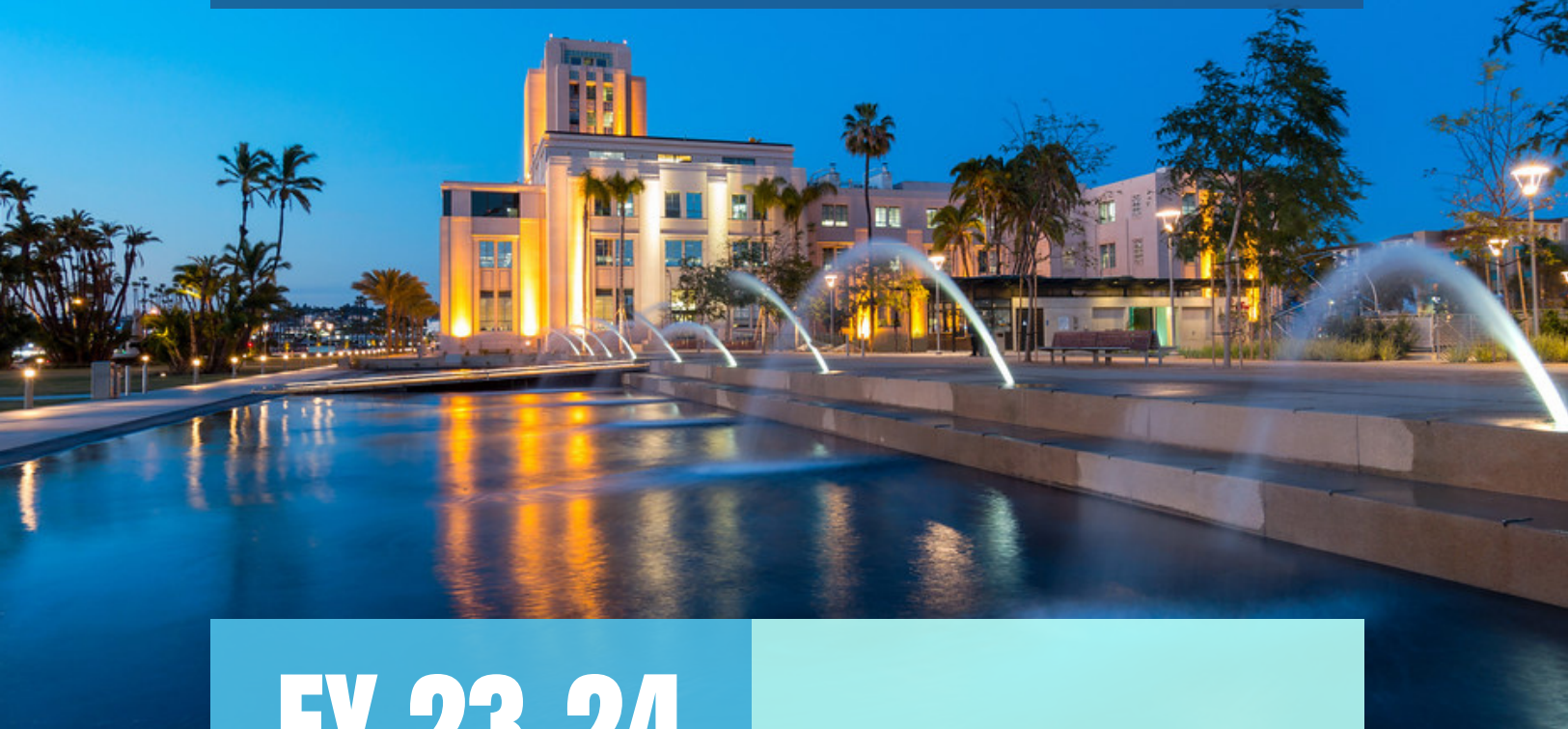


# Community Corrections Partnership Plan



**FY 23-24**



**COUNTY OF  
SAN DIEGO**

<https://www.sandiegocounty.gov/probation/ccp.html>

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# Introduction

## FY 2023-24 Community Corrections Partnership Plan

The County of San Diego's Community Corrections Partnership (CCP) Plan describes programs and services that demonstrate the successful implementation of Public Safety Realignment (AB 109). The CCP Plan centers on populations that were affected by AB 109, yet San Diego's planning for these populations is conducted within the broader context of local initiatives and Board of Supervisor priorities affecting the justice-involved populations. This includes work on health and justice data integration and alternatives to incarceration. The local plan intentionally aligns with these initiatives but is not intended to reflect all activities related to the broader initiatives.

# Overview of 2011 Public Safety Realignment Act

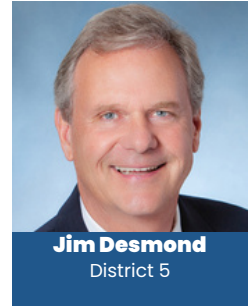
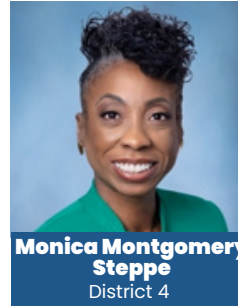
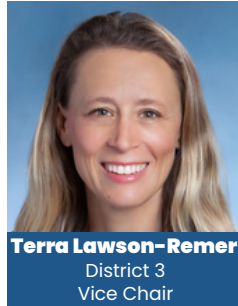
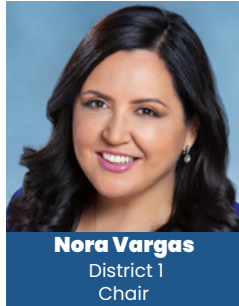


California's criminal justice system fundamentally shifted on October 1, 2011, as the result of implementation of the Public Safety Realignment Act. The intention of the law was to address both state budget shortfalls and the overcrowded conditions of the California prison system.

The law fundamentally altered the criminal justice system by changing the sentencing of a felony; shifting housing for people with some felony level offenses from prison to local county jail; and transferring the supervision of designated people on parole from the California Department of Corrections and Rehabilitation (CDCR) to local county agencies.

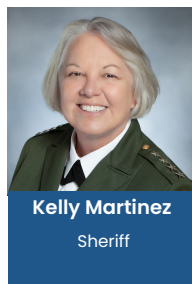
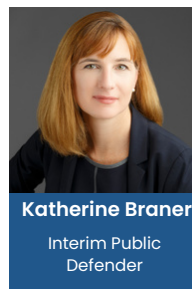
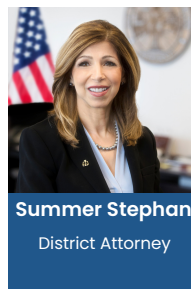
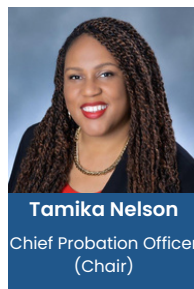
The shifting of supervision and housing from CDCR to San Diego County required a comprehensive CCP Plan to effectively implement these modifications to the criminal justice system without compromising public safety.

# San Diego County Board of Supervisors



The CCP Plan is updated annually to expand on progress made while addressing current/emerging issues and priorities. The San Diego County Board of Supervisors vote to adopt the CCP Plan.

# Community Corrections Partnership Executive Committee



The Executive Committee of the CCP, whose membership is defined in statute, approves the CCP Plan and subsequent updates prior to its submission for approval by the Board of Supervisors.

# San Diego County Agencies

Multiple agencies and departments, along with stakeholders and community members, contribute to the successful implementation of the CCP Plan.

Within the County, the Health & Human Services Agency, the Public Safety Group (comprised of the District Attorney, Probation, Public Defender, and the Sheriff's Department), and the Court work together to develop, implement, and oversee services and supports for clients across all stages of justice involvement.

## District Attorney

The District Attorney's Office mission is to pursue equal and fair justice for all and to build safe neighborhoods in partnership with the communities served, by ethically prosecuting those who commit crimes, protecting victims, and preventing future harm. The District Attorney, elected by the residents of San Diego County, is the chief executive of the Office.

The District Attorney's Collaborative Justice Division (CJD) advocates for the best solutions to protect public safety, where individuals convicted of criminal offenses are held accountable, yet supported with appropriate assistance, treatment, and supervision to reduce the likelihood of recidivism.

CJD is staffed by specialized Deputy District Attorneys (DDAs) who are experts on evidence-based practices and alternatives to incarceration. Working alongside a multi-disciplinary justice partner team, DDAs use a fair and balanced approach to develop and

implement problem-solving strategies that address the root of an individual's criminogenic behavior by combining rehabilitative services with intensive supervision. CJD currently staffs ten Collaborative Courts, including Mandatory Supervision and Post Release Community Supervision Revocation Court.

## Health & Human Services Agency

The Health & Human Services Agency (HHS) is comprised of six service departments and ten administrative support divisions that coordinate within and across agencies to deliver a broad range of vital health and social services to San Diego's over 3.3 million residents, inclusive of those with justice involvement.

HHS's success in providing high value services and community engagement is built on the Live Well San Diego vision, promoting wellness, self-sufficiency, equity, and improved quality of life for individuals and families. The HHS Departments of Behavioral Health Services, Homeless Solutions and Equitable Communities, Medical Care Services, Public Health Services, and Self-Sufficiency Services deliver services that support CCP Plan goals and objectives.

## Behavioral Health Services

As a health plan, public health entity, contractor, and provider of direct services, HHS's Behavioral Health Services (BHS) Department partners with the Public Safety Group to support the behavioral health needs of individuals with justice involvement.

# San Diego County Agencies

BHS offers an array of mental health and substance use prevention, treatment, recovery, and support services, collaborating with Public Safety Partners, the Courts, and other law enforcement agencies across the sequential intercepts. BHS services divert public safety resources by providing an appropriately matched behavioral health response to individuals in crisis, and support connections and continuity of care for individuals entering and exiting detention, jails, and courts.

Key BHS services focused on preventing and supporting clients with justice involvement include outpatient mental health and substance use programs, residential substance use treatment programs, Mobile Crisis Response Services, Crisis Stabilization Units, Sobering Services, Collaborative Court Services, and evidence-based intensive community-based outpatient treatment service models including Assertive Community Treatment and Strengths-Based Case Management.

## Homeless Solutions and Equitable Communities

In 2021, HHSA established the Department of Homeless Solutions and Equitable Communities (HSEC), which includes the Office of Homeless Solutions (OHS). OHS is focused on building a coordinated and robust network of homeless and housing services and supports through community outreach, cross-county threading, and engaging in upstream prevention strategies to help support and advance equitable outcomes and reduce homelessness.

## Medical Care Services

The mission of Medical Care Services (MCS) is to ensure San Diego County is home to America's premier local wellness delivery system with an emphasis on quality, equity, sustainability, and transparency. MCS supports access to evidence-based care through a variety of programs. MCS supports the planning and implementation of new opportunities afforded by the California Advancing and Innovating Medi-Cal (CalAIM)'s Justice-Involved Initiative. This initiative will further enhance efforts to improve physical and behavioral healthcare and access to supportive services for the justice-involved population, including access to Enhanced Care Management and Community Support services for those returning to the community from custody.

## Public Health Services

HHSA's Public Health Services (PHS) Department works closely with Public Safety Group (PSG) partners to provide recommendations for robust screenings, testing, vaccinations, health education, and other public health interventions for County jails, in addition to providing services including case management to ensure continuity of care and treatment for individuals who are HIV-positive, test positive for tuberculosis (TB), and other communicable diseases during incarceration and upon release. PHS collaborates with PSG for medical consultations as needed for communicable disease management. PHS also assists with connecting individuals to a medical home when released from jail and provides

# San Diego County Agencies

temporary housing for those individuals released from jail with a communicable disease who do not have a place to complete their treatments, which are all critical components for successful treatment of disease and maintaining good health. Additionally, the HIV, STD and Hepatitis Branch (HSHB) provides linkages to temporary housing.

## Self-Sufficiency Services

HHSA's Self-Sufficiency Services assists in providing individuals and families access to services that help them in achieving self-sufficiency, such as health insurance, supplementary food assistance, and cash aid. Through pre-release Medi-Cal enrollment, individuals have continuity of health coverage and services upon their release, as well as access to key services to help individuals successfully return to their communities. Medi-Cal enrollment is increasingly important as upcoming benefits and supports will be available through CalAIM to support the reentry process, as well as provide community-based care management and service coordination to address health and social needs for eligible justice-involved individuals.

## Probation Department

The San Diego County Probation Department is an inclusive organization of diverse, highly skilled individuals with a shared mission to protect public safety by supporting clients to restore their lives, families, and communities. The Department supports community safety by

working with County departments, criminal justice agencies, and community partners to supervise and rehabilitate youth and adults in the justice system. The Department assists crime victims by educating them on their rights, securing restitution, and holding clients accountable.

The Adult Reintegration and Community Supervision Services (ARCSS) Bureau provides supervision and reentry services to justice system involved adults, focusing on case management and assessment to link them to the services that will assist in rehabilitation. ARCSS envisions a fair and equitable model of support for all adult probation clients that values the client's individual needs and ensures access to meaningful and relevant opportunities for success.

## Public Defender

The Department of the Public Defender consists of four separate divisions: the Primary Public Defender, the Alternate Public Defender, the Multiple Conflicts Office, and the Office of Assigned Counsel, all ethically walled to avoid conflicts. The Public Defender's diverse staff provides legal representation to indigent persons charged with a crime, all persons at arraignment except those who have retained private counsel, and in some civil cases such as mental health matters. The Public Defender staffs all Collaborative Courts with specially trained Deputy Public Defenders to assist clients through the process to ensure their rights are protected and they are successful in graduation.



# San Diego County Agencies

In addition to services in the courtroom, the Public Defender has the Holistic Services Unit that is embedded within the Public Defender’s Office and is made up of licensed mental health clinicians, substance abuse assessors, and housing navigators who assist with reintegrating justice-involved clients into the community.

The Public Defender works with clients after a conviction through the Fresh Start Program to give clients a second chance outside of prison by assisting with post-conviction relief such as expungements. Through an emphasis on continuing legal education, diversity, development and implementation of innovative programs and holistic support services, the Public Defender demonstrates its commitment to delivering the best possible representation to our community.

## Sheriff’s Department

The Sheriff’s Department is the chief law enforcement agency in the County of San Diego, covering over 4,200 square miles and a population of over 3.3 million. The Sheriff, elected by the residents of San Diego County, is the chief executive of the Department.

The Department operates seven detention facilities, eighteen patrol stations, a crime laboratory, and an array of support operations necessary to provide full law enforcement services for the County of San Diego.

Primary police services are provided to 944,000 county residents, including those in nine contract cities.

The Department is responsible for booking arrestees and releasing persons in custody, ensuring court appearances, and providing necessary daily care for an average of 4,060 incarcerated persons per day in 2022.

The Department provides security services to the third largest trial court system in the nation. The Department also serves as the County’s levying and enforcement agency for the execution, service and return of all writs, warrants, and temporary restraining orders.



San Diego Sheriff’s Department Staff

# Guiding Principles

In developing the CCP Plan, partner agencies identified overarching principles to guide the work of the collective partners to best serve our community.

01

## Data Integration Efforts

Pursue data sharing and integration efforts between justice partners and the Health & Human Services Agency to promote diversion and enhance the coordination of care for individuals with justice involvement, to support data-driven decision making, and measure meaningful outcomes.

02

## Community and Stakeholder Engagement

Facilitate robust community and stakeholder engagement including individuals with lived experience to ensure service equity across the region.

03

## Multi-Agency Collaboration

Engage in multi-disciplinary collaboration and leverage community and stakeholder resources to address operational and legislative challenges in a timely and comprehensive manner.

04

## Equity

Reduce disparities across the health and justice systems and ensure equitable access to quality prevention, treatment, and rehabilitative services to unserved and underserved communities.



County of San Diego Administration Building

# Goals



## CCP Plan Goals

The FY 2023-24 CCP Plan includes three goals that summarize San Diego County's overarching strategy. Goal 1 is focused on providing services to prevent law-enforcement contact and to support alternatives to incarceration at multiple justice-system decision points. Goal 2 is to enhance reentry interventions throughout the process from incarceration through return to the community. Goal 3 is to ensure that clients who are justice-involved receive supervision, treatment, and case management services that are evidence-based and trauma-informed.

### Goal 1

Enhance prevention, diversion and alternatives to custody; reserve jail for individuals posing a serious risk to public safety or sentenced for serious crimes

### Goal 2

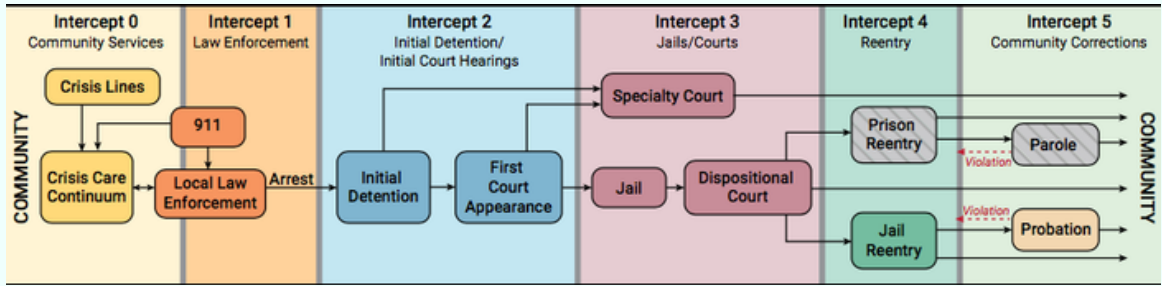
Enhance reentry interventions through transition from custody to the community

### Goal 3

Provide evidence-based supervision and intervention services to reduce recidivism



Mobile Crisis Response Teams



# Sequential Intercept Model

## A Conceptual Framework

In developing the CCP Plan, the Sequential Intercept Model (SIM) was used as a conceptual framework to understand how clients flow through and interact with the criminal justice system. The SIM describes six intercept points where interventions are implemented to prevent further involvement in the justice system.

Goal 1 of the CCP Plan is focused on prevention, diversion, and alternatives to custody and aligns with Intercepts 0 – 2 describing the system activities that provide opportunities to divert people into treatment and services for crisis care instead of arresting them, including diversion to community-based treatment during the initial detention and court hearing phases.

Goal 2 of the CCP Plan is focused on reentry interventions and aligns with Intercepts 3 and 4 that describe the services provided through jail and court processes including those offered while a person is in custody and reentry services to support clients as they transition back into the community.

Goal 3 of the CCP Plan is focused on evidence-based supervision and intervention services and aligns with Intercept 5 that describes community supervision with supports including treatment for mental health and substance use disorders to prevent violations of community supervision and recidivism.

Intercept 0	Intercept 1	Intercept 2	Intercept 3	Intercept 4	Intercept 5
Community Services	Law Enforcement	Initial Detention and Court Hearings	Jails and Courts	Reentry	Community Supervision

# Goal 1 Objectives

Each of the CCP Plan goals has associated objectives that identify the specific strategies and interventions implemented to achieve the goal.

01

Maximize prevention and diversion opportunities to divert individuals with primary behavioral health conditions, including substance use disorders, away from justice involvement by connecting them to behavioral health care and housing services.

02

Maximize use of alternative custody options and explore opportunities for growth in areas such as Pretrial Services, County Parole and Alternative Custody Unit, Home Detention, Residential Reentry Center, Collaborative Court referrals, District Attorney (DA) Community Justice Initiative, DA Juvenile Diversion Initiative, DA Transitional Age Youth Diversion Initiative, HELP - Homeless Enhanced Legal Program - Homeless Collaborative Court, Community Transition Center, Public Defender (PD) Holistic Services Unit, and PD Pretrial Advocacy and Community Connections Team.

03

Capitalize on all housing resources available and work towards addressing and removing barriers to housing.

04

Address violations for clients on Post Release Community Supervision, Mandatory Supervision, and felony probation by maximizing the use of screening and assessments, treatment, graduated sanctions, alternatives to custody, and community sanctions using multi-disciplinary approaches. This includes providing alternatives to traditional criminal justice sanctions through evidence-based practices, for targeted offenses where there is not an enhanced public safety risk.

05

Continue to improve felony settlement by identifying appropriate cases for alternatives to custody as early in the process as possible and continuing cross collaboration, education, and training with justice partners by using best practices in sentencing.

06

Strengthen partnerships through co-location of departments and programs to support an integrated model of supervision and service delivery.

# Goal 2 Objectives

## ✔ Objective 1

Provide direct and support services to the incarcerated population in San Diego County detention facilities including: Screening and assessment; Services for behavioral health conditions; Services for individuals who rapidly cycle in and out of custody; Public health interventions including immunizations; and Housing services for those experiencing or at risk of homelessness.



In Custody Services



Second Chance Job Fair

## ✔ Objective 2

Provide services to individuals as they are transitioning back to the community upon release including: Reentry planning; Intensive case management where appropriate; Coordinated release with community partners; Care coordination to include linkage to community support, interim housing, and transportation services; Mentoring using community members with lived experiences; Addressing behavioral health care and homelessness; Linkages to a medical home for physical and behavioral healthcare; Behavioral health linkages and in-reach care management through the CalAIM Justice-Involved Initiative; and Public health services for HIV-positive individuals and other communicable diseases.

## ✔ Objective 3

Provide services to clients in the community after a period of incarceration to avoid recidivism: A widened scope of services for clients on Mandatory Supervision; DA Community, Action, Resource, Engagement (CARE) Center; DA Tattoo Removal Program; DA Community Grant Program; Public Defender Defense Transition Unit and Substance Use Assessment Unit; Community Transition Center; Increased utilization of resources for education, employment, financial literacy, and housing; Improved physical and behavioral health care coordination through new opportunities provided by CalAIM Justice-Involved Initiatives, such as Enhanced Care Management and Community Support services

# Goal 3 Objectives

1

Incorporate evidence-based practices, trauma-informed care, and multi-disciplinary team approaches into supervision and case management of clients placed on Post Release Community Supervision and Mandatory Supervision, using principles and practices proven to support engagement and accountability including the use of incentives and risk-based supervision.

2

The District Attorney's Collaborative Justice Division and the Public Defender's Collaborative Courts / Holistic Services Units will continue to staff the Collaborative Courts, MS Court, and Parole and PRCS Revocation Court with specialized Deputy District Attorneys, Public Defenders, and clinicians who have expertise on evidence-based practices and alternatives to incarceration.

3

Connect individuals with behavioral health conditions and who have justice involvement to existing services within the system of care to support them in successfully re-entering the community. This includes ensuring people with first episode psychosis are connected to care in healthcare settings and connecting individuals to housing services and supportive services in the community.

4

Identify and address gaps in services for clients with acute mental health and substance use disorders who have co-occurring conditions.

5

Agencies will focus on providing training related to best practices in serving justice-involved clients with a focus on equity, inclusion, cultural competency, poverty, substance abuse, trauma-informed care, and harm reduction.



Psychiatric Emergency Response Team Staff

# Community & Stakeholder Engagement

## WHY

- Community and Stakeholder engagement is a guiding principle in the CCP Plan so efforts were made to engage the community for feedback on the draft FY 2023-24 CCP Plan.

## WHAT

- An outline of the draft FY 2023-24 CCP Plan was presented to the community for feedback.
- Draft CCP Plan materials were provided on the Engage San Diego platform for feedback.

## WHERE

- Community forums were held in the evening using a virtual format and in-person at the Community Support Office in North Park in September 2023.
- An online site was launched on the Engage San Diego platform.

## WHO

- 60 participants attended the forums including community members with lived experience, their families, staff from community-based organizations who serve our clients, and other stakeholders.



Community Forum



# Community Feedback

## EMPLOYMENT

### Provide links to better employment opportunities

- ✔ One participant stated he would like to see Probation Officers provide clients with an updated list of employment and internship opportunities, to include higher paying jobs.
- ✔ A participant explained, "They need referrals to employment ... where clients can go to work and they're not going to look at their background because most employers aren't going to give you an opportunity if you have a violent background."

## HOUSING

### Address the barriers people face exiting jail or prison to make permanent housing attainable

- ✔ "The first goal, third objective talks about capitalizing on existing housing resources and removing barriers ... The reality is we don't have enough housing in the community ... I would really like to see more about developing additional permanent housing."
- ✔ One participant with lived experience shared that for many individuals coming out of jail or prison, permanent housing is often unattainable due to financial and other types of barriers.
- ✔ "We are coming out of prison, all we want to do is have a place to start over again."

## REENTRY

### Provide greater reentry resources

- ✔ One participant stated he would like to see individuals in jail or prison be properly connected to services before leaving custody.
- ✔ One individual shared, "I know what it is like to come out with nothing," and suggested that we focus on meeting the basic needs of people that are struggling just to make it from day to day. She also commented that we should try to meet people where they are and do better assessments of what each individual needs.

## ACCESS

### Increase access to opportunities and funding

- ✔ "In our experience, lack of access to opportunities can frequently lead to conditions for criminal behavior. There is an opportunity to strengthen these objectives."
- ✔ Another participant explained that there are a lot of individuals and community-based organizations that want to do this type of work and they could do more if there was adequate funding.

## DIVERSION

### Provide more diversion opportunities for individuals with felony offenses

- ✔ "I appreciate the diversions and all, because a lot of these things were not offered for me during the time that I was going through the justice system. Well, let me say this, a lot of these things were available at the time but I never qualified ... As a Ward of the State, I was considered unsalvageable."
- ✔ One participant expressed concern that individuals with disqualifying charges are excluded from participating in programs such as the Collaborative Courts and suggested a monitoring process to ensure equitable access for these services.

## LIVED EXPERIENCE EXPERTS

### Include people with lived experience

- ✔ One participant expressed gratitude that lived experience experts are included in aspects of the plan stating, "Do not let that go, that is probably the most important piece we can have."
- ✔ One participant recommended that we, "Bring the lived experience experts behind the bars," to provide services and mentorship to incarcerated individuals up to six months prior to reentry.
- ✔ "I have lived experience and I do want to say that I really appreciate a lot of the language that I see and what you laid out."

## DATA

### Improve measurement of outcomes

- ✔ One community member wrote by email, "The need for metrics that demonstrate whether realignment is meeting the needs of the community is urgent and long overdue. In establishing CCP Plan goals the Executive Committee must express a sense of the desired state they expect to achieve. The next step along is to establish clear outcome metrics that indicate whether that desired state is being achieved."

## BEHAVIORAL HEALTH CARE

### Improve gaps in services for individuals with serious mental illness

- ✔ A parent of a justice-involved individual shared how her son suffers from mental illness and has been in jail for non-violent crimes associated with homelessness. She stated, "I understand the disease of both addiction and mental illness and it is frustrating as a parent ... You mention diversion programs for the mentally ill or addicted. How does that apply to people who are as sick as my son?"

# Programs and Services

This section highlights examples of programs and services implemented by the County that are aligned with the goals and objectives of the CCP Plan. Because of the wide range of services offered by the County and partner agencies, the following programs and services provide examples but not the complete inventory of County programs that are meeting the goals of the CCP Plan.

## **Goal 1: Enhance prevention, diversion, and alternatives to custody; reserve jail for individuals posing a serious risk to public safety or sentenced for serious crimes**

### **Goal 1 – Objective 1**

**Maximize prevention and diversion opportunities to divert individuals with primary behavioral health conditions, including substance use conditions, away from justice involvement by connecting them to behavioral health care and housing services.**

#### **Behavioral Health Services – Mobile Crisis Response Teams**

Mobile Crisis Response Teams (MCRT) provide in-person support to individuals of all ages experiencing a behavioral health crisis within the County of San Diego. MCRT dispatches behavioral health experts to

emergency calls, when safety is not a clinical concern, with teams made up of clinicians, case managers, and peer support specialists. Deploying clinicians and peer-support specialists to non-violent behavioral health crisis calls rather than law enforcement, when appropriate, is more effective and less traumatic to clients. MCRT launched in the North Coastal Region in January 2021, and has since expanded countywide, in partnership with law enforcement entities in the region. During FY 2022-23, MCRTs served 3,765 unique clients.

#### **Behavioral Health Services – Crisis Stabilization Units**

Crisis Stabilization Units (CSU) provide 24/7 services to individuals who are experiencing a behavioral health crisis to stabilize and connect them to ongoing services that meet their individual needs. CSU services are available in hospital and community-based settings and include law enforcement drop-offs as a safe alternative to a jail or hospitalization, for individuals experiencing a behavioral health crisis. CSUs provide psychiatric services, medication, peer support, connection to community-based services and transition planning, with short-term stays of less than 24 hours. CSU services provide a client-centered and cost savings approach to care, diverting individuals experiencing a psychiatric crisis away from an unnecessary emergency department visit or acute care hospitalization. The CSUs are located across the County (Central, South, North Inland, and North Coastal regions).

# Goal 1 - Programs and Services

Development is in progress to site the East County region CSU with implementation forecasted for early 2025. During FY 2022-23, CSUs provided crisis care to 14,141 clients.

## **Behavioral Health Services - Psychiatric Emergency Response Teams**

The Psychiatric Emergency Response Teams (PERT) provide mobile crisis response services, utilizing a co-response model which pairs a licensed mental health clinician with a uniformed law enforcement officer in the field. PERT clinicians are deployed countywide via 911 to provide behavioral health assessments, consultation, case coordination, linkage, and limited crisis intervention services to individuals who come into contact with law enforcement. PERT teams also transport individuals to a hospital or other community-based treatment, as appropriate. During FY 2022-23, PERT conducted 32,442 emergency assessments and referrals for individuals experiencing a behavioral health crisis who came to the attention of law enforcement. Services included 9,217 crisis intervention contacts and 23,225 community service interventions.

## **Behavioral Health Services - Sobering Center/Recovery Bridge Center**

The Recovery Bridge Center (RBC) provides a safe alternative to custody for individuals who are inebriated in public and in need of sobering services. Individuals who are under the influence of alcohol and other intoxicants may be transported to the facility by law enforcement for a minimum of 4 hours.

Individuals receive counseling and linkage to treatment resources. The Inebriate Sobering Services (ISS), Recovery Bridge Center (RBC), and Prosecution and Law Enforcement Assisted Diversion Services (PLEADS)/High Acuity program served 2,803 individuals during FY 2022-23.

## **Behavioral Health Services - Serial Inebriate Program**

The Serial Inebriate Program (SIP) is a collaboration between Behavioral Health Services, San Diego Housing Commission (SDHC), the Courts, law enforcement, emergency medical services, and hospitals to provide services for individuals with an Alcohol Use Disorder who are experiencing homelessness and have not been well served by traditional outpatient services. SIP provides outpatient substance use treatment services, which includes case management and short-term transitional housing, if eligible, as an alternative to custody. During FY 2022-23, the SIP served 121 clients, a decrease of 20 clients from the previous year.

## **District Attorney - Community Partnership Prosecutors**

The District Attorney established a team of Community Partnership Prosecutors (CPP) to work in the community to address many issues that lead to criminal behavior before it elevates to the justice system. The four Community Partnership Prosecutors are assigned regionally throughout the county to problem-solve in neighborhoods, build relationships, identify issues with a nexus to public safety, and help create strategic solutions that ultimately improve quality of life in our communities.

# Goal 1 - Programs and Services

Community Partnership Prosecutors also organize community events including forums on various criminal justice related topics which creates opportunities for community feedback to the District Attorney's Office through the CPP's work in our neighborhoods.

## Goal 1 - Objective 2

**Maximize use of alternative custody options and explore opportunities for growth in areas such as:**

- Pretrial Services
- County Parole and Alternative Custody Unit
- Home Detention
- Residential Reentry Center
- Collaborative Court referrals
- District Attorney's (DA) Community Justice Initiative
- DA Juvenile Diversion Initiative
- DA Transitional Age Youth Diversion Initiative
- HELP – Homeless Enhanced Legal Program – Homeless Collaborative Court
- Community Transition Center
- Public Defender (PD) Holistic Services Unit
- PD Pretrial Advocacy and Community Connections Team

### **Probation Department - Pretrial Services Unit**

During FY 2022-23, the Probation Department implemented the Pretrial Services Unit that provides pretrial monitoring and needs assessments to clients going through the court process.

The unit supports judicial officers in making release decisions that impose the least restrictive conditions to address public safety and ensure that clients return for their court proceedings. While on pretrial monitoring, clients receive referrals to programs and services including social services, employment assistance, housing, mental health, education, drug treatment, and transportation services. During FY 2022-23, the Pretrial Services Unit monitored 2,425 individuals who were granted Supervised Own Recognizance with an average annual success rate of 84%.

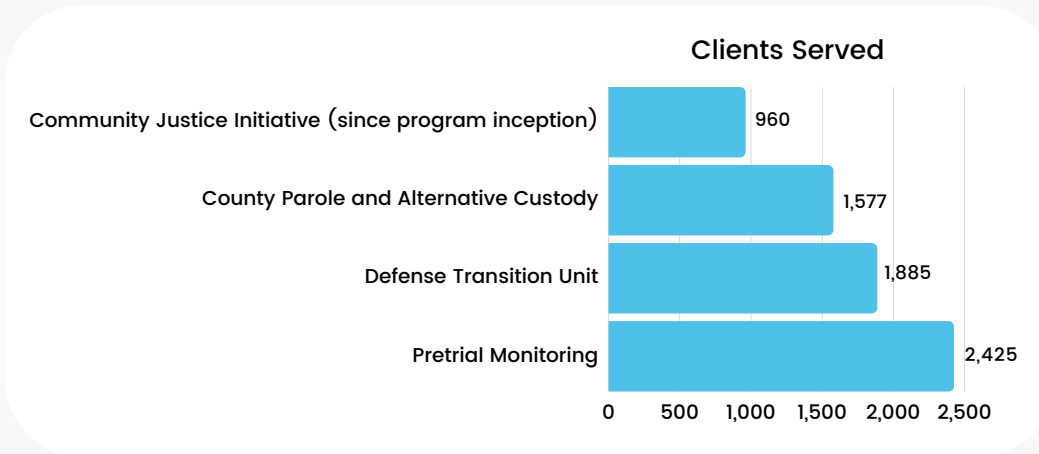
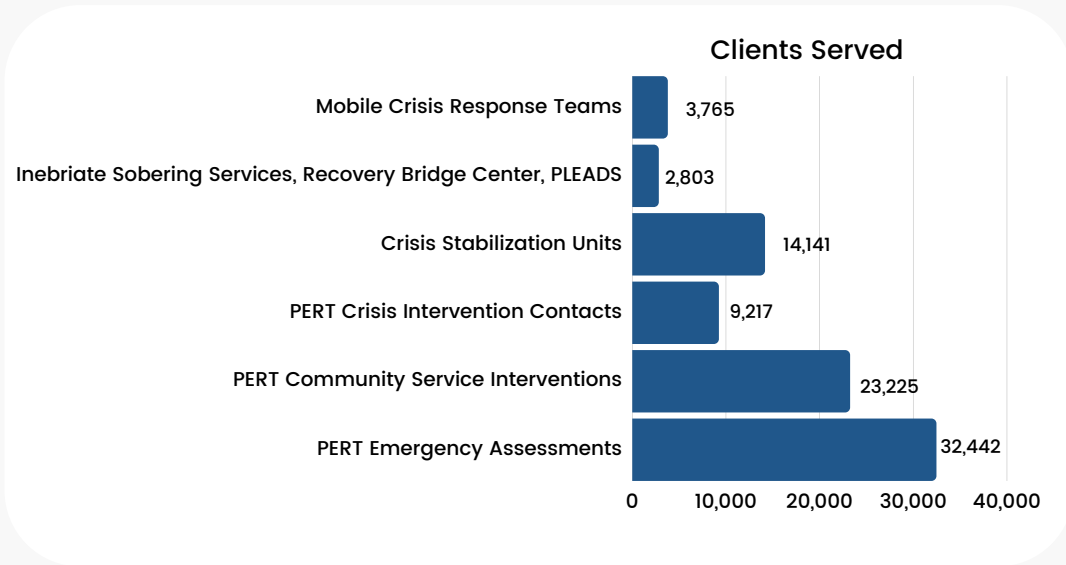
### **Sheriff's Department - County Parole and Alternative Custody Unit**

The San Diego County Sheriff's Department operates the County Parole and Alternative Custody Unit (CPAC), which was created in 2012 in response to Realignment. The mission of CPAC is to maximize jail bed availability through alternative custody programs designed to socially reintegrate participants utilizing evidence-based practices and proactive supervision methods. CPAC uses evidence-based practices and proactive supervision methods to provide participants the opportunity to complete their custody sentence in a non-jail setting, maintain or attain employment, continue individual treatment and/or programming needs. CPAC supervises participants on Home Detention, Reentry Court, Collaborative Courts, and County Parole and Fire Camp. In FY 2022-23, there were 1,577 participants in the program.

# Measuring Progress - Goal 1

## FY 2022-23

Prevention, Diversion & Alternatives to Incarceration



2,425 Individuals granted Pretrial monitoring  
**84% average annual success rating**



195 clients were referred to the Community Transition Center in lieu of custody  
**1,365 jail days saved**

# Goal 1 - Programs and Services

## **Probation Department - Work Furlough & Residential Reentry Center**

The Probation Department's Work Furlough and Residential Reentry Center programs serve as alternatives to incarceration by allowing clients to seek employment or work in the community without having to be in a traditional jail setting. While in the programs, clients have access to an array of services that focus on developing their life skills to improve their finances, employment opportunities, etc.

## **Collaborative Courts**

San Diego County has numerous types of Collaborative Courts including Behavioral Health Court, Behavioral Health Court Diversion, Drug Court, Mandatory Supervision Court, Reentry Court, and Veterans Treatment Court. Collaborative courts utilize a multi-disciplinary team approach to client supervision and treatment, providing both support and law enforcement monitoring to encourage recovery and reduce recidivism. Each collaborative court team is comprised of a Judge, District Attorney, Public Defender, City Attorney, law enforcement representative, probation officer, and treatment provider.

All Collaborative Courts provide their participants a vast array of treatment, assistance, guidance, and supervision. Participants are provided with basic needs, like housing, help with acquiring Identification and Social Security cards, and access to medical care. They are also provided with services to address their individual needs, such as mental health services, substance abuse treatment, assistance with health care and more. Each participant's supervision and assistance are designed specifically for

them with the goal of fostering rehabilitation and independence.

## *Behavioral Health Court Services*

Behavioral Health Court (BHC) applies the Collaborative Court model to individuals who are diagnosed with serious mental illness who have engaged in criminal behavior. BHC provides intensive mental health treatment with concurrent emphasis on sobriety, stable housing, linkage to benefits and employment, re-unification with family, and employment or education support. Successful completion of the program may result in the reduction or dismissal of charges. During FY 2022-23, 128 clients were provided BHC services.

## *Drug Court*

Behavioral Health Services (BHS) provides services to four Drug Courts by region, which requires participation in substance use disorder treatment services as part of the County's Drug Medi-Cal Organized Delivery System. BHS Drug Court services are provided in collaboration with justice partners including the Court, District Attorney, Public Defender, City Attorney, Probation, and Sheriff. Services are provided for adults who have committed a non-violent, drug-related crime, which may be a result of a substance use disorder. Services emphasize sobriety, housing, employment, education, and family re-unification with the goal of addressing substance use treatment needs, diverting from incarceration, and preventing future arrests. Criminal charges may be reduced or dismissed upon successful completion of the program. During FY 2022-23, 332 clients were served in Drug Court, a decrease of 3 clients from the previous year.

# Goal 1 - Programs and Services

## *Homeless Court*

The Public Defender, District Attorney's CARE Center, City Attorney, and Court have been partnering on Homeless Court, which is a voluntary program that participants access through their Homeless Service Agency. It addresses a full range of misdemeanor offenses using a progressive plea-bargaining system and alternative sentencing structure that is designed to address the underlying causes of homelessness. Partner agencies have also been sponsoring Homeless Court Pop-up Resource Fairs throughout the County for post-conviction clients to remove barriers to future success.

## *Mandatory Supervision Court*

Clients on Mandatory Supervision (MS) participate in an intensive and structured supervision process through MS Court. Approximately 45 days prior to release, clients complete a "Community Reentry Plan," and Probation prepares a MS Pre-Release Plan, which includes a risk and needs assessment, behavioral health screening when indicated, and a case plan. Thirty days prior to release, the client attends a pre-release court hearing. At that time, the client's progress in custody is reviewed and the plan for transition to the community is discussed with the Court and the multi-disciplinary team, which includes a deputy district attorney, a deputy public defender, a correctional counselor, and a probation officer. The client is then brought into court and is informed of the conditions and requirements of MS.

When the MS clients are released from custody to supervision, they participate in MS Court which is held twice weekly with regular status hearings calendared for continued monitoring of the client's progress. In addition to these regular status hearings, the probation officer continues working with the client on the case plan, monitoring compliance, and referring the client to appropriate programs using the Community Resource Directory based on the client's assessed risk and needs.

Clients are helped with obtaining and/or maintaining housing and employment. Clients are incentivized by adjusting supervision levels in response to client compliance with case plan goals. All warrants are brought before the judge and all revocations and modifications to the conditions of supervision are heard in MS Court.

## *Reentry Court*

The Reentry Court program consists of collaboration between Behavioral Health Services and justice system partners to engage individuals who have violated their probation community supervision and have been assessed as having a substance use disorder and may also have co-occurring mental health conditions. This program also emphasizes sobriety, housing, employment, education, and family re-unification. Successful program completion may result in early termination from Probation. During FY 2022-23, 51 clients were served in Reentry Court, a decrease of 20 from the previous year.

# Goal 1 - Programs and Services

## **District Attorney - Community Justice Initiative**

The San Diego County District Attorney Community Justice Initiative (DA-CJI) provides those individuals facing low level criminal charges the opportunity to have their cases dismissed before sentencing. Participants must successfully complete twelve hours of Cognitive Behavioral Therapy and four hours of community service. During participation in the DA-CJI program, the participant can choose to be connected to services in lieu of the community service. Such services include referrals for housing assistance, job training, mental health or substance use disorder treatment, food, clothing, and more. After completing the program, the case is dismissed, and the individual's record is sealed.

Since its inception in April 2018, there have been 960 participants, with 639 participants successfully completing the program, which represents a 74% successful completion rate. Of those who successfully completed the program, 90% have not had additional cases filed against them, indicating no further justice system involvement.

## **District Attorney - Juvenile Diversion Initiative**

The Juvenile Diversion Initiative (JDI) is a county-wide early intervention program that prioritizes alternative diversion options for youth before filing criminal charges, to help reduce the possibility that a young person will reoffend.

The JDI, in conjunction with the National Conflict Resolution Center, works in collaboration with other community-based organizations to provide culturally competent services and restoration to the youth diverted through the DA's JDI.

The objective is to provide San Diego County youth the opportunity to attempt to repair the harm they caused, understand the impact of their choices, and to avoid permanent and negative outcomes related to the formal criminal justice system, including stigma, labeling, and a criminal record. Evidence-based data shows that when a youth who commits a crime is provided specific services in their own community, they can maintain those connections, reducing the likelihood of reoffending. All impacted parties are eligible to participate in the JDI with the goal of accountability for the crime. This includes the person harmed (the victim), the youth responsible for the harm, family members, and/or community members.

The DA's JDI program is for youth between the ages of 13 and 17 and provides comprehensive services using restorative justice principles to ensure participants address the harm they caused. Participation is a voluntary process, and upon completion, the diverted youth responsible for the harm will have the opportunity to have their arrest record sealed. Since JDI's inception in July 2021, there have been 709 participants, with 447 participants successfully completing the program which represents an 80% completion rate.



# Goal 1 - Programs and Services

## **District Attorney – Transitional Age Youth Diversion Program**

The District Attorney's Office is working to create a countywide diversion program specifically tailored for transitional age youth accused of misdemeanor and felony crimes. This program will be based in restorative justice principles, as well as other practices that focus on and address the underlying cause of these unsafe behaviors. This program will be implemented in FY 2023-24.

## **HELP – Homeless Enhanced Legal Program – Homeless Collaborative Court**

The District Attorney's Office, their justice partners, and members of the community collaborated to create the Homeless Enhanced Legal Program (HELP), aimed at assisting those who are currently facing homelessness.

Planning and collaboration for this pilot program began in FY 2022-23. Program implementation will begin in FY 2023-24. Program participants may be provided with referrals and connections to community-based programs upon police contact. The program is designed to address the needs of homeless individuals, including housing insecurity, to steer them away from victimization and/or justice involvement.

## **Probation Department – Community Transition Center**

The Community Transition Center (CTC) serves as an alternative to incarceration for clients who violate their community supervision terms and who need treatment. Clients are provided referrals and housing at the CTC while awaiting availability of a residential treatment program.

This temporary housing helps to save limited jail bed space and keeps the clients in a therapeutic environment until they can enter a program. During FY 2022-23, 195 clients were referred to the CTC in lieu of custody, saving an estimated 1,365 jail days.

## **Public Defender – Holistic Services Unit**

The Public Defender created the Holistic Services Unit to streamline delivery of client services to individuals needing support in conjunction with their criminal cases. The Holistic Services Unit is embedded in the Public Defender's Office and is made up of the Defense Transition Unit, the Substance Abuse Assessment Unit, and housing navigators who assist with reintegrating justice-involved clients into the community.

### *Defense Transition Unit*

The Defense Transition Unit (DTU) was created October 2016 within the Primary Public Defender's Office to assist with the resolution and sentencing of criminal cases where the primary goal is effective mental health management. The DTU is centered on seven licensed mental health clinicians and three housing navigators who work as part of the criminal defense team accepting referrals directly from a client's assigned Deputy Public Defender. With both legal and clinical supervision and paralegal support, DTU clinicians meet with and assess the mental health needs of clients in custody. In collaboration with Behavioral Health Services, the clinicians use their knowledge of community resources to arrange comprehensive mental health treatment. The DTU then proposes treatment plans for use by attorneys, judges, and the Probation Department.

# Goal 1 - Programs and Services

When these plans are adopted by the Court, the DTU ensures that clients are transported directly from custody to mental health service providers.

Public Defender clinicians work closely with the mental health providers at all levels of care across the County. In particular, the DTU maintains crucial connections with Sheriff and County Mental Health clinicians to ensure that clients move with continuity of care between the jail, the hospital, and community treatment. DTU clinicians also work closely with housing navigators and substance abuse assessors within the Department so that treatment planning includes housing and substance use disorder care whenever needed. During FY 2022-23, the DTU processed over 1,885 attorney referrals while participating in Behavioral Health Court, advocating for diversion motions, and educating justice partners daily concerning Behavioral Health Services program criteria.

By more quickly and appropriately linking mentally ill clients to the resources they need, the DTU improves the ability of clients to maintain their well-being and remain free of new offenses. Clients attend clinical intake and treatment appointments while stable and motivated and are less likely to return to more costly emergency hospitalization, crisis interventions, and Psychiatric Emergency Response Team interventions. The DTU provides data to Behavioral Health Services to identify trends among mental health providers and assists the court system in better achieving clinically appropriate grants of diversion and probation. Ultimately, the DTU reduces recidivism and benefits the taxpayer while improving the quality of life for Public Defender clients.

## *Substance Abuse Assessment Unit*

The Substance Abuse Assessment Unit (SAAU) of the County of San Diego Primary Public Defender's Office is a vital resource to the community of San Diego. The SAAU is a full-service placement agency that assesses, transports, and connects in-custody clients directly to residential treatment programs. For individuals with co-occurring disorders, the unit works closely with the Sheriff's Department to provide a supply of psychiatric medication directly to the treatment facility, within the same day of the client's arrival.

The SAAU works closely with attorneys and justice partners to identify those clients with both the need for treatment and amenability. An in-depth assessment designed around the American Society of Addiction Medicine (ASAM) criteria is conducted with every individual to establish the person's amenability and reception towards change. If the unit makes the recommendation for treatment, the assessors work directly with residential treatment providers to ensure a continuum of care from incarceration to admission into the program.

Not all who are assessed by the unit are recommended to be placed in treatment. During FY 2022-23, the SAAU assessed approximately 1,520 clients and placed approximately 85% into residential treatment programs. Unsuccessful placements occur for multiple reasons which range from: clients declining services at assessment; clients not meeting ASAM criteria for residential level of need; clients declined by programs due to severity of charges; primary medical or mental health needs; or clients who are released prior to the possibility of placement.

# Goal 1 - Programs and Services

The goal of the SAAU is to address substance abuse issues within the justice population with the hopes of reducing criminal recidivism.

## Public Defender – Pretrial Advocacy and Community Connections Team

The Public Defender created a Pretrial Advocacy and Community Connections (PACC) Team dedicated to working with clients between arrest and arraignment to support stable community release and appearance at future court hearings. This effort aligned courtroom practice with recent caselaw regarding pretrial release, and involves pre-arraignment needs assessments, community partnerships, and physical locations to provide services to recently released clients and promote pretrial client success.

## Goal 1 – Objective 3

**Capitalize on all housing resources available and work towards addressing and removing barriers to housing.**

## Department of Homeless Solutions and Equitable Communities (HSEC) – Office of Homeless Solutions Homeless Outreach Services

During Fiscal Year 2022–23, Human Services Specialists and Social Workers with HSEC–Office of Homeless Solutions Direct Services Team successfully connected 1,775 individuals throughout the region to housing. This team made over 39,000 engagements with persons at risk or experiencing homelessness countywide and completed nearly 5,500 self-sufficiency program applications.

## Goal 1 – Objective 4

**Address violations for clients on Post Release Community Supervision, Mandatory Supervision, and felony probation by maximizing the use of screening and assessments, treatment, graduated sanctions, alternatives to custody, and community sanctions using multi-disciplinary approaches. This includes providing alternatives to traditional criminal justice sanctions through evidence-based practices, for targeted offenses where there is not an enhanced public safety risk.**

## Post Release Community Supervision Violation Pilot Program

In FY 2022–23, the District Attorney collaborated with Probation Officers in Escondido and Vista to focus treatment resources on the highest utilizers of the justice system who are also on Post Release Community Supervision.



Office of Homeless Solutions, Mobile Homeless Outreach Fair

# Goal 1 - Programs and Services

## Goal 1 - Objective 5

**Continue to improve felony settlement by identifying appropriate cases for alternatives to custody as early in the process as possible and continuing cross collaboration, education, and training with justice partners by using best practices in sentencing.**

### **District Attorney - Felony Disposition Framework**

The District Attorney expanded its felony disposition framework where custodial sanctions are thoughtfully weighted and alternatives to incarceration are contemplated in cases where there is not an enhanced public safety threat.

## Goal 1 - Objective 6

**Strengthen partnerships through co-location of departments and programs to support an integrated model of supervision and service delivery.**

### **Co-Location of Departments and Programs**

In many instances, the Health & Human Services Agency and the Public Safety Group provide services at the same location, to remove barriers to access and to support a seamless experience for clients. For example, the Probation Department has an Adult Reentry Unit co-located in the Health & Human Services Agency, Lemon Grove Family Resource Center, to facilitate engagement efforts with community partners and to provide on-site assessment and linkage to critical services.

During FY 2022-23, the Health & Human Services Agency and the Probation Department collaborated in the development of the Southeastern Live Well Center, where Probation staff will be co-located to promote the well-being of justice-involved clients through access to a variety of health and community services.



Eric McDonald, interim HHS Director, at the Southeastern Live Well Center Grand Opening

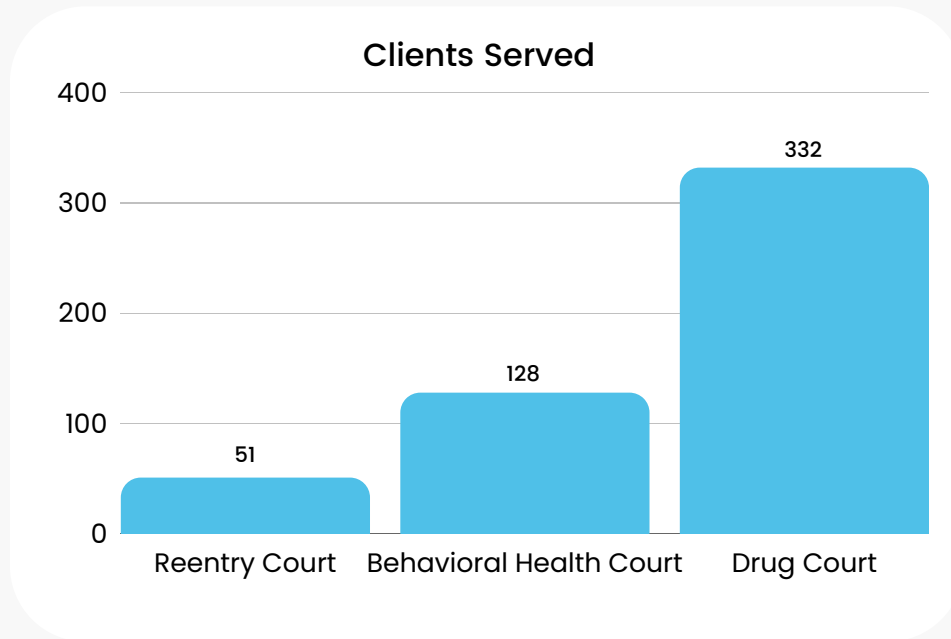


Southeastern Live Well Center

# Measuring Progress - Goal 1

## FY 2022-23

Diversion and Alternatives to Incarceration



709 youth participated in the District Attorney's Juvenile Diversion Initiative since program inception  
**80% successfully completed the diversion program**



639 clients successfully completed the Community Justice Initiative since program inception  
**90% did not have further justice involvement**



1,520 clients assessed by the Substance Abuse Assessment Unit  
**85% placed in residential treatment programs**

# Goal 2 - Programs and Services

## Goal 2: Enhance reentry interventions through transition from custody to the community

### Goal 2 - Objective 1

**Provide direct and support services to the incarcerated population in San Diego County detention facilities including:**

- Screening and assessment
- Services for behavioral health conditions
- Services for individuals who rapidly cycle in and out of custody
- Public health interventions including immunizations
- Housing services for those experiencing or at risk of homelessness

### Realigned Populations in Custody of the Sheriff's Department

Since the inception of California's Criminal Justice Realignment (AB 109) on October 1, 2011, the San Diego County Sheriff's Department has been faced with several new challenges. Primarily, this is due to new sentencing mechanisms in the California penal code for individuals incarcerated in the county jail for the commission of non-serious, non-violent, and non-sexual felony crimes.

As a result of AB 109, individuals may serve felony sentences in the county jail because of the creation of Penal Code 1170(h).

These types of sentences fall into two categories. Individuals sentenced pursuant to 1170(h)(5)(a) serve the entirety of their felony sentence in the county jail.

Through August 2023, the Sheriff's Department has processed and released 12,961 bookings which fall into this category, with an overall average length of stay of 245 days spent in custody per booking.

Individuals sentenced pursuant to 1170(h)(5)(b) are eligible to "split" their sentences between custody in the county jail and in the community, under the supervision of the San Diego County Probation Department. Through August 2023, the Sheriff's Department has processed and released 5,347 bookings which fall into this category, with an overall average length of stay of 218 days spent in custody per booking.

As of August 2023, the longest stay in custody of an individual currently sentenced pursuant to 1170(h) PC is 2,463 days, or approximately 7 years.

Additionally, the Sheriff's Department became responsible for housing individuals in the county jail who have violated the terms of Post Release Community Supervision (PRCS) in the community, as well as parole violators.

Individuals entering the Sheriff's custody as a PRCS violator may be subject to a "flash" incarceration of up to 10 days, per California Penal Code 3453(q) or for a more serious violation resulting in a revocation of the individual's PRCS status, for which the individual may serve up to 180 days in the county jail for each custodial sanction per Penal Code 3455(a).

# Goal 2 - Programs and Services

Through August 2023, the Sheriff's Department has processed and subsequently released 41,864 bookings in either of these categories, with an overall average length of stay of 39 days spent in custody per booking.

Individuals booked into the Sheriff's custody pursuant to California Penal Code 3056 for violating the terms of their parole may be housed in the county jail for a maximum of up to 180 days per revocation. Through August 2023, the Sheriff's Department has processed and subsequently released 30,613 bookings in this category with an overall average of 28 days spent in custody per booking.

## **Sheriff's Department Reentry Services Division**

The San Diego County Sheriff's Department Reentry Services Division (RSD) provides direct and support services to the incarcerated population in San Diego County detention facilities. RSD designs programs to influence change in criminal behavior while promoting healthy lifestyles and community safety. The skills acquired through the Sheriff's Department programming encourage the individuals in custody to translate new behaviors both in custody and into the community. Services provided include case management, reentry planning as well as psycho-social programs, vocational training, employment connection, educational opportunities, and wellness.

Reentry Services Division counselors meet with individuals and perform an assessment to address needs.

Based on needs identified, prescribed programming is done through individual and group reentry interventions in the following four tracks offered while in custody:

### *Vocational Programs*

Vocational programs offer valuable skills and participants may receive certifications, preparing them for employment opportunities in the community, in partnership with Grossmont Adult Education instructing curricula in a learning environment with hands on training. Vocational opportunities include Culinary Arts, Bakery, Commercial Laundry, Healthcare Service Assistant Training, Industrial Sewing, Landscape Maintenance, Construction Trades, Bicycle Shop, and CIVICS Landscape. San Diego Workforce Partnership offers job readiness training, resume building, and linkage to employment through the Job Centers in the reentry facilities.

### *Educational Programs*

Educational courses incorporate classroom-based learning along with independent studies to cultivate skills that will contribute to a successful reentry into the community. Educational courses include High School Equivalency and Computer Literacy through Grossmont Adult Education. College-level courses are provided by Southwestern Community College, Grossmont-Cuyamaca Community College, and Palomar Community College. In addition, a science workshop is facilitated by students from the University of California San Diego.

# Goal 2 - Programs and Services

## *Wellness Programs*

Wellness services provide individuals in custody the opportunity to work on building and maintaining healthy lifestyles through wellness education. In partnership with various community-based organizations and volunteers, the population can participate in yoga classes, meditation classes, and workshops addressing health topics. Medi-Cal enrollments are also available to support care coordination needs upon release by activating their health insurance allowing for linkage and access to services in the community.

## *Psycho-Social Programs*

The foundation of the Psycho-Social classes offered is Cognitive Behavioral Therapy (CBT) curriculum such as Thinking for a Change, a 12-week course addressing self-cognitive change, social skills, and problem solving. Gender Responsive and Trauma Informed curriculum: Beyond Anger and Violence focuses on anger along with the traumas experienced while addressing cognitive behavioral restructuring and grounding skills for trauma triggers. Other supplemental classes are assigned based on individual needs also in partnership with contracted providers offering direct services with other evidence-based programs facilitated in a group setting.

These interventions provide additional education, skills, linkage to services in the community, and assist in creating a reentry plan to support future success and reduce the likelihood of returning to custody. In FY 2022-23, one or more reentry interventions were provided to 4,757 individuals.

## **Behavioral Health Services for Clients in Custody**

Behavioral Health Services (BHS) provides behavioral health care for both adults and youth in custody. During FY 2022-23, behavioral health care was provided to 10,435 adults in a jail setting and to 857 youth who were justice-involved, including 695 youth receiving services in the Stabilization, Treatment, Assessment and Transition Team (STAT) program, 86 youth in the HOPE program, and 76 youth in the Bridgeways program.

## *Project In-Reach*

Through Project In-Reach, Behavioral Health Services collaborates with the Sheriff's Department to engage individuals in custody and who have been diagnosed with serious mental illness and/or co-occurring conditions, in treatment. This bridging program receives referrals by the Sheriff and provides services to clients 30-60 days prior to their release into the community. The program provides ongoing support to clients for up to 90 days to help them successfully transition from custody to community. In FY 2022-23, 86 clients were enrolled.

## *Wellness Ministry*

The Wellness Ministry functions similarly to Project In-Reach and includes the added element of pairing a religious pastor with a mental health clinician to provide services. This program emphasizes the support of an individual's spiritual needs and provides linkage to religious organizations within the community based on the client's choice. In FY 2022-23, there were 139 clients enrolled.



# Goal 2 - Programs and Services

## Public Health Services for Clients in Custody

Public Health Services works with medical professionals, Infection Prevention nurses, and medical staff in jails to provide consultations as needed and recommendations for screening for tuberculosis, HIV, and other communicable diseases.

## Sheriff's - Supporting Individual Transitions (S-SIT)

The S-SIT program serves individuals who over the last three years, have averaged 10 or more bookings per year. On average, these 100 individuals are in custody 15 days per booking and remain in the community approximately 24 days before they return to custody. As a result of their rapid cycling through the system, they are rarely connected to a provider in or out of custody. Taking a long-term look at the needs of these individuals is the focus of the S-SIT team.

Reentry Services Division (RSD) counselors meet with S-SIT clients regularly to build rapport, assess the individual's interest in services, and provide support towards appropriate community referrals. RSD counselors are notified each time the client returns to custody to continue to build rapport and attempt to link the client to community resources.

S-SIT team staff work closely with community providers to assist them in contacting their clients while they are in custody.

## Goal 2 - Objective 2

**Provide services to individuals as they are transitioning back to the community upon release including:**

- Reentry planning
- Intensive case management where appropriate
- Coordinated release with community partners
- Care coordination to include linkage to community support, interim housing, and transportation services
- Mentoring using community members with lived experiences
- Addressing behavioral health care and homelessness
- Linkages to a medical home for physical and behavioral healthcare
- Behavioral health linkages and in-reach care management through the CalAIM Justice-Involved Initiative
- Public health services for HIV-positive individuals and other communicable diseases

## Sheriff's Department Coordinated Program Release

The Sheriff's Department provides our community partners with additional assistance through the Coordinated Program Release process. Providers who pick-up individuals from the jails can submit a Coordinated Program Release Form prior to the person's release date. The process ensures individuals being released are prepared with medication, transportation, program linkage, and reentry information. The Sheriff's Department conducted 3,312 coordinated releases for FY 2022-23.

# Goal 2 - Programs and Services

## Public Health Services during Reentry

Public Health Services (PHS) provides temporary housing for persons with communicable diseases (TB, HIV, COVID-19, and other communicable diseases) if needed upon exiting the jail system.

The HIV, STD, Hepatitis Branch of PHS provides intensive case management for persons living with HIV upon reentry into the community and connects individuals to HIV care and treatment services, substance use treatment, and other needed services. The Intensive Case Management program that works with HIV positive individuals during and post incarceration in County detention facilities showed that 64 (30%) of clients were released with a medical appointment scheduled and a 30-day supply of medication, 45 (21%) of clients were released to another agency and did not require ongoing care coordination, and 103 (49%) of clients were released without advance notification so that care coordination couldn't be provided.

The TB Control and Refugee Health branch of PHS provides case management of active TB cases upon reentry into the community by Public Health nurses. If an individual does not have a medical provider in the community, then their care is provided through the PHS TB Clinic. Communicable disease investigators for HIV and TB locate individuals who have reentered into the community but have not engaged in care to provide education and reengage in the healthcare system.

The Epidemiology and Immunization Services Branch of PHS provides vaccinations to the jail system and offers temporary housing for individuals released

from jail who need isolation for a communicable disease such as COVID-19.

## Sheriff's Department Peer Reentry Leaders

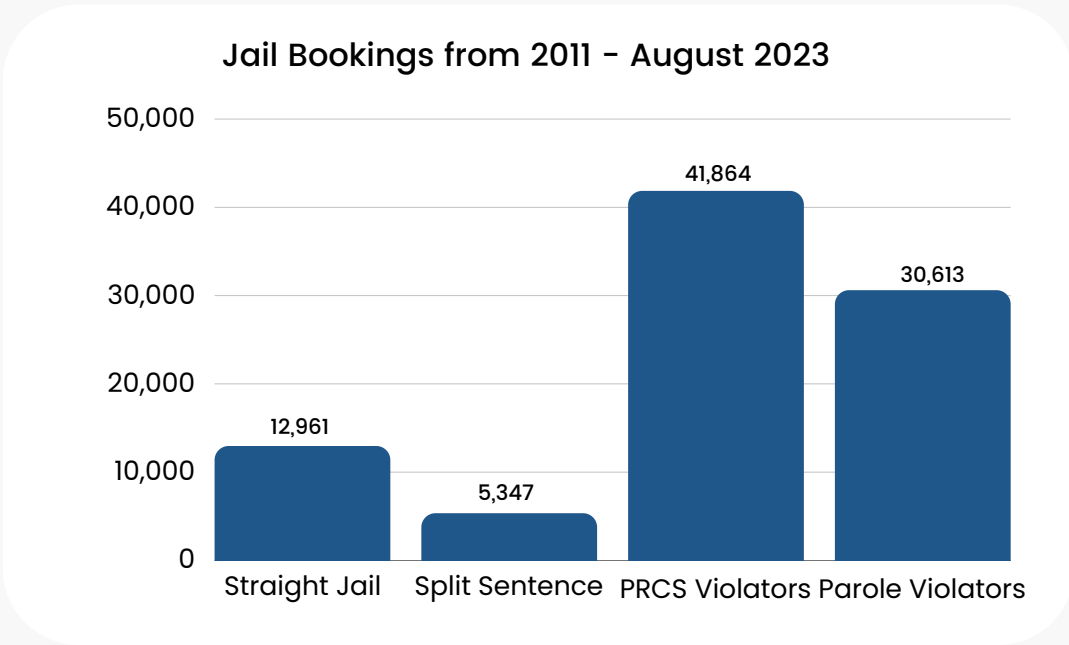
The Sheriff's Department received Prop 47 grant funds to improve outcomes and reduce return to custody rates for individuals with justice involvement who face significant barriers upon reentry to the community. A contract was awarded to a community-based organization to train individuals with justice lived experience as Peer Reentry Leaders (PRL). The PRL Academy is a 20-hour training that equips its students with the necessary knowledge and skills to lead individual or group discussion sessions on relevant topics for promoting successful reentry, including "how" and "where" to access services, and how to support individuals in their transition from the detention or reentry facility into the community. During FY 2022-23, 27 individuals completed the academy, and 34 speaking engagements were conducted.

## Sheriff's Department Housing Services

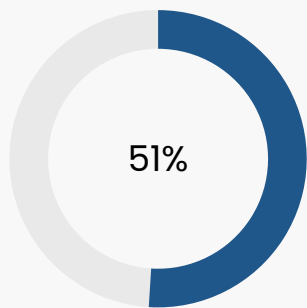
Interim housing contracts are being used as a short-term housing option for people who meet this level of need. For individuals being referred to housing, Sheriff's staff create an individualized reentry plan that addresses individual needs and includes linkages to employment services and community-based organizations for ongoing support. While individuals are in interim housing, the providers assist clients in accessing public assistance benefits (CalFresh and Medi-Cal) within 30 days of entering housing.

# Measuring Progress - Goal 2

Reentry Services In-Custody and in Transition



## FY 2022-23



HIV+ individuals (109 of 212) released with a medical appointment scheduled and a 30-day supply of medication or released to another agency for care coordination

## Goal 2 - Programs and Services

Safe, secure, and stable housing is provided through the Sheriff's Department Housing Services while supporting clients in achieving educational and/or employment goals, physical and mental well-being, and positive connections to the community. Since the inception of providing interim housing services, there were 122 individuals who were placed in a home.

### **Department of Homeless Solutions & Equitable Communities, Office of Homeless Solutions Community Care Coordination Programs**

#### *Community Care Coordination for Veterans (C3V)*

The C3V program provides comprehensive care coordination, service navigation, and housing assistance to justice-involved veterans being released from the Veterans Moving Forward (VMF) mod in Vista jail and other local jails. During FY 2022-23, 115 individuals were enrolled in the program, 81% of participants who exited custody had a housing option available to them on the day they were released from jail, and 73% of participants who had been released for a year experienced reduced justice involvement as measured by an increase in the number of days lived out of custody in the community compared to the number of days in the 12 months prior to program enrollment.

#### *Community Care Coordination – Straight to Home (C3STH)*

The C3STH program was launched in April 2022 and provides housing, intensive care coordination, and service navigation to individuals who are experiencing homelessness, have high needs, including behavioral health needs and/or chronic

physical health conditions, and are exiting local jails. During FY 2022-23, 72 individuals were served and 89% of participants who exited custody had a housing option available to them on the day they were released from jail, and 87% of participants who had been released for a year experienced reduced justice involvement as measured by an increase in the number of days lived out of custody in the community compared to the number of days in the 12 months prior to the program enrollment.

#### *Community Care Coordination Re-entry Support (C3RES)*

The C3RES program was launched in February 2023. This program provides intensive care coordination and service navigation to individuals who are at risk of or experiencing homelessness, are justice-involved, including those impacted by Proposition 47 (which aims to maximize alternatives for non-serious, non-violent crime, and to invest the savings generated in prevention and support programs, victim services, and mental health and drug treatment), and have a history of mental illness or a substance use disorder, with additional complex factors such as physical health, social, income, and legal needs. This program is designed to improve community safety through services to reduce justice system involvement for these individuals while also supporting improved health outcomes.

# Goal 2 - Programs and Services

## Probation Department Interim Housing

The Probation Department offers interim housing for adult clients supervised as high-risk. There are more than 300 beds funded through eight different programs. Interim housing is intended to be a support towards self-sufficiency. The program has two primary objectives: 1) Ensure clients are linked to all social support programs for which they are eligible (e.g., CalFresh, Medi-Cal, Affordable Care Act, etc.); and 2) Support the transition to permanent housing. The interim housing program is voluntary and lasts approximately 90 days per client with extensions available. Clients must participate and maintain progress in a structured program such as Cognitive Behavioral Therapy, drug treatment, employment, mental health services, etc. During FY 2022-23, over 950 clients on probation were provided interim housing.

## Goal 2 - Objective 3

### Provide services to clients in the community after a period of incarceration to avoid recidivism including:

- A widened scope of services for clients on Mandatory Supervision
- District Attorney's (DA) CARE Center
- DA Tattoo Removal Program
- DA Community Grant Program
- Public Defender's Defense Transition Unit and Substance Abuse Assessment Unit
- Community Transition Center
- Increased utilization of resources for education, employment, financial literacy, and housing

- Improved physical and behavioral healthcare coordination through new opportunities provided by CalAIM Justice-Involved Initiatives, such as Enhanced Care Management and Community Support services

## District Attorney's CARE Center

The Community, Action, Resource, Engagement (CARE) Center is a satellite office of the District Attorney's Office, located in National City. The CARE Center is a product of the community's collaboration with the San Diego County District Attorney's Office, aimed at actively linking individuals in the community to community-based prevention and intervention services with the goal of building strong community relationships and reducing crime. The CARE Center provides individuals with evidence-based prevention and intervention support services to help them improve their quality of life, reduce crime and recidivism, and promote public safety.

Using an evidence-based needs assessment, motivational interviewing, and trauma-informed practices, the DA's Prevention and Intervention Program team members work with both adults and youth to identify their top needs. Crime prevention specialists at the CARE Center assist those individuals transitioning back to the community with reentry services. The CARE Center also assists families in receiving wraparound services, which includes family counseling, employment, housing, and food distribution. In FY 2022-23, a total of 246 assessments were conducted at the CARE Center including 82 individuals who were previously incarcerated.

# Measuring Progress - Goal 2

## FY 2022-23

Self-Sufficiency & Housing

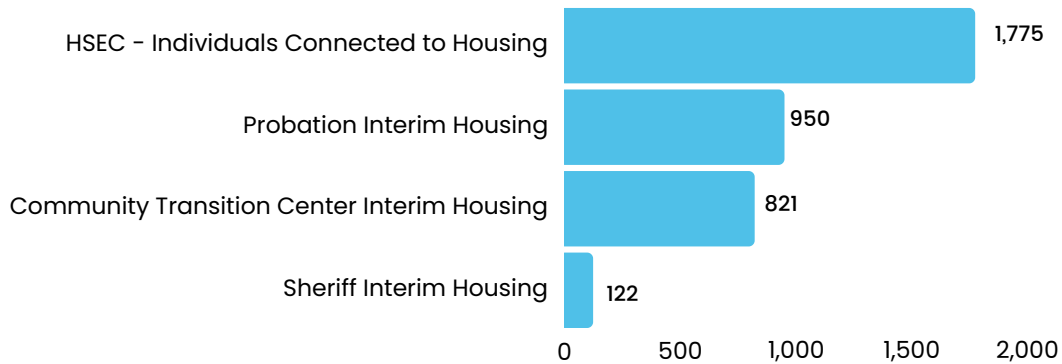
**39,000**

Engagements with persons at risk or homeless

**5,500**

Self-sufficiency applications completed by the HSEC-OHS Direct Services outreach teams in the field

### Individuals Served



Participants in the Community Care Coordination for Veterans (N=115)

**81%** Had a housing option when released from jail

**73%** Reduced justice involvement in the following year

Participants in the Community Care Coordination - Straight to Home (N=72)

**89%** Had a housing option when released from jail

**87%** Reduced justice involvement in the following year

# Goal 2 - Programs and Services

## District Attorney’s Tattoo Removal Program

The Tattoo Removal Program is a DA led initiative to support successful reentry of our justice-involved populations. The program provides free of charge, to those who qualify, removal of gang and human trafficking tattoos for youth and adults who have been involved in the criminal justice system or are at-risk of being involved in the criminal justice system and are making strides to disassociate themselves from that life. Elimination of tattoos has been shown to improve employment opportunities and decrease negative bias towards individuals seeking to reenter the community and workforce. The DA Tattoo Removal Program served 32 individuals from the November 2022 through June 2023.

## District Attorney’s Community Grant Program

The San Diego County District Attorney's Office is dedicated to supporting organizations with a willingness to help keep our neighborhoods safe. The DA's Community Grant Program (CGP) seeks to engage organizations in San Diego County to identify community needs and implement new and innovative methods to address community safety and expand community assets – such as hope and resilience regardless of zip code. Grant funding up to \$50,000 is available to selected community-based organizations to support projects and services over a maximum of twelve months to grow promising community-based solutions that produce positive results in the following focus areas: youth and family support, environmental justice, protecting vulnerable youth, and victim support.

In FY 2022-23, 66 grants were awarded through the District Attorney Community Grants Program.

## K-12 Community Grant Program

The K-12 Community Grant Program focuses on supportive services and programs related specifically to improving education access for the San Diego County's youth, ranging from kindergarten to the 12th grade. The K-12 Community Grant's goal is to assist, promote, and improve educational options for San Diego County children.

Through this grant program, the County of San Diego and fellow stakeholders, including the Health & Human Services Agency's Behavioral Health Services and Child Welfare Services, Office of Equity and Racial Justice, and the County Office of Education, strive to identify and implement programs that address educational equity and acceleration of learning, behavioral health needs, housing, food stability, address poverty, provide mentorship and wrap-around services that allow children to thrive. In FY 2021-22, the County awarded 47 proposals, totaling \$6.4 million to community-based organizations.



K-12 Business Fair

# Goal 2 - Programs and Services

## Community Transition Center

The County of San Diego has a Community Transition Center (CTC) that was created through a collaborative partnership between Probation and justice partners, including the District Attorney's Office, the Sheriff's Department, the Public Defender's office, and the Health & Human Services Agency (HHS). During FY 2022-23, the County celebrated the 10-year Anniversary of the CTC. This program has provided temporary housing, programming, and treatment to nearly 21,000 individuals since its inception. The CTC is co-located with a residential treatment program that provides a culture of recovery and resiliency that instills hope in clients returning to the community.

A key component of the program is that every PRCS client is picked up at state prison upon release and transported directly to the CTC by staff members who have lived experience with the justice and substance abuse treatment systems. The CTC is designed to reduce barriers to reentry by ensuring a seamless transition from prison to the community. In addition to clients released from state prison, the CTC serves some clients on Mandatory Supervision who are brought to the center from jail to await placement into community-based programming.

The CTC is the site of a multi-disciplinary team comprised of probation officers, Behavioral Health Services Team (BHST) licensed mental health clinicians, treatment staff, a nurse case manager, and Medi-Cal Assistance Support Specialists from the Health & Human Services Agency.

Upon arrival at the CTC, clients are drug tested and assessed for criminogenic risk and needs using the reentry version of the Correctional Offender Management Profiling for Alternative Sanctions (COMPAS) tool and screened for behavioral health needs. Clients can meet with a nurse case manager as well as with Medi-Cal Assistance Support Specialist, as needed.

Through the assessment and screening process, the clients' criminogenic, behavioral health, and physical health needs are identified. Clients are then linked to appropriate community-based treatment and intervention programs to address their needs. Services range from strength-based mental health case management, full-service partnership/Assertive Community Treatment programs, outpatient substance use disorder (SUD) programs, residential SUD programs, withdrawal management programs, co-occurring programs, Cognitive Behavioral Therapy, and education/employment services. Clients also have immediate access to on-site short-term housing pending placement in long-term programs.

With the implementation of the CTC, probation officers can immediately assess and engage the clients and connect them with services needed to successfully reintegrate into society. While at the CTC, a preliminary case plan is developed, and clients are referred to treatment and intervention services. Upon leaving the CTC and reporting to the assigned supervision probation officer, clients may be referred to additional services based on their specialized case plans.



# Goal 2 - Programs and Services

During FY 2022-23, 1,852 clients were screened and assessed at the CTC. Reentry services were provided to 882 clients on Post Release Community Supervision (PRCS) released from the California Department of Corrections and Rehabilitation, 155 clients on Mandatory Supervision (MS) released from jail, and one client on high-risk Formal supervision. The CTC also served clients who needed additional services in lieu of violations, including 681 PRCS clients, 39 MS clients, and 94 clients on high-risk Formal supervision.

During FY 2022-23, clients at the CTC received 2,989 referrals to services including 692 referrals to residential treatment for SUD, 552 referrals to mental health treatment, 733 referrals to Cognitive Behavioral Therapy, and 299 referrals to outpatient treatment programs. Over 821 clients utilized temporary housing at the CTC.

As one client reflected on the CTC, "It gave me the opportunity to get my life together and to put a plan together for successful reentry into society." An overview of the CTC is provided in this video, Community Transition Center Offers a Helping Hand: <https://www.youtube.com/watch?v=F0TIYlgPRSU&feature=youtu.be>

## My Reentry Roadmap Resource Guide

The Probation Department developed a resource guide called My Reentry Roadmap that provides clients and community members with links and guidance for the successful transition back into the San Diego community: [MyReentryRoadmap.pdf \(sandiegocounty.gov\)](#).

The resource guide helps clients to identify what they need to transition back into the community given the available resources throughout San Diego County. It provides information about how to be successful on community supervision including information about accessing the following: identification/documents; transportation services; housing and homeless services; substance use disorder resources; medical services; social security/disability; Veteran's services; resources for families; employment/education; financial literacy; and criminal record relief. Interim Housing facilitates stable lifestyles by supporting clients on their journey to self-sufficiency.

## Probation Department - Housing and Resource Navigators

The Probation Department is partnering with a community-based organization to provide support and assistance to clients who are homeless or who are in need of community support. Housing and Resource Navigators who have lived experience actively engage clients, taking the clients unique needs and circumstances into account to help clients on probation to obtain stable housing, career opportunities, and critical resources. Individualized housing and resource service plans help clients to overcome barriers to housing and engage in career development and social services to foster long-term success. The length of the program can last up to five months and includes aftercare services.

# Goal 2 - Programs and Services

## Homeless Court Pop-Up Resource Fairs

The Public Defender and District Attorney, along with the Office of Homeless Solutions and Equitable Communities hold monthly hyper-localized community resource fairs where the need for services is great.

Through partnerships with community-based organizations, other critical city/county/state agencies, and the Court, Homeless Court Pop-Up Resource Fairs can remove legal barriers, such as outstanding warrants and DMV holds, that prevent justice-involved homeless individuals from moving forward. Since November 2021, 13 Homeless Court Pop-Up Resource Fairs have served over 1,229 clients, cleared over 70 warrants, and removed 164 Department of Motor Vehicle (DMV) holds.

*“In my own experience, it was an opportunity to see the community really coming together to really lend a helping hand.”*

*-HCP Participant*



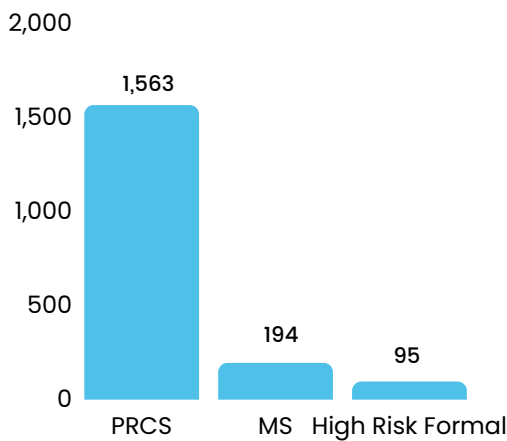
Homeless Court Pop-Up Resource Fairs

# Measuring Progress - Goal 2

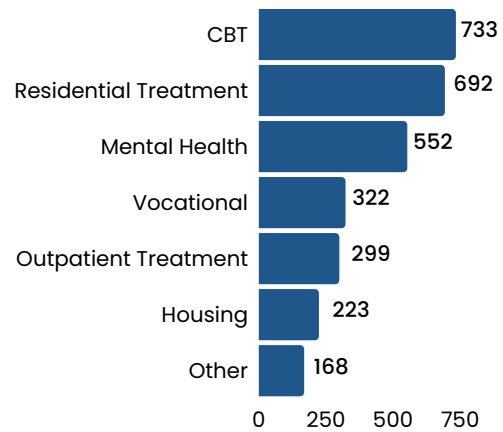
## FY 2022-23

Reentry Services in the Community

### Clients Served at the Community Transition Center



### Referrals for Clients at the CTC



246 Clients assessed at the CARE Center



32 Individuals served in the Tattoo Removal Program



66 Grants awarded via the Community Grant Program

1,229

Individuals Served at Homeless Court Pop-Up Resource Fairs since inception



70 Warrants Cleared  
164 DMV Holds Cleared

# Goal 3 - Programs and Services

## Goal 3: Provide evidence-based supervision and intervention services to reduce recidivism

### Goal 3 - Objective 1

**Incorporate evidence-based practices, trauma-informed care, and multi-disciplinary team approaches into supervision and case management of clients placed on Post Release Community Supervision and Mandatory Supervision, using principles and practices proven to support engagement and accountability including the use of incentives and risk-based supervision.**

#### Realigned Populations Supervised by Probation

The Post Release and Mandatory Supervision Division of the Adult Reintegration and Community Supervision Services Bureau at the San Diego County Probation Department oversees the supervision of clients on Post Release Community Supervision (PRCS) and Mandatory Supervision (MS). Each supervision level consists of distinct operating procedures, legal authority, and procedural guidelines. Adults on PRCS have felony convictions and are released from prison with committing offenses that are non-violent, non-serious, or non-sex related. Prior to AB 109, these individuals were supervised by State Parole upon release from prison. MS clients have felony convictions and are sentenced after AB 109 pursuant to PC 1170(h) for non-violent, non-serious, and non-sex related offenses.

Clients on MS who receive a “split” sentence are required to spend a portion of their

sentence in jail and another portion under probation supervision.

During CY 2022, 676 individuals were on MS and 2,526 individuals were on PRCS. Clients on MS were predominantly male (79%) and identified as 2% Asian, 9% Black, 54% Hispanic, 32% White, and 3% other. PRCS clients on supervision were predominately male (92%) and identified as 3% Asian, 23% Black, 41% Hispanic, 30% White, and 3% other. The most recent descriptive statistics for the MS and PRCS clients are updated monthly and can be found on the Community Corrections Partnership website ([sandiegocounty.gov/probation/ccp.html](http://sandiegocounty.gov/probation/ccp.html)) under Post Release Community Supervision and Mandatory Supervision Fact Sheets.

#### Probation Department - Community Supervision Model

The San Diego County Probation Department utilizes evidence-based practices in the supervision and case management of its clients. The process begins by assessing a client’s risk and criminogenic needs using the COMPAS assessment tool. The COMPAS is a validated risk assessment designed to measure the critical risk and needs of adult clients in the correctional system to provide objective, structured decision-making regarding the level of supervision and interventions that could reduce their risk to reoffend.

Based on the results of the COMPAS assessment, the Probation Department applies an evidence-based and therapeutic approach by developing individualized case plans to target the client’s highest needs and increase the likelihood of success.

# Goal 3 - Programs and Services

Officers utilize the Community Resource Directory (CRD), which is a web-based resource developed by the Probation Department that provides a catalogue of countywide services to which clients can be referred. The CRD supports the delivery of case management services by probation officers who assess client needs and develop individualized case plans with referrals to services in the community to address behavioral health, substance abuse, and other issues. For FY 2022-23, 100% of 923 eligible clients on Post-Release Community Supervision and Mandatory Supervision were referred to services through the CRD, with referrals to services occurring equitably across client demographics.

One evidence-based program to which MS and PRCS clients can be referred is Cognitive Behavioral Therapy (CBT). Therapists address factors such as criminal thought processes, cognitive and behavioral control of anger, interpersonal skill deficits, and exposure to trauma. CBT services include healthy communication skills, problem solving skills, anger management, family classes, and relapse prevention.

During community supervision, probation officers positively reinforce progress and sanction negative behavior with the goal of reinforcing long-term positive behavior change. Probation officers apply Integrated Behavioral Intervention Strategies in their interactions with their clients. Equipped with motivational interviewing and cognitive behavioral skills, probation officers engage their clients to encourage lasting behavior change and to promote positive outcomes. These evidence-based supervision and intervention services are provided with a focus on reentry.

The Probation Department monitors recidivism for clients based on the criteria defined by the Chief Probation Officers of California that measures new convictions during supervision. During FY 2022-23, 93% of 278 clients on Mandatory Supervision and 70% of 966 clients on Post Release Community Supervision terminated from supervision without new convictions. When clients were followed for one year after termination from supervision, 94% of 301 clients on Mandatory Supervision and 98% of 1,156 clients on Post Release Community Supervision did not have new convictions.

## **Probation Department Mobile Probation Services Centers**

The Probation Department was recently awarded a grant from the State to implement two Mobile Probation Service Centers that will be used to perform outreach, deliver case management services, and provide linkages to care and assistance to harder to reach and more vulnerable clients including those who are homeless.

## **Probation Department – Harm Reduction Strategy**

During FY 2022-23, the Probation Department supported the County's Comprehensive Harm Reduction Strategy by expanding its Naloxone distribution program to equip all regional offices and officers with Naloxone kits and educational materials for distribution to individuals who request them.

# Goal 3 - Programs and Services

## Public Defender's Fresh Start Program

The Public Defender operates the Fresh Start Program which provides comprehensive criminal record relief. The Fresh Start program assists clients in moving forward to overcome the difficulties that a criminal record can make such as finding employment, obtaining housing, enrolling/funding an education, and securing other civic opportunities. From reducing felony convictions to misdemeanors, dismissing/expunging criminal records and sealing arrests, the Public Defender helps clients with a Fresh Start. During FY 2022-23, 2,842 Fresh Start cases were opened.

## Public Defender Fresh Start Grant-Funded Unit

In addition to the standard services the Public Defender Fresh Start program provides, the Public Defender Fresh Start Grant Unit also assists clients under Penal Code 1172.1 for California Department of Corrections and Rehabilitation (CDCR)/District Attorney initiated resentencing, Penal Code 1172.6 for Felony-Murder rule resentencing, Penal Code 1473.7 for immigration resentencing, and Penal Code 3051/Franklin to assist those who were Youthful Offenders (under 26 at the time of their offense) in providing retroactive mitigation packages for use at parole hearings under Penal Code 1203.01. Under Penal Code 1172.7/75 (SB 483), CDCR referred over 750 clients who are potentially eligible for a full resentencing of their case. All the above efforts require client contact at the prisons, mitigation and investigation efforts, and motion writing.

## District Attorney's Resentencing Unit

Senate Bill 483 went into effect on January 1, 2022, instituting a process where previously sentenced individuals could petition for a resentencing if their original sentence included additional time based on a prison prior (PC 667.5(b)) or a drug sales prior (HS 11370.2). Based on these parameters, there are approximately 700 individuals in San Diego County who may validly petition for a resentencing. The San Diego District Attorney's Office must review and answer each petition submitted to the Superior Court requesting such relief.

Assembly Bill 2942 went into effect on January 1, 2019, and provided the authority for District Attorney Offices to recommend resentencing (PC 1172.1). In July 2021, Governor Gavin Newsom signed into law the California County Resentencing Pilot Program as part of the California 2021 Budget Act (AB 128, AB 145). The California County Resentencing Pilot Program appropriated general funds to nine California counties, including San Diego, to engage in Prosecutor-Initiated Resentencing (PIR) for a three-year Pilot Program that began September 1, 2021, and ends on September 1, 2024. In FY 2022-23 the Conviction and Sentence Review Unit reviewed approximately 235 cases for PIR and resentenced 41 individuals. Additionally, the San Diego District Attorney's Office entered a partnership with Neighborhood House Association to help ensure incarcerated people who reenter the community are offered the services and support needed for success.

# Goal 3 - Programs and Services

## Goal 3 – Objective 2

**The District Attorney’s Collaborative Justice Division and the Public Defender’s Collaborative Courts / Holistic Services Units will continue to staff the Collaborative Courts, MS Court, and Parole and PRCs Revocation Court with specialized Deputy District Attorneys, Public Defenders, and clinicians who have expertise on evidence-based practices and alternatives to incarceration.**

### **The District Attorney’s Collaborative Justice Division**

The District Attorney’s Collaborative Justice Division (CJD) is staffed by specialized Deputy District Attorneys (DDAs) who are experts on evidence-based practices and alternatives to incarceration. Working alongside a multi-disciplinary justice partner team, DDAs use a fair and balanced approach to develop and implement problem-solving strategies that address the root of an individual’s criminogenic behavior by combining rehabilitative services with intensive supervision. CJD currently staffs ten Collaborative Courts, including Mandatory Supervision and Post Release Community Supervision Revocation Court with seven Deputy District Attorneys who have an expertise on evidence-based practices and alternatives to incarceration. The DA continues to improve their case management system technology to efficiently track the number of referrals to collaborative courts and diversion programs.

### **The Public Defender Collaborative Courts / Holistic Services Units**

The Public Defender staffs all Collaborative Courts with specially trained Deputy Public Defenders to assist clients through the process to ensure their rights are protected and they are successful in graduation. The Public Defender Collaborative Courts Unit currently has seven Deputy Public Defenders. Attorneys in the unit are trained to serve clients’ specific needs in the different Collaborative Courts. During FY 2022-23, the Public Defender has worked to increase the participation in Collaborative Courts and operate within new probation timelines to ensure success.

## Goal 3 – Objective 3

**Connect individuals with behavioral health conditions and who have justice involvement to existing services within the system of care to support them in successfully re-entering the community. This includes ensuring people with first episode psychosis are connected to care in healthcare settings and connecting individuals to housing services and supportive services in the community.**

### **Center Star Assertive Community Treatment**

The Center Star Assertive Community Treatment (ACT) program utilizes the ACT model of care to provide comprehensive, multi-disciplinary, field-based mental health services for justice-involved clients who are diagnosed with SMI and co-occurring disorders who are experiencing homelessness.

# Goal 3 - Programs and Services

The Center Star Assertive Community Treatment (ACT) program supports the client in stepping down to a lower level of care within the program utilizing a strength-based case management approach and offers both transitional and long-term housing resources. During FY 2022-23, 260 unduplicated clients were served at Center Star Assertive Community Treatment.

## Vida Assertive Community Treatment

The Vida Assertive Community Treatment (ACT) program utilizes the ACT model of care to serve clients that have been diagnosed with a serious mental illness and may have co-occurring conditions, who are experiencing homelessness and are re-entering the community from custody. The program specializes in assessing criminogenic needs to ensure they are addressed in the treatment plan. During FY 2022-23, 134 unduplicated clients were provided with the ACT program at Vida.

## Strength-Based Case Management Program

The AB 109 Strength-Based Case Management program provides outpatient mental health services, including medication management and strength-based case management. This program has flex funds to cover various needs including temporary housing.

Participants in this program are referred by Probation and are under supervision as AB 109 offenders and include those individuals on Post Release Community Supervision and Mandatory Supervision. During FY 2022-23, the program served adults 18 years old and older and served a minimum of 456 unduplicated clients annually.

## Goal 3 - Objective 4

**Identify and address gaps in services for clients with acute mental health and substance use disorders who have co-occurring conditions.**

### District Attorney's Blueprint for Mental Health Reform

The District Attorney's Blueprint for Mental Health Reform was created to memorialize the work of stakeholders who participated in two symposiums mapping the intersection between mental health and the criminal justice system. The Blueprint includes ten specific recommendations with many sub-recommendations that move the needle on mental health reform and keep the public safe using evidence-based practices, while treating individuals with mental illness with compassion, dignity, and respect.

Several of the Blueprint's recommendations have been implemented including de-escalation training for every police officer in the county, Mobile Crisis Response Teams, Community Based Crisis Stabilization Units with law enforcement drop offs, and expanded mental health diversion options.



# Goal 3 - Programs and Services

## Goal 3 - Objective 5

**Agencies will focus on providing training related to best practices in serving justice-involved clients with a focus on equity, inclusion, cultural competency, poverty, substance abuse, trauma-informed care, and harm reduction.**

### Probation Department Training

During FY 2022-23, 100% of 254 Probation sworn staff received at least eight hours of training on Social Justice, Behavioral Health, and Equity, Diversity & Inclusion.

During FY 2023-24 all Probation sworn staff will be required to attend an Inclusive Leadership course that utilizes a principle-based approach, focusing on leadership development, personal integrity, and accountability.

Dynamic classroom and experiential learning activities will challenge participants individually, as well as the group. Areas of focus for the Inclusive Leadership training include understanding and embracing diversity and inclusion, building trust, developing high performance teams, and leadership development.

### District Attorney's Training

The District Attorney's Office provided in-depth training to train Deputy District Attorneys both in-house and with the collaboration of the Sheriff's Reentry Services and Probation Department on alternatives to custody, collaborative courts, and reentry services.



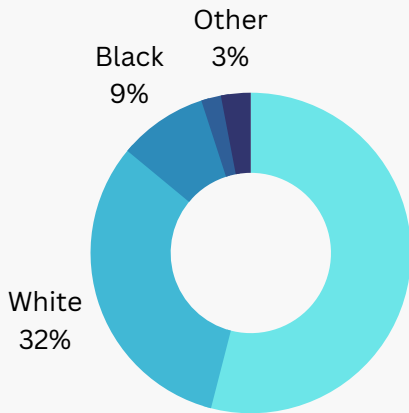
Blue Courage Training, Probation

# Measuring Progress - Goal 3

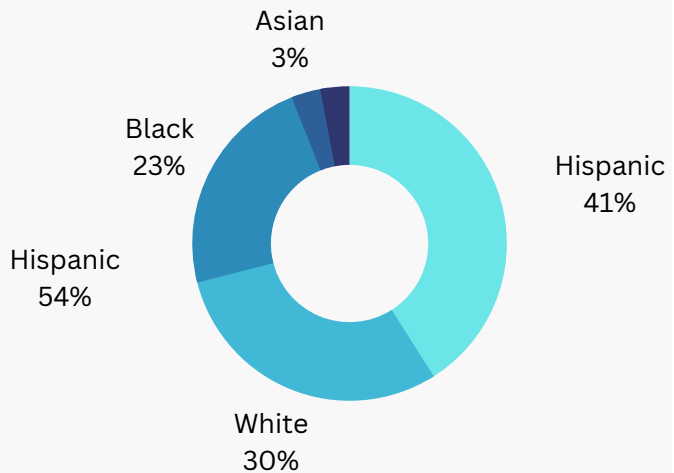
## Community Supervision

### Clients on Supervision During CY 2022

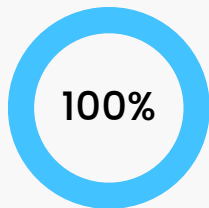
Mandatory Supervision (N=676)



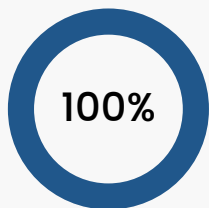
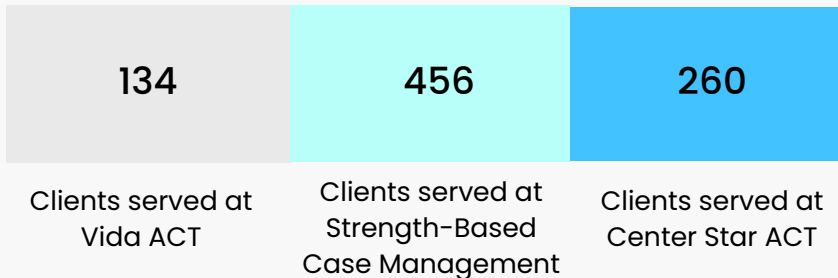
Post Release Community Supervision (N=2,526)



### FY 2022-23



Clients on MS and PRCS (N=923) referred to services associated with assessed needs

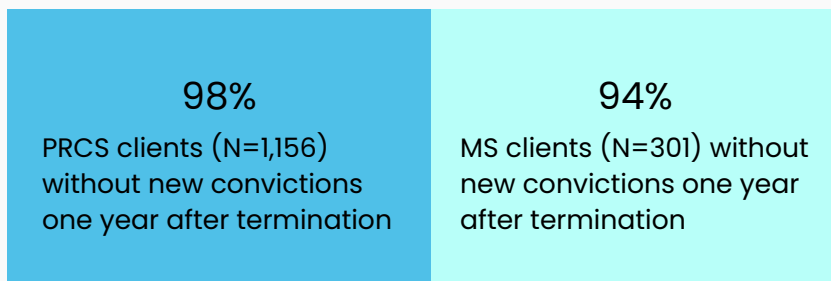
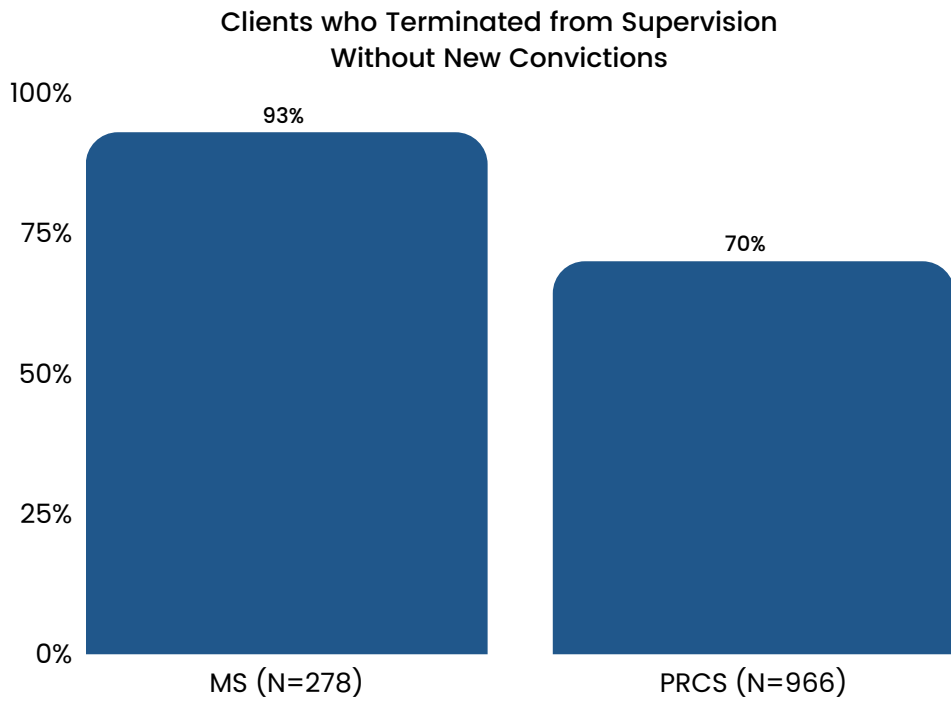


Probation sworn staff (N=254) received at least eight hours of training on Social Justice, Behavioral Health, and Equity, Diversity & Inclusion

# Measuring Progress - Goal 3

## FY 2022-23

### Recidivism



2,842 Fresh Start cases opened



750 clients received by Public Defender to date for retroactive mitigation packages who are potentially eligible for a full resentencing of their cases



235 cases reviewed by District Attorney for Prosecutor Initiated Resentencing and 41 individuals resentenced

# Performance Indicators

## Measuring Results

The CCP Plan includes indicators of performance distributed across the programs and services (see pages on Measuring Progress in the program and services sections). For the FY 2023-24 CCP Plan, the County of San Diego Office of Evaluation, Performance, and Analytics collaborated in the development of logic models for each of the CCP Plan goals (see appendix). The logic models show the how the program activities have intended effects through the associated outputs and outcomes.

## Outputs

The outputs in the CCP Plan quantify program activities such the number of clients served, the number of assessments completed, etc. Outputs can identify areas of high need for services. Comparison of outputs from one system point of contact to the next can identify areas of unmet need where expansion of services may be appropriate or where the exclusion criteria may be restricting client access to services. Some outputs reflect a significant service delivery and are important indicators in their own right although stakeholders may benefit from additional information by quantifying the pool of available clients to determine the percentage of eligible clients served.

## Outcomes

The CCP Plan includes relevant outcomes that provide indicators of how the system is functioning in terms of the short and intermediate impacts associated with programs and services. Examples of outcomes include the percentage of clients diverted, number of jail days saved, reduced justice system involvement, and measures of recidivism. The measurement of outcomes in the CCP Plan will continue to evolve to provide a better gauge of overall system performance including the identification of gaps and needs.





Community Transition Center 10 Year Anniversary Celebration

# Conclusion

The FY 2023-24 Community Corrections Partnership Plan builds on progress in the last decade while being responsive to current conditions and the County's strategic initiatives focused on justice reform.

Future updates to the plan will continue to reflect the broader context of local initiatives, community input, and Board of Supervisor priorities affecting the justice-involved populations including work on alternatives to incarceration and violence prevention led by the Public Safety Group Office.

Development of key performance indicators to evaluate the results of system-wide efforts is necessary and will leverage the work being done on health and justice data integration and through the County Office of Evaluation, Performance, and Analytics.

*“San Diego should be proud of its progress on the AB 109 realignment over the last decade.”*

*–Community Stakeholder*

As equity is a guiding principle of the CCP Plan, additional efforts can be focused on ensuring that clients are equitably receiving access to the services and resources needed for them to be successful.

Continued efforts to gather community input and incorporate this feedback into the delivery of services will be important, especially the voices of people with lived experience and their families, as well as the voices of those who have been victims of criminal activity.

# Thank You

## To Our Stakeholders

The accomplishments included in the San Diego Community Corrections Partnership Plan would not be possible without the collaborations between our clients, our community, and our partner agencies across the justice and human services spectrums.

A special thank you to the County of San Diego Public Safety Group Office, the Office of Evaluation, Performance, and Analytics and the Communications Office for their assistance!



### Address

9444 Balboa Ave, Suite 500, San Diego, CA 92123



### Telephone

(858) 514-3148

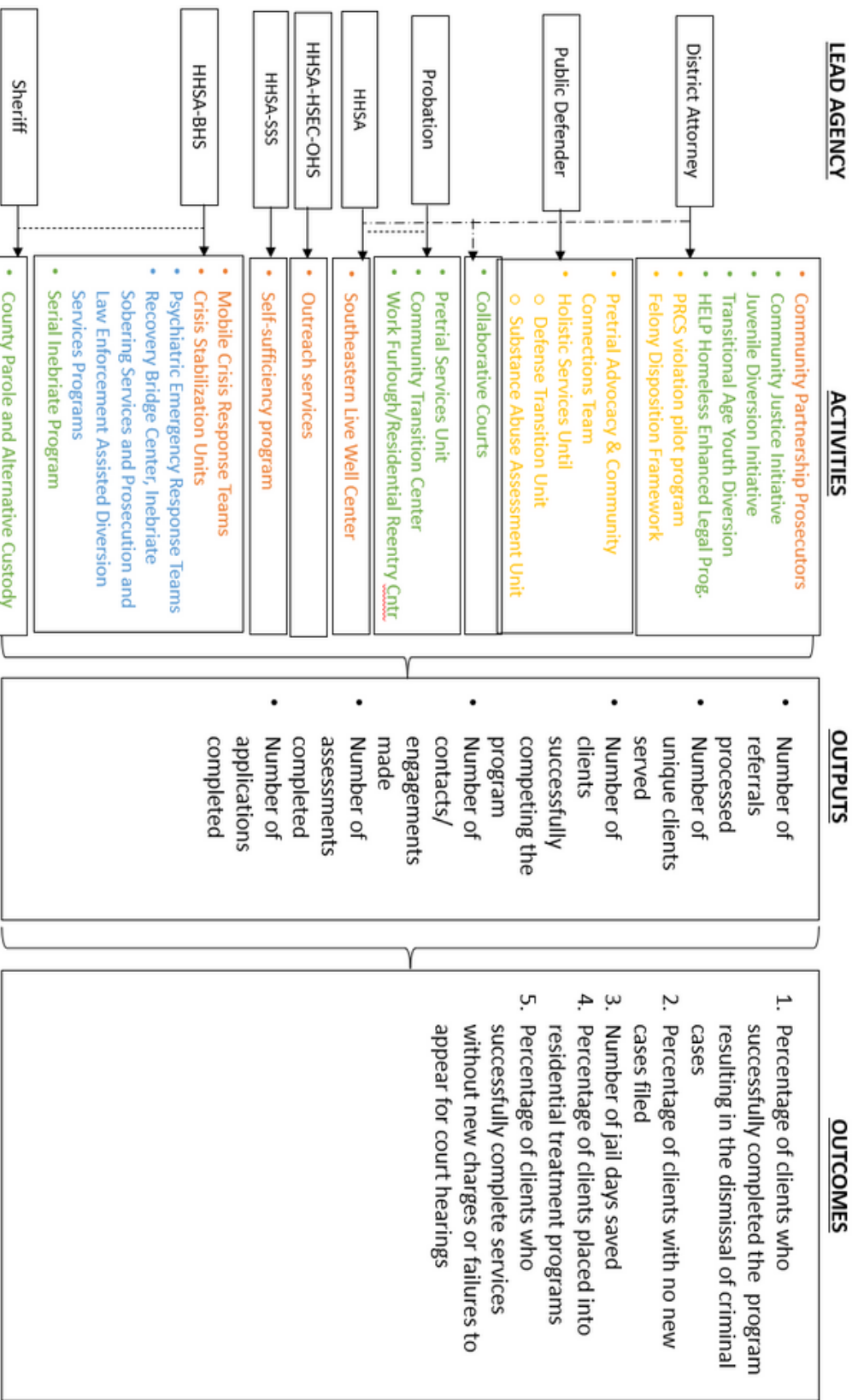


### Website

<https://www.sandiegocounty.gov/probation/ccp.html>

# Appendix

GOAL 1: Enhance prevention, diversion and alternatives to custody; reserve jail for individuals posing a serious risk to public safety or sentenced for serious crimes.

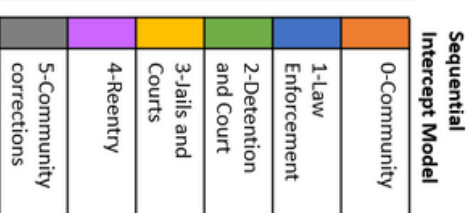
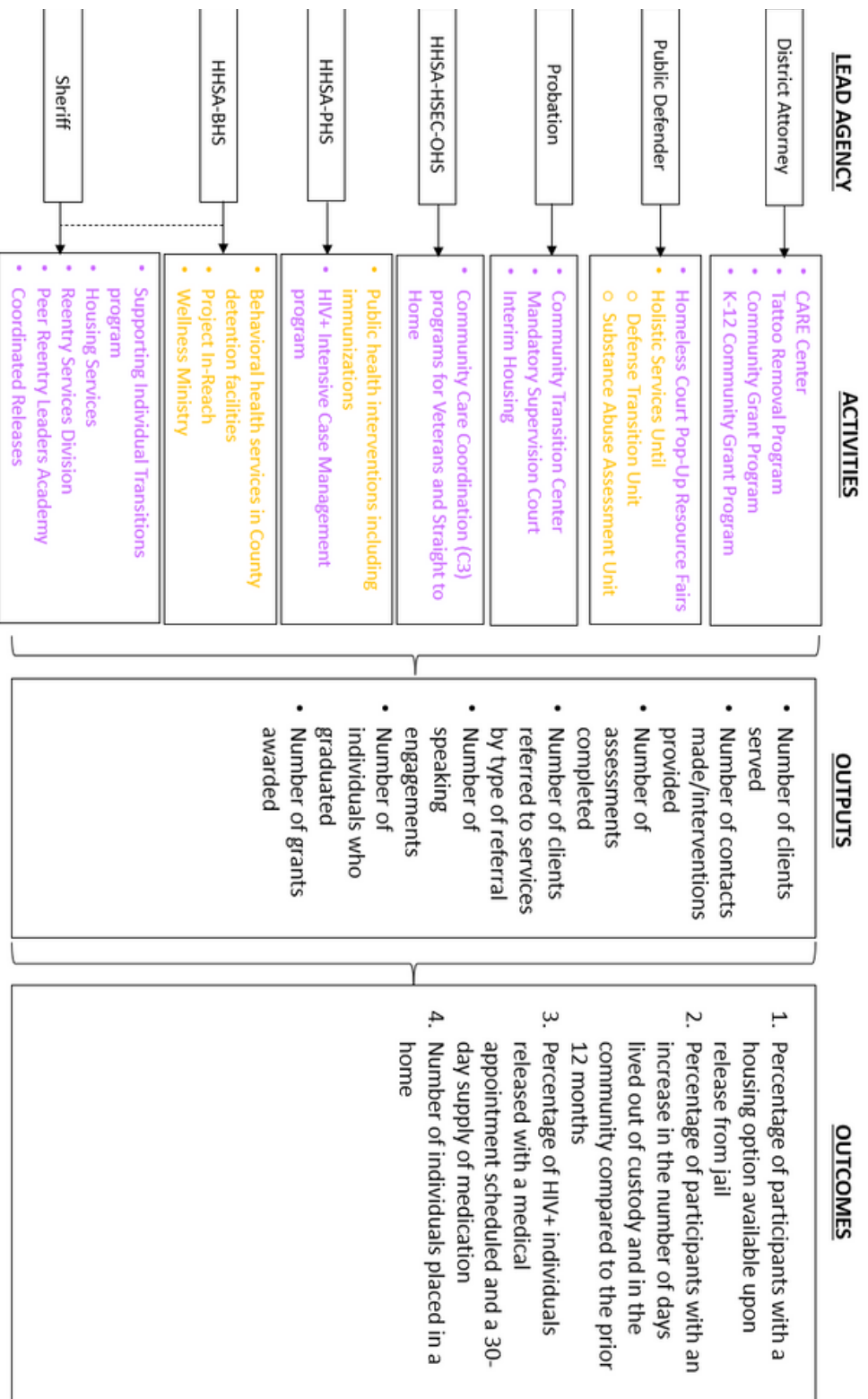


Sequential Intercept Model

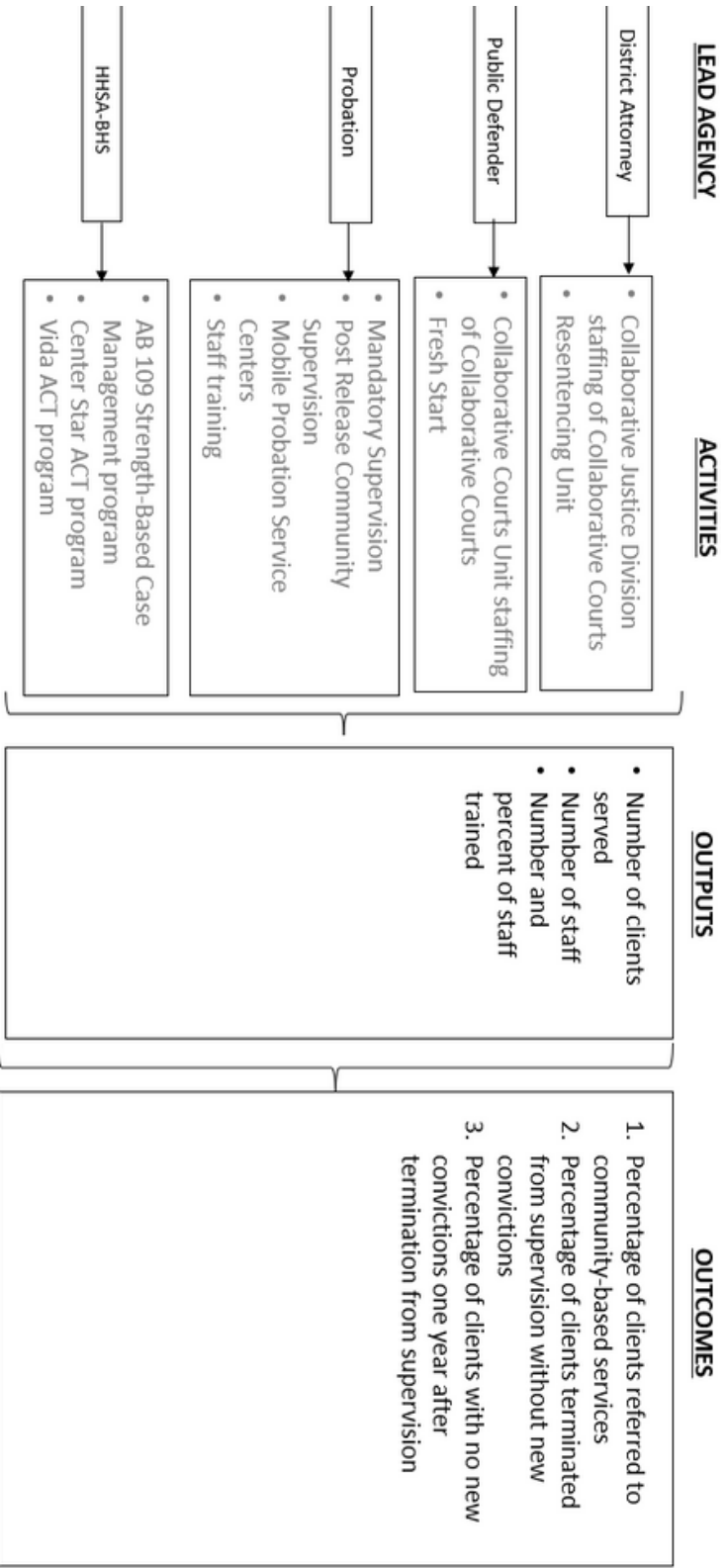
0-Community
1-Law Enforcement
2-Detention and Court
3-Jails and Courts
4-Reentry
5-Community corrections



**GOAL 2: Enhance re-entry interventions in custody and the community.**



**GOAL 3: Provide evidence-based supervision and intervention services to reduce recidivism.**



**Sequential Intercept Model**

0-Community
1-Law Enforcement
2-Detention and Court
3-Jails and Courts
4-Reentry
5-Community corrections